

#### Kittitas County Public Hospital District No. 2 BOARD OF COMMISSIONERS' REGULAR MEETING

December 18<sup>th</sup>, 2023 at 6:30 p.m. Upper Kittitas County Medic One Ambulance Station 99 111 Pine Street, Cle Elum

#### AGENDA

I.	Introductions	
II.	Approval of Agenda*	(1-2)
III.	Approval of Minutes*	
	a. November 20, 2023	(3-5)
IV.	Public Comments/Announcements/Correspondence	
۷.	Reports:	
	a. Operations Report (G. Scherer)	(6-12)
	b. Superintendent's Report (J. Petersen)	(13)
	c. Ancillary Report (R. Holden)	(14)
	1. Community Updates	
	d. Finance Report, Approval of Expenses* (S. Olander)	
	1. Adopt 2024 Operating Budget *	(15-18)
	2. Finance Report November 2023	(19-28)
VI.	Old Business	
	a. Update on Hospital District 2 Marketing (M. Wurl)	(29-33)
	1. Standard Hospital District 2 logo *	
	2. Standard Medic One logo *	
VII.	New Business	
	a. Resolution 12-18-23-05 Appointing new Treasurer of District *	(34)
	b. Agenda Management	
	c. Strategic Objective Discussion (C. Youngblood)	(35-36)
	d. Upcoming Meeting Dates:	
	1. January 15, 2024 Regular Meeting	
	2. February 19, 2024 Regular Meeting	
VIII.	Executive Session	
	a. Recess into Executive Session, Real Estate – RCW 42.30.110(b)	
	b. Convene into Open Session	
IX.	Adjournment	
	Note: Upcoming Agenda Items	
	a. Election of 2024 Officers – January 2024	
	b. Levy lid lift decision – January 2024	
	c. Engagement of consultant to educate on the levy – January 2024	
	d. Levy Committee – Assignment of Commissioner – January 2024	



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December 18<sup>th</sup>, 2023 at 6:30 p.m. Upper Kittitas County Medic One Ambulance Station 99 111 Pine Street, Cle Elum

#### \*\*\* Filing & Election Dates \*\*\*

## Filing Deadline

December 15, 2023 February 12, 2024 May 3, 2024 August 6, 2024

#### Election Date February 13, 2024 Special Election April 23, 2024 Election August 6, 2024 Primary Election November 7, 2024 General Election



**Kittitas County Public Hospital District #2** 

# **BOARD MEETING MINUTES**

Meeting Date:	Monday: November 20, 2023
Minutes of:	Regular Meeting of the Board of Commissioners
Meeting Place:	Medic One Ambulance Station, 111 Pine Street, Cle Elum, WA
Minutes Submitted By:	Scott Olander, Treasurer

#### Introductions:

Commissioners: Ingrid Vimont, Hartwig Vatheuer, Carrie Youngblood, Fred Benjamin and Floyd Rogalski. Superintendent: Julie Petersen (excused); Treasurer: Scott Olander; Ancillary Operations: Rhonda Holden; Marketing: Michele Wurl (via zoom); EMS Manager Geoff Scherer and District 1 CFO/Treasurer: Jason Adler.

#### Approval of Agenda:

Action: A motion to approve the agenda was made by Commissioner Vatheuer and seconded by Commissioner Benjamin. Motion carried.

#### Approval of Minutes:

Action: A motion to approve the minutes of October 16, 2023 was made by Commissioner Vatheuer and seconded by Commissioner Benjamin. Motion Carried.

#### **Operations Report:**

The Commissioners reviewed the written operations report and operating statistics for October 2023. In October there were 131 calls for service which lead to 76 transports. EMS staff working from Station #73 performed 35 of transports and EMS staff working from Station #99 performed 41 of the transports. October transports exceeded budgeted transports by 7. YTD transports exceed budget by 20 transports. There were 40 non-billable/free encounters in October. Geoff reported that in October there were 25 hours when the District did not have ALS coverage because staff were busy transporting patients or busy responding to non-billable/free patient encounters. Geoff reported that Fire District 7 is only responding to some of the calls for transport services. Geoff has not yet purchased the three Opticom units at a cost of \$5,970.00 that were approved by the Commissioners in September. Crew members do not think that the equipment is necessary. The Opticom units allow the crews to change the traffic lights when ambulances are traveling through traffic intersections.

#### Superintendent's Report:

The commissioners reviewed and discussed the written Superintendent's Report.

Key Dates that Julie would like the Commissioners to keep in mind for a Future Levy are as follows:

Filing Deadline	Election Date
February 12, 2024	April 23, 2024 Election
May 3, 2024	August 6, 2024 Primary Election
August 6, 2024	November 7, 2024 General Election

It was suggested that the District write and send a congratulatory letters to the newly elected Commissioner of Fire District 7, the new Roslyn Mayor and the new Cle Elum Mayor and let them know of District 2's desire to work collaboratively with them to serve upper county residents. Scheduling a joint meeting between District 2 and Fire District 7 was discussed. The commissioners suggested giving the new Fire District 7 commissioner a few months to get established before reaching out to schedule the joint meeting. There was discussion about the need for a Levy Committee. Individuals who worked on the last levy campaign believe that the new Levy Committee should be expanded to include as many new community members as possible. A decision regarding who from the Board will be on the new Levy Committee was postponed until the December meeting.

#### **Ancillary Report:**

The commissioners reviewed and discussed the written ancillary report.

#### Marketing/Information Campaign:

Michele lead a discussion regarding the best ways to inform the public about ways the District has served upper county residents for over 50 years and how the District is currently serving upper county residents. Michele does not believe the weekly report that is being sent to the Northern Kittitas County Tribune is a cost effective way to tell the District's story. She suggested doing the report on a monthly basis. Michele suggested the information campaign focus on Medic One and EMS services. Commissioner Vimont requested a consensus on the talking points which summarizes District services that she can share with community members whom she meets.

#### Finance Report:

The financial statements for October 2023 were reviewed and discussed by the Commissioners. The review included a review of actual versus budgeted revenue and expense variances. Medic One did 76 transports in October which exceeded the budgeted transports by 7 transports. The average charge per transport exceeded budget by \$151. The higher than expected average transport charge plus 7 unbudgeted transports lead to a positive transport revenue variance in October. YTD through October Medic One has done 718 transports, 20 transports greater than budget. YTD transport revenue is exceeding budget by \$185,688. October expenses exceeded budget by \$28,999. The primary reason for the October expense variance was the wage and benefit increase for Medic One staff. YTD expenses exceed budget by \$19,655. In October the District posted a Net Loss of \$30,868. YTD the District has posted Net Income of \$47,395 compared to a budgeted net loss of \$319,227; a positive variance of \$366,669.

Action: A motion to approve the warrants for October was made by Commissioner Vatheuer and seconded by Commissioner Vimont. Motion Carried.

#### **Executive Session:**

There was no executive session.

#### Announcements:

The next regular meeting date: December 18, 2023 at 6:30 pm in the UKC Medic One Ambulance Station located at 111 Pine Street, Cle Elum, WA.

There being no further business, the regular meeting was adjourned at 8:16 pm by Commissioner Rogalski.

#### **Operation's Manager Report - November 2023**

	November 2023	November 2022
Calls for Service	125	109
Patient Count	114	94
Patient Transports	69	68
Patient Treated, Released and Free of Charge	41	26
Year to Date Transports	788	780
Station #73 Transports	25	
Station # 99 Transports	45	
Passed Calls	0	

#### PERSONNEL

I filled the full-time float position with one of our 3 per-diem paramedics. We have one Paramedic who is still out for 4 weeks after hand surgery. Sick calls and FMLA continue to stress the agency. Ski season has started and we will be trying to staff a 3<sup>rd</sup> medic unit to send up to the pass on weekends.

#### **APPARATUS**

All the first out apparatus have new tires going into the winter season. I will be holding off on the Opticom system purchase as I look at options and training.

