Kittitas County Public Hospital District No. 2

BOARD OF COMMISSIONERS' MEETING

May 20, 2019
6:30 p.m.
KVH Family Medicine – Cle Elum

AGENDA

I. **Introductions**

II. **Approval of Agenda**

III. **Approval of Minutes**
   a. April 15, 2019*

IV. **Public Comments/Announcements/Correspondence**

V. **Reports:**
   a. Operations Report (G. Scherer)
   b. Superintendent's Report (J. Petersen)
   c. Ancillary Report (R. Holden)
   d. Finance Report, Approval of Expenses* (S. Olander)
   e. Ambulance Garage (S. Olander/R. Holden)

VI. **Old Business**
   a. Update on Medic 8 Build (G. Scherer)
   b. Update on Community Report (R. Holden)

VII. **New Business**
   a. Next Meeting Date: June 17, 2019

VIII. **Executive Session RCW**

IX. **Adjournment**

Note: Upcoming Events
- Open Door Clinic Quarterly Report

Key:
*Action Item

Kittitas County Public Hospital District #2

BOARD MEETING MINUTES

Meeting Date:	Monday: April 15, 2019
Minutes of:	Regular Meeting of the Board of Commissioners
Meeting Place:	Putnam Centennial Center, Cle Elum, WA
Minutes Submitted By:	Scott Olander, Treasurer

Call to Order:

Regular Meeting: Call to order made by Commissioner Rogalski at 6:30 p.m.

Introductions:

Commissioners: Floyd Rogalski, Hartwig Vatheuer (excused), Fred Benjamin, Kevin Nicholson, and Melissa Becker. Superintendent: Julie Petersen (excused); Treasurer: Scott Olander; Ancillary Operations: Rhonda Holden; EMS Manager: Geoff Scherer.

Approval of Agenda:

Action: A motion to approve the agenda was made by Commissioner Nicholson and seconded by Commissioner Becker. Motion carried.

Approval of Minutes:

Action: A motion to approve the minutes of the March 18, 2019 Regular meeting was made by Commissioner Nicholson and seconded by Commissioner Becker. Motion carried.

Public Comments/Announcements/Correspondence:

Operations Report:

The Commissioners reviewed the written operations report for March 2019. Geoff Scherer reported that March was a busy month. YTD there have been 31 more transports that was budgeted and 41 more transports in 2019 than in 2018, a 22% increase. Geoff reported that Medic 7 (new ambulance) is not yet in service because the power lift has not been delivered. The lift is expected to be delivered Wednesday. He is hoping the ambulance will go into service next week. Geoff plans to hire one of the budgeted per diem position that had been on hold. Due to the high transport volume from January through the March of 2019 and the resulting overtime hiring a per diem staff member will generate overall cost savings to the district.

Superintendent's Report:

The Commissioners reviewed the written report for March 2019. In Julie's absence Rhonda answered questions from the commissioners. Commissioner Nicholson will represent the Board at the IAFF labor negotiation meetings. Rhonda will try to schedule negotiations around the days and times that Commissioner Nicholson is available.

Ancillary Report:

The Commissioners reviewed the written report for March 2019. With the availability of a marketing intern from CWU to assist with special projects Rhonda suggested that the Board consider updating the District 2 Community Report. The most recent Community Report was released in 2016. Rhonda provided a list of potential topics that could be addressed. Commissioner Becker suggested that the intern work on promotional material that addressed the reason Board is considering a new ambulance garage and where the funds to pay for the ambulance garage will come from.

Finance Report:

The financial statements for March 2019 were reviewed by the Commissioners. The review included a review of actual versus budgeted revenue and expense variances. Due to positive volume variances YTD Total Revenue is $73,740 greater than budget. 2019 Total Revenue through March is $194,323 greater than 2018 Total Revenue. Expense controls resulted in a YTD favorable expense variances of $32,143. YTD Net Income is $96,861 compared to budgeted net income of $2,709. Commissioner Becker asked for an explanation for the Deferred Inflows-Levy liability account on the Balance Sheet. Scott Olander will research and provide and explanation.

Action: A motion to approve the checks for March was made by Commissioner Benjamin and seconded by Commissioner Nicholson. Motion carried.

Open Door Clinic:

Open Door volume report was reviewed by the Commissioners. Because monthly clinic volume is very low we will provide an updated report regarding the Open Door Clinic at the July meeting.

Ambulance Station:

Scott presented three projected financial statements through 2024 with the assumptions that the total cost for the Ambulance Station would be $3.5, $4.5 and $5.0 million, respectively. There was discussion about the high cost of the proposed Ambulance Station relative to the cost of the Omak Ambulance Station that KDA used as a modeled to develop the Cle Elum Ambulance Station. Commissioner Benjamin provided mileage projections for the existing Ambulances. He expressed concern about the increased cost to maintain the current ambulance fleet if there was a delay the purchasing the ambulance currently scheduled to be delivered in early 2020.

New Business:

Next regular meeting date: May 20, 2019. Location to be confirmed prior to meeting.

Announcements:

Executive Session:

There was no executive session.

There being no further business the meeting was adjourned at 7:33 p.m. by Commissioner Rogalski.

Operation's Manager Report – April 2019

	April 2019	April 2018
Incidents	80	83
Patient Count	81	83
Patient Transports	62	56
Patient Refusals	12	15
Year to Date Transports	281	235
Station #73 Transports	21	
Station # 99 Transports	41	
Passed Calls	0	

No. of Stipend Shifts	
District #7	2
Other	2
Cle Elum FD	0
Monthly Total	4

PERSONNEL

Stipend shifts remained steady at 4 this month, with 2 EMT's taking part in the overnight program, this is half of what I budgeted for in 2019. I have hired Craig Hallmark as a per diem medic, he has passed his county test and is now working thru the matrix of 25 ALS runs with another Medic. Will be putting on a 3rd car for 12-hour day shifts over Memorial Day weekend.

APPARATUS

M7 has been placed into service at station 73, crews say the ride in the back is much smoother. The new Stryker power load system is installed and working effortlessly. Chief Sinclair (D7) has allowed us to have 2 medic units parked at station 73. M4 is in the shop for its final "A" service until taken out of service. M6 will be going in for another attempt of ant exhaust repair.

Year	Unit	Beg ODO	End ODO	Miles	Location	Comments
2019	M7	148	401	253	Station 73	In Use
2016	M6	78,169	80,886	2,717	Station 99	In Use
2016	M5	112,935	113,048	113	Station 99	Back up
2014	M4	134,365	137,774	3,409	Station 73	Back up

MISCELLANEOUS

- Medic 931 went to Snoqualmie Pass for an MCI drill at the ski area working with SPFR and ski patrol to extract patients from a broken chair lift.
- Washington State Horse Park has requested a dedicated standby medic for Memorial Day weekend, we charge $50/hour per medic for standby
- We have implemented a new inventory system called Operative IQ which helps track supplies on all the rigs and in central supply, I am hoping this will reduce the number of expired items we have to throw out every year
- I have been working with Kittcom to help avert a serious staffing crisis they have 14 positions with only 7 filled