Year	Unit	Beg ODO	End ODO	Miles	Location	Comments
2022	M10	38,633	41,367	2,734	Station 93	1 <sup>st</sup> Out
2021	M9	68,404	70,955	2,551	Station 99	1 <sup>st</sup> Out
2019	M8	89,246	89,795	549	Station 99	Backup
2016	M6	140,769	140,769	0	Station 99	OOS
2016	M5	150,744	150,744	0	Station 99	Backup
Total Miles				5,834	<i>a</i>	

#### **MISCELLANEOUS**

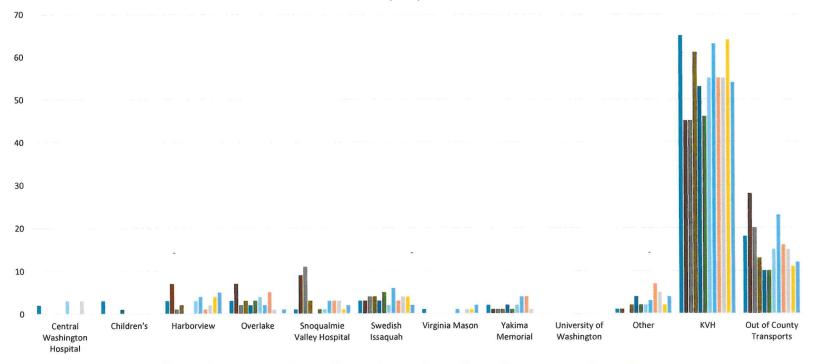
- Medic One continues to work with our BLS partners on complex multi-patient incidents to help provide BLS transport.
- The DOH has approved health commons grant for Covid-19 test distribution for the amount of \$15,470.
- 25 hours of no ALS coverage in November 2023 (Level Zero) due to both medic units being engaged in other calls. 21/2 calls, 3/3 calls, 3/4 calls, 1/5 calls.
- November had only 5 hours of unstaffed coverage down from 56 hours last month due to staffing shortages

2023	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
Percent	48%	51%	49%	40%	46%	41%	52%	52%	50%	47%	54%	
Calls	63	60	60	44	55	54	85	79	56	61	68	

2022	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec
Percent	34%	38%	47%	44%	51%	54%	37%	45%	47%	48%	52%	52%
Calls	61	23	54	48	64	78	54	58	55	62	57	65

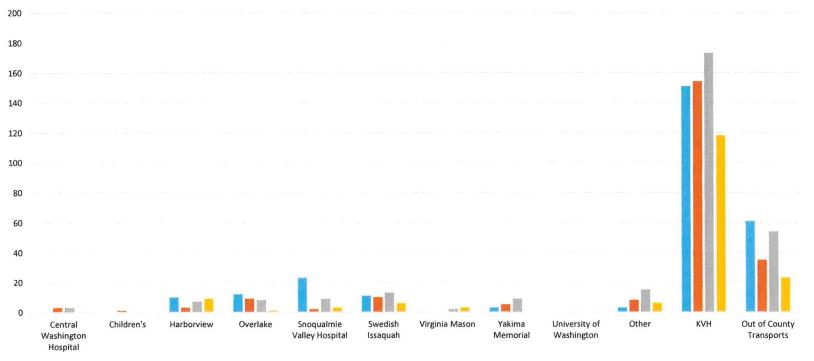
Hospital	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23
Central Washington Hospital	2	0	0	0	0	0	3	0	0	3	0	0
Children's	3	0	0	0	1	0	0	0	0	0	0	0
Harborview	3	7	1	2	0	0	3	4	1	2	4	5
Overlake	3	7	2	3	2	3	4	2	5	1	0	1
Snoqualmie Valley Hospital	1	9	11	3	0	1	1	3	3	3	1	2
Swedish Issaquah	3	3	4	4	3	5	2	6	3	4	4	2
Virginia Mason	1	0	0	0	0	0	0	1	0	1	1	2
Yakima Memorial	2	1	1	1	2	1	2	4	4	1	0	0
University of Washington	0	0	0	0	0	0	0	0	0	0	0	0
Other	1	1	0	2	4	2	2	3	7	5	2	4
күн	65	45	45	61	53	46	55	63	55	55	64	54
Out of County Transports	18	28	20	13	10	10	15	23	16	15	11	12

Patient Transport per Destination



■ Dec-22 ■ Jan-23 ■ Feb-23 ■ Mar-23 ■ Apr-23 ■ May-23 ■ Jun-23 ■ Jul-23 ■ Aug-23 ■ Sep-23 ■ Oct-23 ■ Nov-23



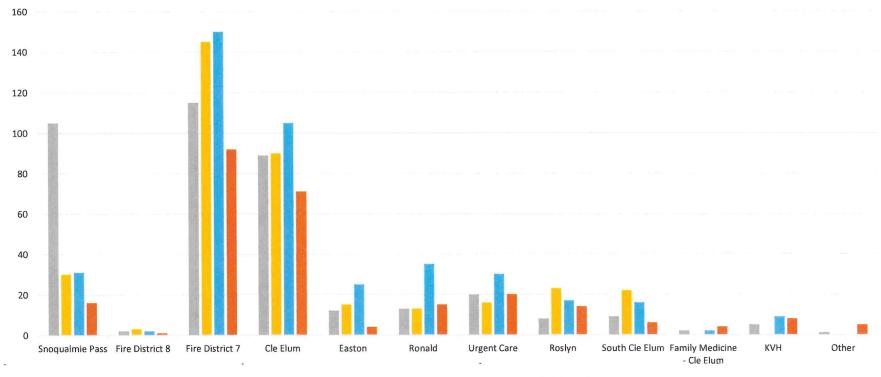




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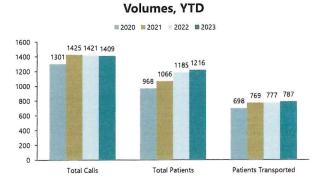


Calls for Service per Zone Q1 2023 - Q4 2023 (partial)

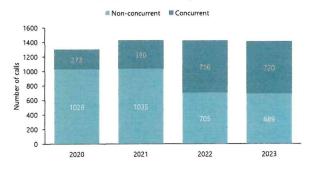
Qtr 1 2023 Qtr 2 2023 Qtr 3 2023 Qtr 4 2023 (partial)

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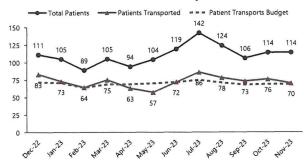


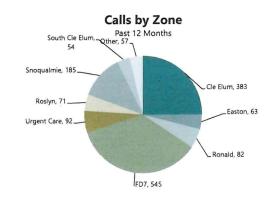


**Concurrent Calls, YTD** 

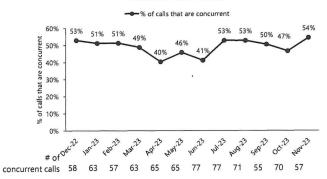


**Patients and Transports** 





**Concurrent Calls** 



#### **Days Cash on Hand**

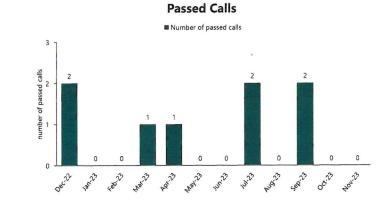


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YTD values through end of previous month

Last updated 12/11/2023

#### **Kittitas County Public Hospital District No. 2**



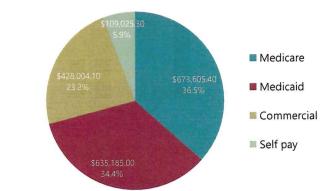
#### **Turnout Time - Dispatch to Enroute**

12/1/2022 to 11/30/2023

Apparatus	Responses	Turnout Time
M931(HD2)	589	4:55
M932 (HD2)	0	
M991 (HD2)	323	2:03
HD2 Overall	912	3:54