Kittitas County Hospital District #2

Patient Transport Count per Destination - 2019

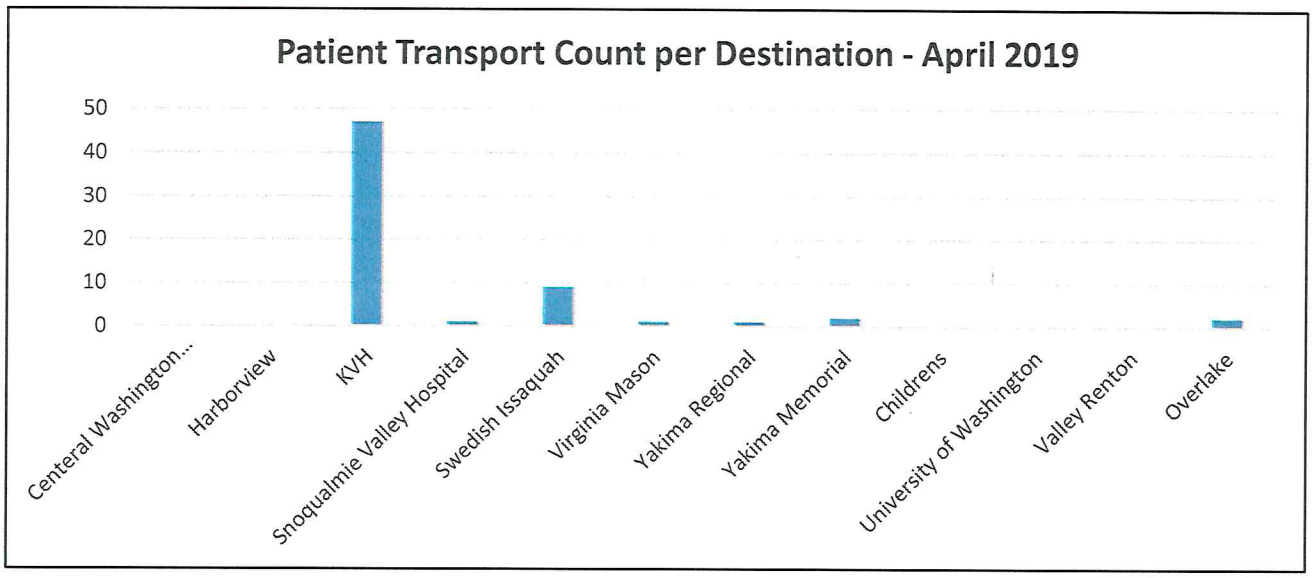
Hospital	January	February	March	April
Centeral Washington Hospital	0	0	2	0
Harborview	4	4	2	0
KVH	43	43	46	47
Snoqualmie Valley Hospital	9	7	4	1
Swedish Issaquah	8	5	9	9
Virginia Mason	0	1	2	1
Yakima Regional	2	0	2	1
Yakima Memorial	3	1	1	2
Childrens	2	1	0	0
University of Washington	0	0	1	0
Valley Renton	0	0	0	0
Overlake	2	3	3	2

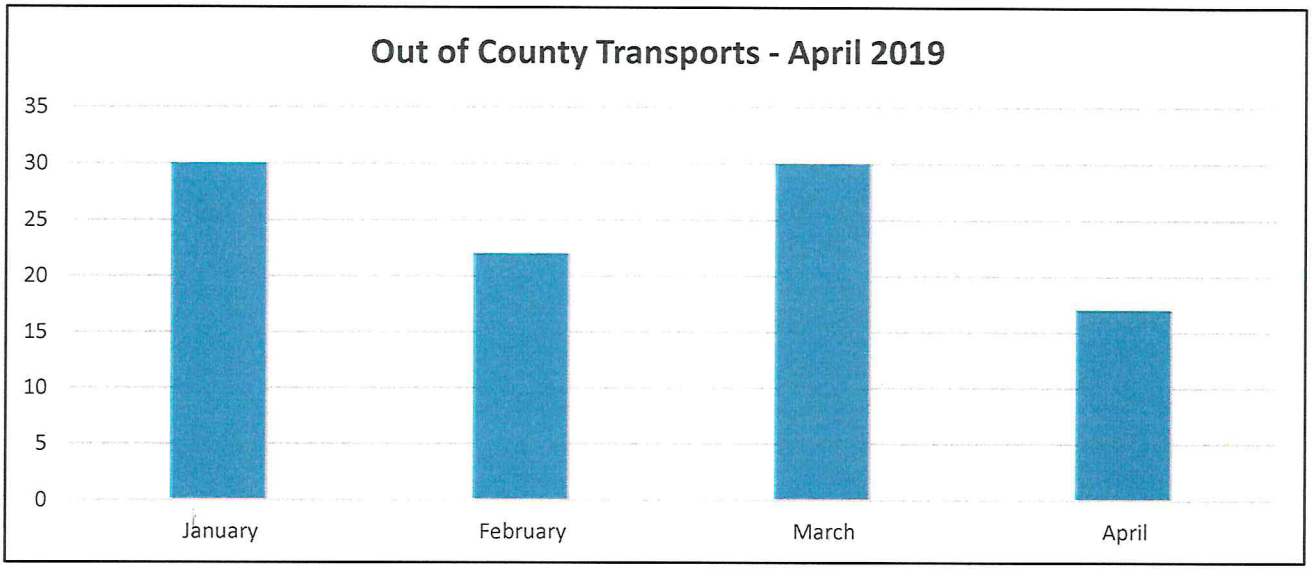
	January	February	March	April
Out of County Transports	30	22	30	17

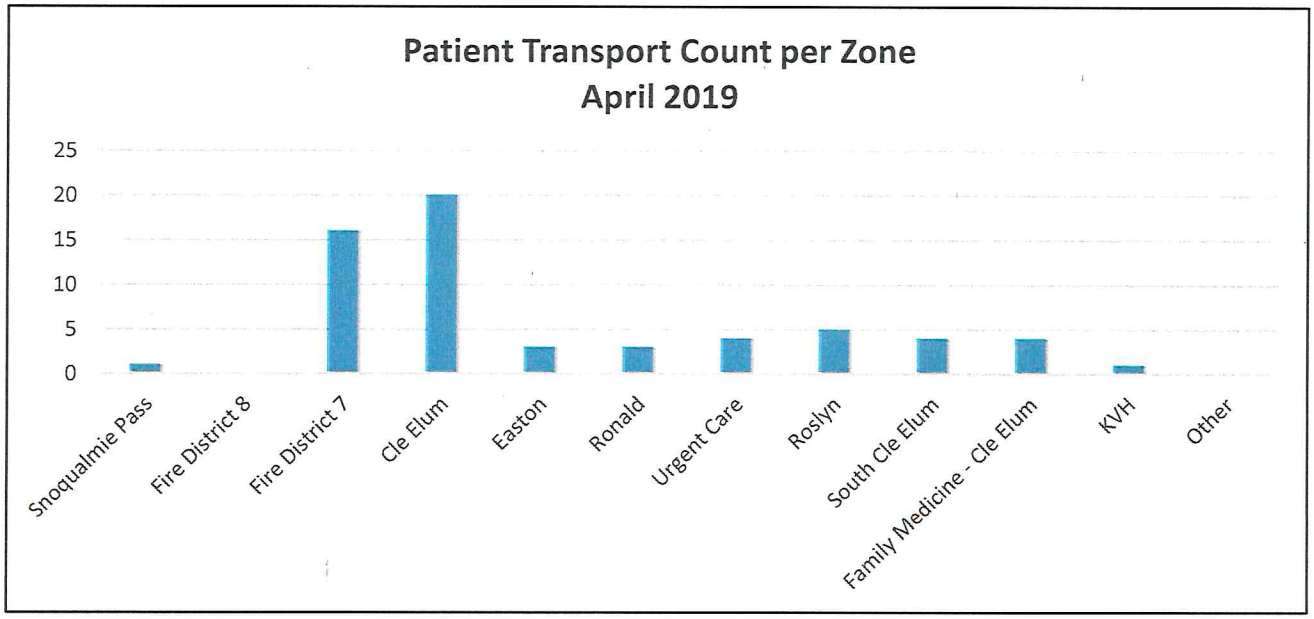
Patient Transport Count per Zone

Zone	YTD	January	February	March	April
Snoqualmie Pass	26	13	13	10	1
Fire District 8	6	3	3	2	0
Fire District 7	23	17	6	10	16
Cle Elum	22	7	15	17	20
Easton	4	3	1	1	3
Ronald	8	6	2	2	3
Urgent Care	18	10	8	16	4
Roslyn	11	4	7	2	5
South Cle Elum	5	3	2	2	4
Family Medicine - Cle Elum	7	1	6	5	4
KVH	7	2	5	4	1
Other	1	1	0	3	0

Comments:


Patient Transport Count per Destination - April 2019
50
40
30
20
10
0
Centeral Washington...
Harborview
KVH
Snoqualmie Valley Hospital
Swedish Issaquah
Virginia Mason
Yakima Regional
Yakima Memorial
Childrens
University of Washington
Valley Renton
Overlake