#### Payor Mix by Charges

10/1/2022 to 9/30/2022



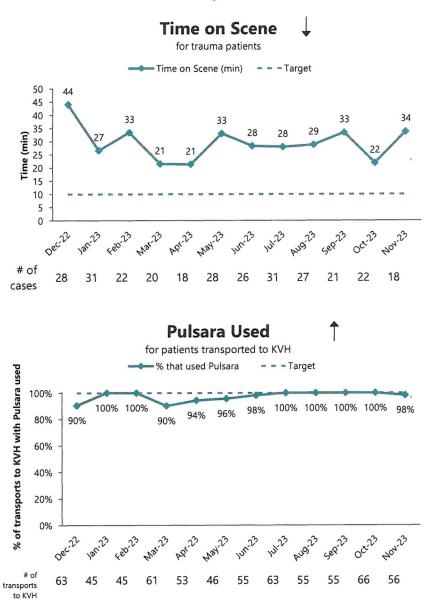
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# 10/1/2022 to 9/30/2023

**Payor Mix by Charges** 

- Medicare
- Medicaid
- Commercial
- Self pay

#### Kittitas County Public Hospital District No. 2 Quality Metrics





### SUPERINTENDENT'S REPORT – Julie Petersen December 2023

#### A Couple of 2024 Budget Notes

The 2024 Operating Budget that will be presented for adoption at the December Board meeting includes funding for a fulltime Operations Manager (Geoff) as requested by the Board. The budget also incorporates an increase in the marketing budget of \$33,790 from \$11,865 to \$45,655.

#### Meetings with Fire District 7 and the City of Cle Elum

Per your request we will be sending a welcome letter to the newly elected upper county fire commissioner and mayors. Fire District 7 appears to meet on the second Wednesday of each month.

I will be looking for direction from the Board on whether we should reach out and propose a joint public meeting between the two organizations or ask FD7 for an opportunity in February or March to address their board about Medic One's history and vision for EMS services in upper county.

It is our understanding that the city of Cle Elum will be issuing a staff report on the proposed 47 Degrees North project. We continue to believe that our concerns have not been addressed and perhaps not even communicated to decision makers at the City. We will be seeking a meeting in early January to review all of the communication that we have provided as well as our proposal(s) for mitigation.

#### Inter Facility Transfers

Staff at KVFR continue to voice concerns about inter facility transfers. Leadership from KVFR and HD#2 met recently to discuss the impact that privatizing transfers would have on the system. KVFR and HD#2 agreed to meet to discuss ways to mitigate the impact of inter facility transfers.

## Ancillary Services report to HD 2 Board of Commissioners December 2023

#### **Ancillary Services Operations Report:**

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#### 47 Degrees North

We are anticipating the staff report on 47 Degrees North to be released at the end of January, later than previously anticipated. This is likely related to new city council members and a new Mayor.

#### **Cle Elum Roslyn School District**

Superintendent John Belcher has requested to meet with me regarding possible services that we could provide at the school. This meeting is set for December 21.

Respectfully submitted by Rhonda Holden, MSN, CENP

## Kittitas County Public Hospital District No. 2 2024 Budget Assumptions

#### **Transports and Revenue**

- Volume budget is based on assumption that the number of transports will increase slightly flat from 2023 projected levels (72.67 transports per month = 872 total transports) at an average charge per transport of \$2,576 per transport.
- No change to service mix of ALS and BLS transports.
- Assumes a 4% charge increase for district residents, and an 8% charge increase for nondistrict transports (32% of transports) and no increase to the transport mileage charge.
- Assumes no change to payer mix.
- Assumes the district will earn 4.5% from investments in government securities of District funds. Interest earning from a right-of-use asset will be \$92,822 and interest from investments will total \$75,000.
- \$25,000 from miscellaneous grant awards and some residual funds from Greater Health Now.
- Deductions include GEMT Medicaid transport revenue of \$240,000

#### **Expense Assumptions**

- Wage and benefits Wages will increase 13% for EMTs and paramedics for the entire calendar year. Medical insurance will increase by 10% and retirement and other fringe benefits are budgeted to increase by 13%. Wages and benefits represent 55% of our operating expense. The budget assumes the same mix of EMTs, Paramedics and utilization of overtime as occurred in 2023.
- Current utilization of health plan.
- Professional fees Professional fees are for the annual audit and for GEMT cost report preparation will be \$27,000. In addition, the District budgeted \$7,000 in professional fees for legal fees expenses. The District is not budgeting any fees for an SAO audit by the state.
- Supplies current supply utilization trend plus 10% inflation factor.
- Utilities assume increases of 5% plus and an additional \$15,000 for the new PT building.
- Purchase services will increase 21% due to a number of factors. The budget assumes a general increase of 5% to existing expenses. In addition, Geoff is budgeted to work 40 hours per week, an increase from the 30 hours per week that he currently works at an additional annual cost of approximately \$40,000. The District is budgeting \$15,000 for election expenses for the expected levy lid increase ask. Lastly, the District is budgeting for an 11.1% expense increase from Kittcom.
- Cle Elum Urgent Care Clinic Subsidy increase of 2% per contract.
- Depreciation depreciation of current assets.
- Insurance trended 2023 expenses plus estimate 5% for rate increase.
- License and taxes is budgeted to increase slightly.
- Interest expense based on debt schedule.

• Other Direct Expenses – The District is planning an informational campaign to educate upper Kittitas County resident about the EMS services provided by Medic One. The District plans to spend approximately \$35,000 for these education efforts.

#### **Levy Assumptions**

- The EMS Levy increase of 1% will yield \$8,694 for existing property plus the levy amount of \$42,723 for new construction will yield a total levy increase of \$51,417. EMS levy funds will total \$920,091.
- The Maintenance and Operation increase of 1% will yield \$9,300 for existing property plus the levy amount of \$45,703 for new construction will yield a total levy increase of \$55,003. Maintenance and Operations levy funds will total \$985,765

#### **Capital**

The District will not purchase a new ambulance in 2024.



Date:	December 18, 2023
To:	Systems Design
From:	Geoff Scherer Operations Manager
Re:	Updated Billing Charge Schedule

In accordance with the recent decision of the Administration and Board of Commissioners of Kittitas County Hospital District #2 (d.b.a. Upper Kittitas County Medic One), the following is our rate schedule effective January 1, 2024. The Resident rates will increase approximately 4.0% to local market rates and the Non-Resident rates will increase approximately 8.0%. The Mileage rate will not change.

	Non-Resident Rates	
	2023	2024
BLS Non-Emergent	\$1,034.00	\$1,117.00
BLS Emergent	\$1,067.00	\$1,152.00
ALS Emergent	\$1,496.00	\$1,616.00
ALS 2 Emergent	\$1,606.00	\$1,734.00
Mileage	\$24.00	\$24.00

	Resident Rates		I
	2023	2024	
<b>BLS</b> Non-Emergent	\$735.00	\$764.00	
BLS Emergent	\$756.00	\$772.00	
ALS Emergent	\$987.00	\$1,026.00	
ALS 2 Emergent	\$1,040.00	\$1,082.00	
Mileage	\$24.00	\$24.00	

Feel free to contact me if you have any questions.