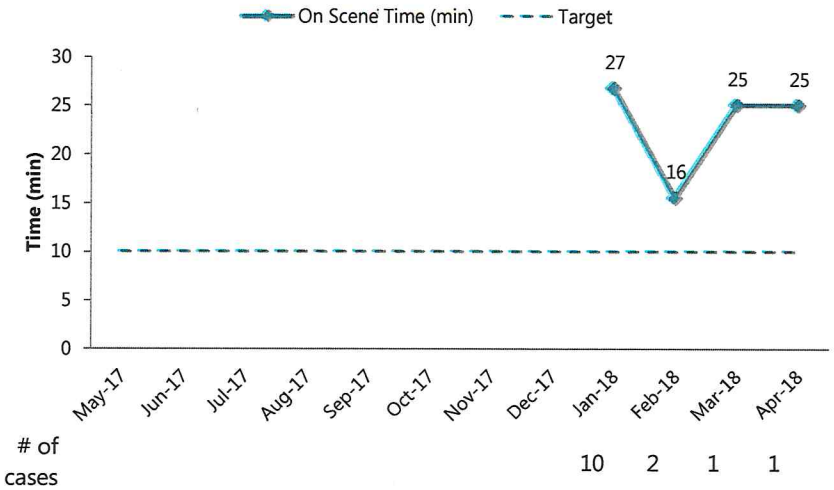

Out of County Transports - April 2019
35
30
25
20
15
10
5
0
January
February
March
April


Patient Transport Count per Zone
April 2019
25
20
15
10
5
0
Snoqualmie Pass
Fire District 8
Fire District 7
Cle Elum
Easton
Ronald
Urgent Care
Roslyn
South Cle Elum
Family Medicine - Cle Elum
KVH
Other

Kittitas County Public Hospital District No. 2

Quality Metrics

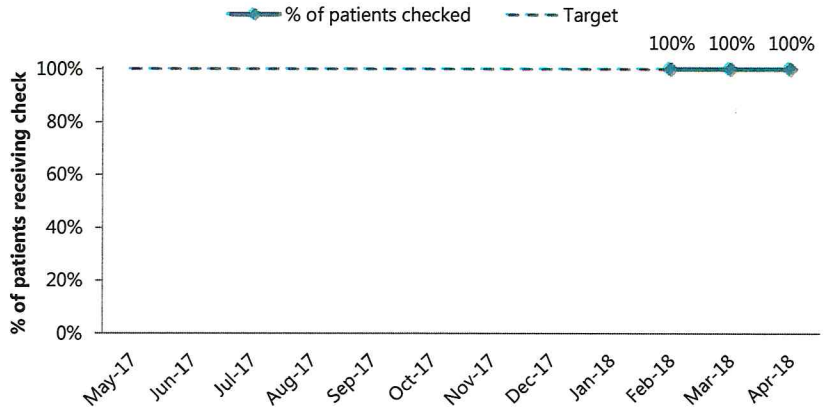
Time On Scene ↓



# of cases				
	10	2	1	1

Glucose Checked ↑

for patients with stroke symptoms



# of cases				
	0	3	4	4

Last updated 05/10/2019

HOSPITAL DISTRICT #2

SUPERINTENDENT'S REPORT – Julie Petersen

May 2019

IAFF 4880

We are preparing to begin contract negotiations with IAFF local 4880. Commissioner Nicholson, Geoff Scherer and I will be representing the District. We have identified Kirk Ehlis of Menke, Jackson, Beyer, Ehlis & Harper to assist with legal questions. Scott Olander will be on point to help with finance questions. Neither Scott nor Kirk will attend initial meetings. Three tentative dates have been established. The plan is to meet at the Clinic in the evenings or on weekends.

Fire District #7

KVFR's Chief Sinclair, who is acting as the Interim Chief for FD#7 has expressed his willingness to attend a future PHD#2 Board meeting to discuss his vision for the future of Fire District #7. It is worth noting that IAFF 5180-Kittitas County Fire District #7 and IAFF 4880 - Upper Kittitas County Medic One have taken steps, through an inter local agreement, to address bargaining issues in the event of any kind of future consolidation. While there has been no such talk in recent years, the fluidity of the situation in District #7 clearly has the attention of upper county's professional fire fighters and EMTs.