Geoff Scherer, Operations Manager

#### Kittitas County Public Hospital District No. 2 Proposed 2024 Budget - Combined

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Runs	863	862	840	872
Average Charge/Run	2,284	2,429	2,228	2,576
	2022 Actual	2023 Projected	2023 Budget	2024 Proposed
Account	2022 Actual	2025 Projected	2025 Buuger	Budget
INTEREST INCOME	82,044	190,754	88,200	167,822
RENTAL INCOME	277,902	277,402	308,503	302,626
OTHER OPERATING REVENUE	71,636	131,849	104,100	25,000
AMBULANCE REVENUE	1,970,835	2,093,626	1,871,827	2,246,098
Total Revenue	2,402,417	2,693,631	2,372,630	2,741,546
		0.3493		
CONTRACTUAL ADJUSTMENTS	700,574	731,320	1,045,666	786,134
GEMT PROGRAM CHANGE 2023		240,000		240,000
BAD DEBT	116,189	111,988	134,772	120,166
CHARITY CARE	1,476	1,415	22,462	1,572
Deductions from Revenue	818,239	1,084,723	1,202,900	1,147,873
		0.0007		
Net Operating Income	1,584,178	1,608,909	1,169,730	1,593,673
	1 220 824	1,391,640	1,463,206	1,574,952
SALARIES AND WAGES	1,330,824	· · ·	437,834	491,077
EMPLOYEE BENEFITS	403,510	441,122	23,000	34,000
PROFESSIONAL FEES	29,126	44,115	118,030	155,924
SUPPLIES	165,682	141,750	49,971	66,287
UTILITIES	48,800	48,845	335,894	448,121
PURCHASED SERVICES	310,181	366,166	198,940	202,918
CEUCC SUBSIDY EXPENSE	195,039	198,940	534,591	550,652
DEPRECIATION	493,683	550,652 39,406	37,494	41,376
INSURANCE	36,166	9,999	11,141	9,999
	11,779		110,532	110,702
	119,789	110,532 5,175	5,562	5,425
TRAVEL AND EDUCATION	9,536		11,865	45,655
OTHER DIRECT EXPENSES	11,967	10,656	3,338,060	3,737,088
Total Expenses	3,166,082	3,358,997	3,338,000	3,737,080
Operating Income (Loss)	(1,581,904)	(1,750,088)	(2,168,330)	(2,143,415)
Total Levy Income	1,665,701	1,806,962	1,782,934	1,905,856
Net Income (Loss)	83,797	56,874	(385,396)	(237,559)

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#### Kittitas County Hospital Dist 2 Statement of Revenue and Expense

MEDICAL BILLABLE RUNS	69 2.352	69 2.230	0 122	787 2.423	767 2,233	20 190	779 2,284
AVERAGE CHARGE PER RUN	2,352	2,230	(22	2,420	2,200	150	
	(	Current Month			Year to Date		Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	8,260	7,350	910	167,222	80,850	86,372	(26,032)
RENTAL INCOME	23,117	25,709	(2,592)	254,285	282,794	(28,509)	277,795
OTHER OPERATING REVENUE	0	8,675	(8,675)	109,874	95,425	14,449	67,636
AMBULANCE REVENUE	162,305	153,849	8,456	1,906,993	1,712,849	194,144	1,779,584
TOTAL REVENUE	193,682	195,583	(1,901)	2,438,375	2,171,918	266,457	2,098,983
CONTRACTUAL ADJUSTMENTS	61,189	85,945	(24,756)	670,622	956,856	(286,234)	614,724
GEMT PROGRAM CHANGE 2023	20,000	. 0	20,000	220,000	0	220,000	0
BAD DEBT	9,755	11,077	(1,322)	103,078	123,326	(20,248)	108,106
CHARITY CARE	0	1,872	(1,872)	1,179	20,590	(19,411)	1,476
DEDUCTIONS FROM REVENUE	90,943	98,894	(7,951)	994,879	1,100,772	(105,893)	724,306
NET OPERATING REVENUE	102,738	96,689	6,049	1,443,496	1,071,146	372,350	1,374,678
SALARIES AND WAGES	140,106	120,268	19,838	1,299,806	1,338,939	(39,133)	1,195,003
EMPLOYEE BENEFITS	37,386	36,259	1,127	404,988	401,025	3,963	365,748
PROFESSIONAL FEES	1,913	1,917	(5)	38,675	21,083	17,592	27,126
SUPPLIES	12,530	9,770	2,760	130,655	108,099	22,556	148,398
UTILITIES	4,333	4,164	169	45,037	45,807	(770)	43,036
PURCHASED SERVICES	33,184	27,251	5,933	338,322	305,749	32,573	278,867
CEUCC SUBSIDY EXPENSE	16,578	16,578	0	182,362	182,362	(0)	178,786
DEPRECIATION	45,133	44,550	583	504,010	490,041	13,969	447,049
INSURANCE	2,212	3,125	(913)	35,050	34,369	681	33,038
LICENSES AND TAXES	471	927	(456)	8,803	10,209	(1,406)	11,004
INTEREST EXPENSE	9,211	9,211	0	101,321	101,321	0	109,807
TRAVEL AND EDUCATION	59	463	(404)	4,372	5,099	(727)	8,102
OTHER DIRECT EXPENSES	166	988	(822)	9,046	10,877	(1,831)	12,638
EXPENSES	303,282	275,471	27,811	3,102,446	3,054,980	47,466	2,858,602
OPERATING INCOME (LOSS)	(200,543)	(178,782)	(21,761)	(1,658,950)	(1,983,834)	324,884	(1,483,924)
	450 000	148,578	1,628	1,656,007	1,634,356	21,651	1,515,430
	150,206 0	140,576	1,028	1,030,007	1,034,000	21,001	1,010,400
GAIN LOSS ASSET DISPOSITION	0	0	0	0	0	0	859
NON OPERATING OTHER INCOME OR EXPENS	0	0	0	0	0	ő	0
INTERGOVERNMENTAL REV OR EXP	0	0	0	0	0	0	õ
NON-OPERATING BOND ISSUE COST	U	U	0	0	U	0	U
NET INCOME (LOSS)	(50,338)	(30,204)	(20,134)	(2,943)	(349,478)	346,535	32,365
DAYS CASH ON HAND	295.0						
AR DAYS	98,1						
CURRENT RATIO	7.35						
	,						

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#### Kittitas County Hospital Dist 2 Statement of Revenue and Expense

MEDICAL BILLABLE RUNS	69	69	0	787	767	20	779
AVERAGE CHARGE PER RUN	2,352	2,230	122	2,423	2,233	190	2,284
		Current Month			Year to Date		Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	0	0	0	0	0	0	0
RENTAL INCOME	0	0	0	0	0	0	0
OTHER OPERATING REVENUE	0	8,675	(8,675)	84,466	95,425	(10,959)	17,636
AMBULANCE REVENUE	162,305	153,849	8,456	1,906,993	1,712,849	194,144	1,779,584
TOTAL REVENUE	162,305	162,524	(219)	1,991,459	1,808,274	183,185	1,797,220
CONTRACTUAL ADJUSTMENTS	61,189	85,945	(24,756)	670,622	956,856	(286,234)	614,724
GEMT PROGRAM CHANGE 2023	20,000	0	20,000	220,000	0	220,000	0
BAD DEBT	9,755	11,077	(1,322)	103,078	123,326	(20,248)	108,106
CHARITY CARE	0	1,872	(1,872)	1,179	20,590	(19,411)	1,476
DEDUCTIONS FROM REVENUE	90,943	98,894	(7,951)	994,879	1,100,772	(105,893)	724,306
						000 070	1,072,914
NET OPERATING REVENUE	71,361	63,630	7,731	996,581	707,502	289,079	1,072,914
SALARIES AND WAGES	140,289	119,955	20,334	1,298,270	1,335,497	(37,227)	1,191,675
EMPLOYEE BENEFITS	37,400	36,235	1,165	404,870	400,762	4,108	365 189
PROFESSIONAL FEES	37,400	00,200	0		0	0	7,082
SUPPLIES	12.530	9,770	2,760	130,655	108,099	22,556	133,811
UTILITIES	3,842	3,572	270	39,353	39,294	59	36,403
PURCHASED SERVICES	16,175	15,117	1,058	172,928	166,278	6,650	137,950
CEUCC SUBSIDY EXPENSE	0	0	0	0	0	0	0
DEPRECIATION	14,497	12,883	1,614	161,137	141,708	19,429	98,284
INSURANCE	867	929	(62)	9,536	10,221	(685)	9,697
LICENSES AND TAXES	471	800	(329)	8,779	8,800	(21)	10,979
INTEREST EXPENSE	0	0	()	0	0	Ò	0
TRAVEL AND EDUCATION	59	463	(404)	4,372	5,099	(727)	8,102
OTHER DIRECT EXPENSES	0	95	(95)	1,353	1,050	303	860
EXPENSES	226,131	199,819	26,312	2,231,253	2,216,808	14,445	2,000,032
	(454 700)	(136,189)	(18,580)	(1,234,673)	(1,509,306)	274,633	(927,118)
OPERATING INCOME (LOSS)	(154,769)	(130,109)	(10,500)	(1,234,073)	(1,503,508)	274,000	(327,110)
TAX LEVY INCOME	72,570	70,984	1,586	799,526	780,825	18,701	729,915
GAIN LOSS ASSET DISPOSITION	0	. 0	0	0	0	0	0
NON OPERATING OTHER INCOME OR EXPENS	0	0	0	0	0	0	0
INTERGOVERNMENTAL REV OR EXP	Ō	0	0	0	0	0	0
NON-OPERATING BOND ISSUE COST	0	0	0	0	0	0	0
NET INCOME (LOSS)	(82,200)	(65,205)	(16,995)	(435,147)	(728,481)	293,334	(197,203)