2019 Candidate Filings

The Association of Washington Public Hospital Districts (AWPHD) is hosting a webinar for Commissioner candidates. The webcast is on May 30th from 12 – 1:30. Please let me know if you would like to view the webcast at the clinic.

2019 Life Support Auction – July 13, 2019

I will be purchasing a table for the Life Support auction again this year. This will be the third year in a row that Family Medicine Cle Elum providers and Medic One staff have turned out to support upper county EMS services. It is a very successful and fun evening. It would be wonderful to have the PHD #2 Board represented. Please let me know if you would like to attend as my guest.

Family Medicine Cle Elum

It is nice to be back home. Restoration work in the clinic is wrapping up and clinic staff is looking forward to getting back to normal. We will have a new normal going forward with the exit of Dr. Norm Wood this past February and the retirement of Dr. Elizabeth Wise in June, It really is a new day at Family Medicine Cle Elum. Dr. Thomas looks forward to leading a team of five medical and behavioral health providers including Rob Merkle PA-C who has been providing services in upper county since the 1990s.

With the exit of Swedish Specialty Services, KVH is looking for opportunities to augment primary care in Cle Elum with specialty services and expanded physical therapy.

Other Family Medicine Cle Elum notes: The entire KVH delivery system is currently in the process of evaluating a replacement for our existing telephone system. This upgrade is long overdue. We are also pleased to welcome a new Clinic Manager, Stephanie Walker to Cle Elum. Stephanie brings a special focus on the patient experience to her new role.

Operations report to Hospital District #2 Board of Commissioners
May, 2019

Ancillary Service Operation Report:

- **Marketing Intern**
  Our CWU Marketing Intern is working on a Hospital District #2 report to the community. We would appreciate input from the Commissioners on what they would like to include in the report. This is on the agenda for tonight under Old Business.

- **Patient & Family Advisory Council**
  KVH has formed a Patient & Family Advisory Council. Hospital District #1 Board of Commissioners have appointed 2 representatives and would like Hospital District #2 Board of Commissioners to recommend residents of Upper County to serve on this committee. A job description and charter for the Patient & Family Advisory Council is attached.

- **EMS and Trauma Program**
  As the rural hospital representative for WSHA on the State's EMS & Trauma Program Steering Committee, I participated in an assessment of the State's EMS and Trauma Program on April 22-24. A final report with recommended changes will be due to the DOH in 10 weeks. The verbal report out was very strong on the need for additional funding for the EMS & Trauma Program and also on ensuring we have appropriate levels of trauma hospitals and EMS providers across the state.

- **Mammography at KVH**
  We are offering Saturday appointments for Mammography one Saturday a month on a trial basis.

- **Swedish Specialty Services**
  HD 1 has agreed to release Swedish from their sublease of space in the FMC building. HD 1 will be looking for other ways to bring in requested specialty services.

- **Upper County Growth & Traffic Projections**
  At last month's meeting, there was discussion regarding ensuring the ambulance garage would be of sufficient size to support population growth. Per the Washington State Department of Transportation, and average of 28,000 vehicles travel over Snoqualmie Pass daily and these numbers double on weekends and holidays. Traffic volumes are projected to increase 2.1% per year, reaching an average of 41,000 vehicles per day by 2030. The table below, from the Office of Financial Management, displays the projected growth for the towns of Snoqualmie Pass, Easton, Roslyn, Ronald, Cle Elum and South Cle Elum.

	2017 population estimate	2019	2021	2023	2025	2027	2029
Entire county (directly from OFM)	44,730	46,255	47,568	48,798	49,927	50,949	51,985
Hospital District 1	34,381	35,553	36,562	37,508	38,376	39,161	39,957
Hospital District 2	10,349	10,702	11,006	11,290	11,551	11,788	12,028

Respectfully submitted by Rhonda Holden, MSN, CENP

Patient & Family Advisor
Patient and Family Advisory Council

Type: Job Description

First Review: 3/20/2019

Volunteer Position Description

POSITION TITLE:	Patient & Family Advisor – Patient and Family Advisory Council
DEPARTMENT:	Volunteer Services
POSITION REPORTS TO:	Director Quality and Risk Management

POSITION SUMMARY

The Patient & Family Advisor will focus our efforts on improving the safety and quality of care delivery from the perspective of patients and families, ensuring that the voice of our patients and families are incorporated into our care delivery system throughout KVH. This particular advisor role serves as a member on the Patient and Family Advisory Council (PFAC).