,

Prior

YTD

(26, 032)

277,795

251,764

0

0

0

0

0

0

0

251,764

3,328

20,044

14,587

140,917

178,786

348,764

23,341

109,807

858,570

(606,806)

785,515

179,568

0

0

0

859

25

0 11,778

6,633

559

Year to Date

Budget

80,850

282,794

363,644

0

0

0

0

0

0

0

363,644

3,442

21,083

6,513

139,471

182,362

348,333

24,148

101,321

838,172

(474,528)

853,531

379,003

0

0

0

0

1,409

9,827

0

263

0

Actual

167,222

254,285

25,408

446,915

0

0

0

0

n

0

446,915

1,536

38,675

5,683

165.393

182,362

342,873

25,514

101,321

871,193

(424,278)

856,482

432,204

0

0

0

0

7,693

25

0

117

0

Variance

86,372

(28, 509)

25,408

83,271

0

0

0

0

0

0

83,271

(1,906)

17,592

25,922

(5, 460)

1,366

(1,384)

(2, 134)

33,021

50,250

2,951

0

0

0

0

53,201

(146)

(830)

0

(0)

0

0

#### Kittitas County Hospital Dist 2 Statement of Revenue and Expense

**Current Month** 

Budget

7.350

25,709

33,059

0

0

0

0

0

0

0

33,059

313

24

0

592

1,917

12,134

16,578

31,667

2,196

9,211

127

893

75,652

(42,593)

77,594

35,001

0

0

0

0

0

Variance

910

0

0

0

0

0

0

0

(1,682)

(496)

(38)

(5)

0

0

(101)

4,875

(1,031)

(852)

(127)

(727)

1,499

(3, 181)

42

0

0

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0

(3,139)

0

0

(2, 592)

(1,682)

Actual

8.260

23,117

31,377

0

0

0

0

0

0

0

31,377

(183)

(14)

0

491

17,009

16,578

30,636

1,345

9,211

77,151

(45,774)

77,636

31,862

295.0

98.1

7.35

0

0

0

0

0

0

166

1,913

INTEREST INCOME

AMBULANCE REVENUE

OTHER OPERATING REVENUE

CONTRACTUAL ADJUSTMENTS

**GEMT PROGRAM CHANGE 2023** 

DEDUCTIONS FROM REVENUE

SALARIES AND WAGES

EMPLOYEE BENEFITS

PROFESSIONAL FEES

PURCHASED SERVICES

LICENSES AND TAXES

TRAVEL AND EDUCATION

OTHER DIRECT EXPENSES

GAIN LOSS ASSET DISPOSITION

INTERGOVERNMENTAL REV OR EXP

NON-OPERATING BOND ISSUE COST

NON OPERATING OTHER INCOME OR EXPENS

INTEREST EXPENSE

**OPERATING INCOME (LOSS)** 

TAX LEVY INCOME

NET INCOME (LOSS) DAYS CASH ON HAND

CURRENT RATIO

AR DAYS

CEUCC SUBSIDY EXPENSE

RENTAL INCOME

TOTAL REVENUE

BAD DEBT

SUPPLIES

UTILITIES

DEPRECIATION

INSURANCE

**EXPENSES** 

CHARITY CARE

NET OPERATING REVENUE

## Kittitas County Hospital Dist 2

# **Balance Sheet**

	Year to Date	Prior Year End	Change
CASH	637,552	1,007,564	(370,011)
ACCOUNTS RECEIVABLE	80,261	310,534	(230,273)
TAXES RECEIVABLE	187,317	39,232	148,085
RIGHT OF USE RECEIVABLE	2,541,070	2,728,050	(186,981)
PREPAIDS	28,034	15,868	12,166
INVESTMENTS	1,672,737	2,251,901	(579,163)
CURRENT ASSETS	5,146,972	6,353,149	(1,206,177)
LAND	2,044,327	843,524	1,200,803
PROPERTY, PLANT,& EQUIPMENT	10,682,745	10,657,272	25,473
ACCUMULATED DEPRECIATION	(4,736,371)	(4,232,361)	(504,010)
NON CURRENT ASSETS	7,990,701	7,268,435	722,266
NET PENSION ASSET	766,580	766,580	0
DEFERRED OUTFLOWS	421,822	421,822	0
	14,326,075	14,809,986	(483,911)
ASSETS	14,520,075	14,005,500	(400,011)
ACCOUNTS PAYABLE	62,644	91,129	(28,485)
INTEREST PAYABLE	406	9,417	(9,011)
ACCRUED PAYROLL	55,300	36,710	18,589
ACCRUED BENEFITS	91,055	112,650	(21,595)
CEUCC SUBSIDY PAYABLE	182,362	195,039	(12,677)
DEFERRED OTHER	0	25,709	(25,709)
CURRENT PORTION REVENUE BOND - LTGO	308,678	308,678	0
CURRENT LIABILITIES	700,445	779,332	(78,887)
LONG TERM REVENUE BOND - LTGO	2,706,202	3,014,950	(308,748)
NET PENSION LIABILITY	19,797	19,797	0
DEFERRED INFLOWS - PENSION	691,914	691,914	0
DEFERRED INFLOW RIGHT OF USE	2,410,737	2,654,023	(243,285)
DEFERRED INFLOWS - LEVY	149,952	0	149,952
NONCURRENT LIABILITIES	5,978,602	6,380,684	(402,082)
LIABILITIES	6,679,047	7,160,015	(480,968)
NET INCOME (LOSS)	(2,943)	0	(2,943)
UNRESTRICTED FUND BALANCE	7,649,971	7,649,971	0
FUND BALANCE	7,647,028	7,649,971	(2,943)
TOTAL LIABILITIES AND NET POSITION	14,326,075	14,809,986	(483,911)

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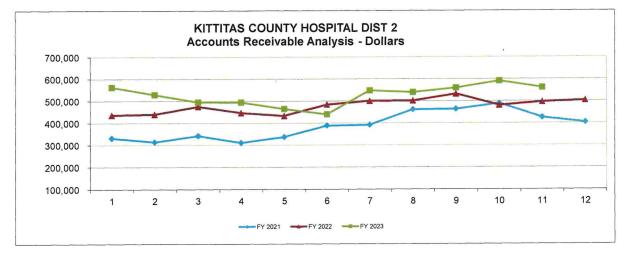
# Statement of Cash Flows