A. QUALIFICATIONS

Required

- Residency of Kittitas County
- Must have previously utilized the services of KVH or another health system as a patient or family member. Experience can include any KVH services.
- Ability to attend four Patient and Family Advisory Council meetings per year, or notify the PFAC Facilitators in advance if unable to participate
- Ability to engage thoughtfully and constructively around the issues and ideas discussed during each session:
    - Listen and share opinion respectfully
    - Think about ways to improve patient and family experiences
    - Work well with others
- Must have access to email as meeting notices and packets of information are sent out prior to the meeting.
- Agreement to sign a confidentiality agreement and maintain confidentiality

B. TERM OF SERVICE

- Two-year commitment

C. CONTINUING EDUCATION & COMPETENCY REQUIREMENTS:

- Mandatory KVH education as outlined by Volunteer Services and PFAC

APPROVALS

1. _____
Director of Quality/Risk Management

2. _____
Volunteer Services Director

Effective Date: 01/13/2012	**Document Owner:**	Karen Schock Mandee Olsen	**Revision Date(s):** 3/20/2019
Print Date:			

Paper copies of this document may not be current and should not be relied on for official purposes. The current version is on the KVH Intranet.

Charter – Patient and Family Advisory Council

Purpose: Engage Patient & Family Advisors in counselling KVH to create a patient- and family-centered environment of care, thereby advancing the strategic goals of access and of improving community trust and transparency.

Committee Functions and Expectations:

- PFAs will be nominated by BOC members plus include the PFA for QI Council
- Meet four times a year
- Review the patient and family experience and provide advice on areas such as:
  - Customer service aspects of care
  - Facility design and way-finding
  - Materials we give to patients and families
- Share experiences and insights for additional improvement opportunities
- Report to the BOC on the activities and outcomes of the Council's work

Patient Advisors:
QI Council Patient and Family Advisor (PFA) – Judy Love
PFA Position A –
PFA Position B –
PFA Position C –
PFA Position D –
PFA Position E -

Board of Commissioners (BOC) Dedicated Patient and Family Representative – Erica Libenow
Alternate – Liahna Armstrong

Council Co-Chairs:
Chief of Clinic Operations – Carrie Barr
Director of Quality and Risk Management – Mandee Olsen

Staff to Committee:
Chief Executive Officer – Julie Petersen
Community Relations Director – Michele Wurl
Director of Diagnostic Services – Stacy Olea

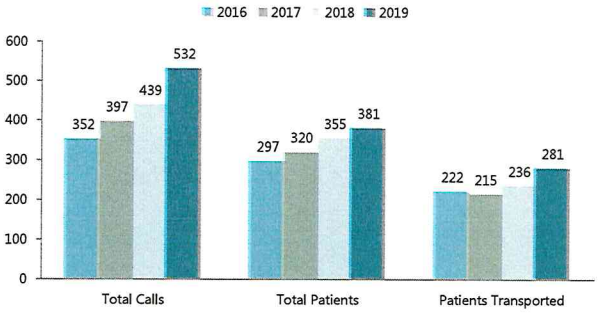
Modified Date: 3/20/2019

Charter – Patient and Family Advisory Council

PFA Roles and Responsibilities:	Co-Chair/BOC Representative Responsibilities:
• Serve a two-year term • Attend initial and ongoing orientation as needed • Attend each PFAC meeting, via teleconference if unable to attend in person, or notify the Facilitators in advance if unable to participate • Participate in relevant activities that may take place outside of the PFAC meetings, such as discussions, focus groups, process walks, and surveys • Use the advisors' experience and insight to inform KVH about improving the patient and family experience • Engage thoughtfully and constructively around the issues and ideas discussed at meetings • Respect the unique background and perspective of each PFAC member • Be realistic and mindful of KVH's budgetary, regulatory, and legal constraints • Sign a confidentiality agreement and maintain confidentiality	• Assist the BOC in nominating PFAs • Direct the application, interview, and selection process for PFAs • Provide PFAs with initial and ongoing orientation and training • Schedule, set agenda, and lead meetings and activities • Provide meeting space, catering, and materials for meetings and activities as needed • Work with KVH leadership and staff to identify improvement activities in need of PFAC advisement • Maintain documentation of council work and suggestions • Prepare BOC and annual reports in collaboration with PFAs • Shepherd any novel opportunities for improvement through the appropriate KVH processes