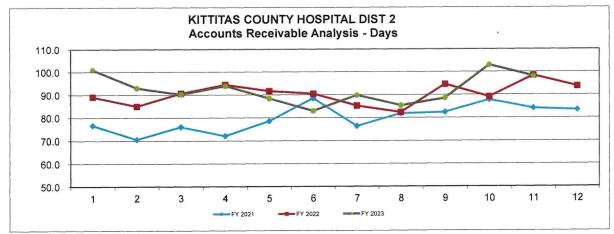
	<u>CASH</u>
NET BOOK INCOME	(2,943)
ADD BACK NON-CASH EXPENSE	504 010
DEPRECIATION NET CASH FROM OPERATIONS	<u> </u>
NET CASH FROM OPERATIONS	501,007
CHANGE IN CURRENT ASSETS	
PATIENT ACCOUNTS AND OTHER RECEIVABLES	230,273
PROPERTY TAX RECEIVABLE	(148,085)
RIGHT OF USE RECEIVABLE	186,981
PREPAID EXPENSE	(12,166)
TOTAL CHANGE IN CURRENT ASSETS	257,003
PURCHASE OF PROPERTY, PLANT & EQUIPMENT	(1,226,275)
NET PENSION ASSET	0
DEFERRED OUTFLOWS	0
CHANGE IN INVESTMENTS	579,163
PROCEEDS FROM SALE/MATURITY OF INVESTMENTS	
	(390,110)
TOTAL CHANGE IN ASSETS	(550,110)
CHANGES IN CURRENT LIABILITIES	
ACCOUNTS PAYABLE	(28,485)
INTEREST PAYABLE	(9,011)
ACCRUED PAYROLL	18,589
ACCRUED BENEFITS	(21,595)
CEUCC SUBSIDY PAYABLE	(12,677)
DEFERRED OTHER	(25,709)
TOTAL CHANGE CURRENT LIABILITIES	(78,887)
	,
PRINCIPLE PAYMENT ON REVENUE BOND	(308,748)
NET PENSION LIABILITY	0
DEFERRED INFLOWS PENSION AND LEVY	149,952
DEFERRED INFLOW RIGHT OF USE	(243,285)
NET CHANGE IN CASH	(370,011)
BEGINNING CASH ON HAND	1,007,564
ENDING CASH ON HAND	637,552



KITTITAS COUNTY HOSPITAL DIST 2 Accounts Receivable Analysis

	Nov-23	Oct-23	Sep-23	Aug-23	Jul-23	Jun-23	May-23	Apr-23	Mar-23	Feb-23	Jan-23	Dec-22
SYS DESIGN EMS												
A/R Dollars	560,735	591,061	559,771	539,502	547,857	439,719	464,456	494,771	495,226	529,329	562,853	502,991
A/R Days	98.1	103.0	88.6	85.3	89.8	82.9	88.4	93.9	90.2	92.9	100.9	93.7







#### KITTITAS COUNTY HOSPITAL DIST 2

#### BOARD MEETING November 2023 ACTIVITY

#### ACCOUNTS PAYABLE WARRANTS/ EFTS TO BE APPROVED

#### CHECK DATE:

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# 1 WARRANT NUMBERS:	14113-14117	NET AMOUNT:	1,935.73	6-Nov-23
# 2 WARRANT NUMBERS:	14118-14133	NET AMOUNT:	58,613.76	13-Nov-23
# 3 WARRANT NUMBERS: (VOID)	13961	NET AMOUNT:	(199.69)	16-Nov-23
# 4 WARRANT NUMBERS:	14134-14147	NET AMOUNT:	233,612.70	20-Nov-23
# 5 WARRANT NUMBERS:	14148-14158	NET AMOUNT:	17,005.14	27-Nov-23
# 6 WARRANT NUMBERS: (VOID)	14158	NET AMOUNT:	(59.38)	27-Nov-23
			310,908.26	

#### PAYROLL WARRANTS / EFTS TO BE APPROVED

PPE 11/04/2023 PPE 11/18/2023	NET AMOUNT: NET AMOUNT:	40,846.25 47,085.00 87,931.25	10-Nov-23 24-Nov-23
TOTAL NET WARRANTS & EFT'S		398,839.51	

#### TOTAL NET WARRANTS & EFT'S

Page 7

Kittitas County Hospital District #2 Detailed Statement of Accounts Payable Transactions Month of November 2023



Account Class	Check No Vendor	Amount
Balance Sheet	13961 TING ZUO	(199.69)
	14113 AFLAC	543.91
	14116 DIMARTINO ASSOCIATES	110.36
	14122 DEPARTMENT OF RETIREMENT SYSTEMS	4,166.86
	14123 DEPARTMENT OF RETIREMENT SYSTEMS	492.29
	14131 THE CINCINNATI INSURANCE COMPANY	3,834.00
	14134 CASHMERE VALLEY BANK	53,830.16
	14134 CASHMERE VALLEY BANK	104,373.06
	14134 CASHMERE VALLEY BANK	51,336.78
	14147 TING ZUO	199.69
	14151 DEPARTMENT OF RETIREMENT SYSTEMS	4,695.99
	14152 DEPARTMENT OF RETIREMENT SYSTEMS	502.85
Employee Benefits	14122 DEPARTMENT OF RETIREMENT SYSTEMS	2,598.80
	14124 IAFF HEALTH & WELLNESS TRUST	39,922.96
	14133 WA STATE COUNCIL OF FIREFIGHTERS	900.00
	14151 DEPARTMENT OF RETIREMENT SYSTEMS	3,019.87
Professional Fees	14137 DINGUS ZARECOR & ASSOC PLLC	4,000.00
Supplies	14114 AMAZON	163.14
	14114 AMAZON	225.34
	14114 AMAZON	23.76
	14115 CARDINAL HEALTH 112, LLC	349.43
	14115 CARDINAL HEALTH 112, LLC	285.79
	14125 JAMES OIL CO., INC.	1,399.80
	14127 LIFE ASSIST, INC.	1,935.13
	14129 OXARC INC	289.56
	14139 GALLS, LLC	144.94
	14139 GALLS, LLC	97.31
	14139 GALLS, LLC	426.98
	14139 GALLS, LLC	106.54
	14139 GALLS, LLC	30.75
	14144 OXARC INC	96.91
	14144 OXARC INC	290.73
	14145 STATE DEPARTMENT OF TRANSPORTATION	1,529.75
	14154 KITTITAS VALLEY HEALTHCARE	1,044.05
Utilities	14119 AT & T MOBILITY	246.38
	14120 AT & T MOBILITY	40.04
	14130 PUGET SOUND ENERGY	36.00
	14132 VERIZON	318.42
	14138 DISH NETWORK	119.60
	14140 INLAND NETWORKS	205.41
	14149 CITY OF CLE ELUM	132.76
	14149 CITY OF CLE ELUM	559.07

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	14149 CITY OF CLE ELUM	115.44
	14149 CITY OF CLE ELUM	424.12
	14149 CITY OF CLE ELUM	123.70
	14149 CITY OF CLE ELUM	116.68
	14157 PUGET SOUND ENERGY	10.89
	14157 PUGET SOUND ENERGY	250.62
hased Services	14118 AMAZON	109.85
	14121 D SQUARE ENERGY LLC	935.07
	14126 JOHNSON CONTROLS	648.60
	14128 NORTHERN KITTITAS CO TRIBUNE	320.00
	14128 NORTHERN KITTITAS CO TRIBUNE	47.50
	14128 NORTHERN KITTITAS CO TRIBUNE	52.50
	14128 NORTHERN KITTITAS CO TRIBUNE	320.00
	14135 CITY OF CLE ELUM FIRE DEPARTMENT	200.00
	14136 CLE ELUM HARDWARE & RENTAL	21.61
	14141 JACKSON HORSLEY	400.00
	14142 KITTITAS VALLEY HEALTHCARE	5,313.17
	14142 KITTITAS VALLEY HEALTHCARE	8,318.74
	14143 MICROSOFT	499.96
	14143 MICROSOFT	15.13
	14146 SYSTEMS DESIGN	2,055.48
	14148 AMAZON	187.81
	14150 CROSSROAD GARAGE LLC	200.51
	14150 CROSSROAD GARAGE LLC	345.68
	14150 CROSSROAD GARAGE LLC	2,176.81
	14155 NORTHERN KITTITAS CO TRIBUNE	320.00
	14155 NORTHERN KITTITAS CO TRIBUNE	400.00
	14156 PARAMOUNT ELECTRIC, LLC	1,787.70
nses & Taxes	14153 DEPARTMENT OF REVENUE-EXCISE	471.21
el & Education	14117 KITTITAS COUNTY EMS & TRAUMA CARE COUNCIL	234.00
	14158 STEVE CHRISMAN	59.38
	14158 STEVE CHRISMAN	(59.38)
er Direct Expenses	14155 NORTHERN KITTITAS CO TRIBUNE	60.00
		310,908.26

Purcha

Licens Travel

Other

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KITTITAS COUNTY PUBLIC HOSPITAL DISTRICT #2 US BANCORP INVESTMENTS November 30, 2023

		INVESTMENT	MATURITY	YTM	MATURITY	INVESTMENT	MARKET	UNREALIZED
INVESTMENT TYPE	CUSIP	DATE	DATE	%	AMOUNT	AMOUNT	VALUE	GAIN/(LOSS)
FNMA	3135G06B4	7/27/2021	10/22/2025	0.560%	300,000.00	299,874.30	276,882.03	(22,992.27)
US TREASURY NOTE	912828XT2	11/17/2023	5/31/2024	5.052%	300,000.00	295,218.60	295,042.97	(175.63)
US TREASURY NOTE	912828G38	11/17/2023	11/15/2024	5.001%	300,000.00	292,089.00	291,796.88	(292.12)
US TREASURY NOTE	9128283V0	11/17/2023	1/31/2025	4.850%	400,000.00	389,120.00	388,375.00	(745.00)
TOTAL					1,300,000.00	1,276,301.90	1,252,096.88	(24,205.02)

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#### HD2 2024 Marketing Plan 12.18.2023 Board of Commissioners Meeting

Enclosed is information for the 2024 Marketing of Medic One.

#### HD2 and Medic One logos-

To ensure consistent branding, most organizations have stringent policies around the use and changes of logos. From the research I could find, Hospital District 2 and Medic One have not previously outlined these standards, nor have official logos been adopted. In this package you will find the history of logo use dating back to 2013. You will see in the attached document that I recommend the Board formally adopt image 1 for Hospital District 2 and Image 3 for Medic One. The different colors you see are variations depending on where and how the logo is being used. Some work better for print products. Others work better for digital, etc.

#### Medic One monthly volume ads -

In the marketing plan I submitted at the August meeting and resent after the November meeting, you will see examples of monthly volume ads from Medic One. The ads are a representation of messages and key points that we have been asked to convey throughout the years. From 2013-2019 the focus was on Medic One volumes and community tax dollars, however if you look back at the ads, I don't see a line in the ads making that connection. In 2019 we were asked to change our focus and move toward educating the community that Medic One is the only ALS ambulance service in Upper County, and highlight what ALS means. It is at that time that any mention of finances went away. In August of 2023, the Board requested we connect the longevity of HD2 *and* Medic One, with the volume and services of the agency, as well as educate the community on ambulance billing. It was at this point, after reviewing a proposed ad, the we made the decision to transition to weekly volume ads with new service breakdown names, and one monthly ad that would highlight the finances of Medic One. These ads ran September 7 – November 23. While the weekly ads were running I received substantial feedback regarding the design and content of the ads, as well as multiple suggestions for changes. As a result of that feedback, I recommended in November we stop the weekly ads and return to a monthly format. An example of that ad is attached.

\*\*Please note, you will see on the ad that we need to fill in when Medic One began providing services to Upper County. Hospital District 2 was formed in 1969. Since Hospital District 2 has been operating for over 50's years, you may see messaging stating that when we talk about the District as a whole. Medic One did not begin its operations at the same time the district was formed. Geoff is working on getting the official licensure date from the State so we can add that to our District timeline and refer that date when talking about ALS coverage.

#### HD2 2024 Marketing Budget -

The final two pages in my report are my detailed operating budget, assuming no substantial changes in volumes or activity. There are two areas in which the budget is increased from previous years. In the print products, I have budgeted for two county-wide postcard mailers. I have also budgeted for one HD2 annual report. In the SWAG area I have budgeted for blood pressure tracking cards, per Commissioner Vimont's request, and three other items requested by Operations to distribute during community events. All other items are in-line with standard annual operating costs.





HOSPITAL DISTRICT #2

#### Hospital District 2 Logo -

This logo goes back as far as I can find (2013). This is used for HD2 letterhead, meeting agendas, and Board Specific Marketing (see Strategic Plan)

In 2019 we were asked to incorporate the HD2 Logo (#1) in ads as well.

I recommend we adopt this as the official HD2 logo and continue to use this for HD2 business documents and Board marketing



Medic One Logo -This logo goes back as far as I can find (2013). This has been used in HD2 ads.

I recommend we discontinue use of this logo and adopt #3 below.



2.



MEDIC ONE





MEDIC ONE



Another Medic One Logo -

This logo, or significant portions of it, is what is used on our Ambulance rigs and staff uniforms.

I recommend we adobt this as the official Medic One logo and use for all advertising, uniforms, and apparatus. The bottom two logos are reserved for embroidery.



#### Another Medic One Logo -

This logo, or similar variations, including removing HD2 from Logo 1 and replacing with MEDIC ONE, was informally adopted by Medic One staff. You will find this primary on patches on staff uniforms.

I recommend we discontinue use of this. As uninforms are replaced this patches go away.

		<b>ur Tax Dollars at</b> Ny Advance Life Support Abu		
UKC Medic One	November 2023	Calls for assistance 125	Patient transports <b>70</b>	
	Year to date	1429	788	
		lp support the unreimbursed are assisted, but not transpo		
		ore at www.ukcmedico		
Medic One is a service operated by Kittitas County Public Hospital District No. 2       Image: Commissioners: Floyd Rogalski Hartwig Vatheuer Floyd Benjamin Carrie Youngblood Ingrid Vimont				

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CAMPAIGN TYPE	PROJEC	%	
Print products	\$	9,424.97	21%
NKCT marketing - 20% discount	\$	10,474.72	23%
Public Relations	\$		0%
SWAG	\$	4,199.70	9%
Social Media	\$		0%
Levy education	\$	14,341.72	31%
Advertising	\$	-	0%
Web	\$	724.28	2%
Market Research	\$	-	0%
Personnel Time	\$	6,489.60	14%
	\$	45,655.00	

## ——— HD2 2024 Marketing ———

#### 2024 HD2 Marketing

Projected Subtotal to date: \$

11	5,6	55	: 0	0
	,0	22		v

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CAMPAIGN TYPE	QTY	and the second se	JECTED PER UNIT	PRO SUB	JEC		COMMENTS
Print products				SUBTOTAL	\$	9,424.97	The Carls of the American
Postcard Mailer 1	7056	\$	0.42	\$		2,940.15	print & postage (7056 mailed Nov. '22)
Annual Report/Newsletter	7056	\$	0.50	\$		3,544.67	March
Postcard Mailer 2	7056	\$	0.42	\$		2,940.15	
NKCT marketing - 20% discount		THE OWNER		SUBTOTAL	S 1	0,474.72	
Newspaper - monthly 5x4	12	\$	357.44	\$		4,289.28	
Newspaper - 3 x 5 profile		\$	277.44	\$		_	
Newspaper - 3 x 6 profile		\$	325.44	\$		-	
Newspaper - 5 x 10	11	\$	505.04	\$		5,555.44	
Public Meeting notices	12	\$	52.50	*	\$	630.00	
Public Relations	12	÷	52.50	SUBTOTAL	\$	-	
Public Events				\$	*	-	
			-	\$		-	Roslyn Riders full; on waiting list
Sponsorships	-	-					Kosiyn kidels foli, on walning ist
Press Releases				\$		-	
			and the second second	\$			
SWAG				SUBTOTAL	\$	and the second second	
BP Cards	500	\$	0.38	\$		189.70	Acc
First aid kids	250	\$	1.80	\$	(7	505.00	\$55 set up fee
Bandaid packages	1000	\$	0.83	\$		885.00	\$55 set up fee
Medic One Logo Stickers	2000	\$	1.31	\$		2,620.00	
Social Media			10063	SUBTOTAL	\$	-	
Twitter				\$			
Facebook	12			\$	10.000	-	3-5 days @ \$75
Pinterest				\$		-	
Instagram				\$	- E-1122		
Google+				\$			
LinkedIn			C	\$			
Levy education				SUBTOTAL	\$ 1	4,341.72	
Newspaper ads 5x4	10	\$	357.44	\$		3,574.40	1 Feb; 2 May; 2 Jun; 4 July; 1 Aug
Mailer 1 - May	7056	\$	0.42	\$		2,940.15	
Mailer 2 - July	7056	\$	0.42	\$		2,940.15	
Comm. Mtgs Psnnl Time	60	\$	67.60	\$		4,056.00	2x/mon Feb - June; 4 x July; 1 Aug @ 4 hr/ed
General Supplies				\$		831.02	
				\$		-	
Advertising				SUBTOTAL	\$		
Online				\$		-	
Outdoor				\$		-	
Radio				\$		-	
Television				\$		-	
1				\$		-	
Web				SUBTOTAL	\$	724.28	
Annual Hosting Fee		\$	275.00	\$		275.00	
		4		And the second data and the se		449.28	1 hour/month
Website management	1	\$	37.44	\$		447.20	
	12	\$	37.44	\$ \$		- 447.20	
		\$	37.44	\$			
SEO		\$	37.44	\$ \$	e	-	
SEO Market Research		\$	37.44	\$ \$ SUBTOTAL	\$	-	
SEO Market Research Surveys		\$	37.44	\$ \$ SUBTOTAL \$	\$		
SEO Market Research Surveys		\$	37.44	\$ \$ SUBTOTAL \$ \$	Ş	-	
SEO Market Research Surveys Impact Studies		\$	37.44	\$ \$ SUBTOTAL \$ \$ \$		-	
SEO Market Research Surveys Impact Studies Personnel Time	12			\$ \$ SUBTOTAL \$ \$ \$ SUBTOTAL		- - - - 6,489.60	
SEO Market Research Surveys Impact Studies Personnel Time CPRO		\$	37.44 67.60	\$ SUBTOTAL \$ \$ \$ SUBTOTAL \$		- - - - - 6,489.60 6,489.60	8 hours per month
SEO Market Research Surveys Impact Studies Personnel Time CPRO Graphics Designer	12			\$ SUBTOTAL \$ \$ SUBTOTAL \$ SUBTOTAL \$ \$		- - - - - - - - - - - - - - - - - - -	8 hours per month Included in production costs
Website management SEO Market Research Surveys Impact Studies Personnel Time CPRO Graphics Designer Social Media/Website	12			\$ SUBTOTAL \$ \$ \$ SUBTOTAL \$		- - - - - 6,489.60 6,489.60	8 hours per month

#### PUBLIC HOSPITAL DISTRICT NO. 2 KITTITAS COUNTY WASHINGTON RESOLUTION NO. 12-18-23-05

A RESOLUTION of the Board of Commissioners of Public Hospital District No. 2, Kittitas County, Washington ( the "District") removing Dale Scott Olander from the position of Treasurer and appointing Jason Adler as Treasurer of the District.

WHEREAS, RCW 70.44.070 requires the District to appoint a Treasurer of the District; and

WHEREAS, RCW 70.44.070 further requires that the Treasurer be appointed for an indefinite time and be removed at the will of the Board of Commissioners; and

WHEREAS, the Board of Commissioners have determined that it is in the best interest of the District to remove Dale Scott Olander as Treasurer and appoint Jason Adler to the Treasurer position; and

WHEREAS, this resolution was introduced at a regular meeting of the Board of Commissioners held on December 18<sup>th</sup>, 2023; NOW THEREFORE,

BE IT RESOLVED by the Board of Commissioners of Public Hospital District No. 2, Kittitas County, Washington as follows:

Section 1. Effective as of December 18, 2023, Dale Scott Olander was removed as the Treasurer and Jason Adler was appointed as Treasurer of the District.

ADOPTED and APPROVED by the Board of Commissioners of Public Hospital District No. 2 Kittitas County, Washington at a regular open public meeting thereof held this 18<sup>th</sup> day of December 2023, with the following Commissioners being present and voting in favor of the adoption of the resolution.

Chairperson & Commissioner

Commissioner

Commissioner

Commissioner

Commissioner



# Kittitas County Public Hospital District 2

Strategic Plan 2022

# Strategic Priority #1: Financial Sustainability- Maintain access to capital and a strong balance sheet

- Explore a levy lid lift November 2022
- Pursue impact payments
- Develop ancillary revenue streams
- Pursue grants
- Legislative advocacy

Strategic Priority #2: Workforce- Recruit & retain a diverse high quality workforce to meet the needs of the community

- Implement a residency program for Paramedic students
- Invest in the well-being of staff as we prepare for growth
- Continue Board succession planning

Strategic Priority #3: Community Engagement- Develop a brand identity to engage the community in the services we provide

- Develop a powerful name with a powerful message
- Participate in community outreach- CPR classes, survey community at Farmer's Market, Open House, Town Hall
- Foster and leverage partnerships with Suncadia, Life Support, etc
- Focus on Marketing Medic One in 2022 and consider hiring a consultant to develop brand identity in 2023

Strategic Priority #4: Access- Influence decisions related to growth in the community to ensure services are sustainable

- Conduct a feasibility study for bringing an assisted living facility to the community
- Be involved in community meetings to represent the needs of the district
- Develop talking points on the impact of growth on our services
- Work with community and developers to mitigate the impact of growth on our services







# **Upper Kittitas County Medic One**

\*Ambulance services only get paid when patients are transported.

Nov 1-7	Billable	Non-Billable*
Ambulance: Home Responses	6	5
Ambulance: Injury/Accidents	5	2
Ambulance: Other	5	0
Weekly Total:	16	7

Answering Every Call

Medic One is a service of Kittitas County Hospital District #2



<b>Upper Kittita</b>	s County	Medic	One
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Nov 8-14	Billable	Non-Billable*
Ambulance: Home Responses	7	8
Ambulance: Injury/Accidents	3	0
Ambulance: Other	1	0
Weekly Total:	11	8

# Answering Every Call







# UPPER KITTITAS COUNTY MEDICONE

MOBILE INTENSIVE CARE UNIT





# **Healthy Holiday Meal Tips**

#### INCLUDE

- Fruits and vegetables
- Whole grains
- Beans and Legumes
- Nuts and Seeds
- Fish, skinless poultry, and plant-based alternatives
- Fat-free and low-fat dairy products
- Healthier fats and nontropical oils

LIMIT

- Sodium and salty or highly processed foods
- Saturated fat
- Sweets and added sugars, including sugar-sweetened beverages
- Fatty or processed meats if you choose to eat red meat, select the leanest cuts

AVOID

• Trans fats, partially hydrogenated oils and excessive calories *TIPS* 

- Choose wisely, even with healthier foods.
  - Ingredients and nutrient content can vary by brand and preparation.
- Compare nutrition information.
  - Look at package labels and select products with the lowest amounts of sodium, added sugars, saturated fat and trans fat, and no partially hydrogenated oils.
- Watch your calorie intake
  - To maintain weight, consume only as many calories as you use up through physical activity. If you want to lose weight, consume fewer calories or burn more calories.
- Eat reasonable portions
  - Often this is less than you are served
- Eat a variety of foods
   To get all the nutrients your body needs
- Prepare and eat healthier meals at home
  - You'll have more control over ingredients.

www.heart.org