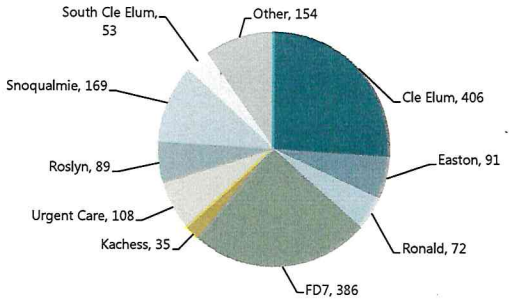
Kittitas County Public Hospital District No. 2

Volumes, YTD

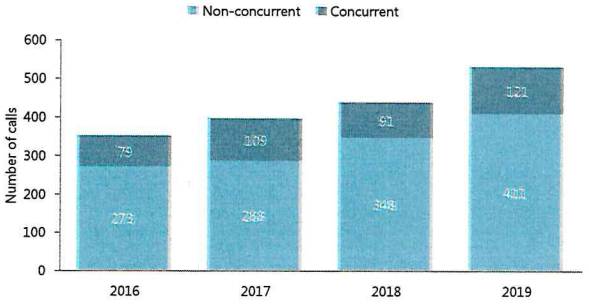


Calls by Zone

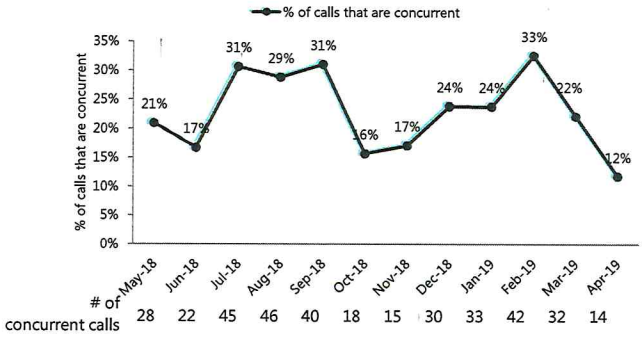
Past 12 Months



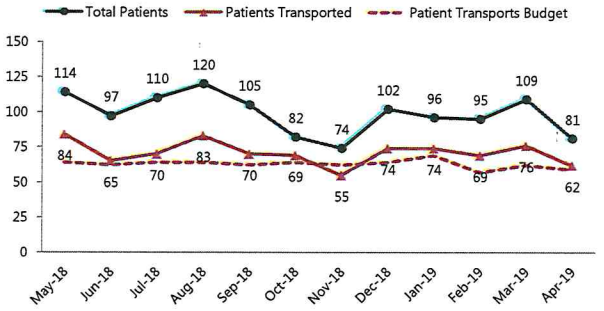
Concurrent Calls, YTD



Concurrent Calls



Patients and Transports



Days Cash on Hand

YTD values through end of previous month

Last updated 05/10/2019

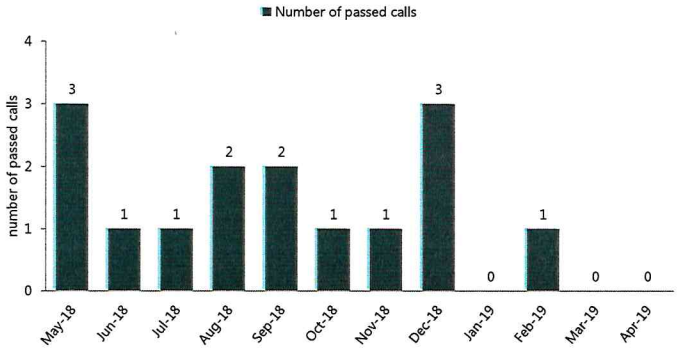
Kittitas County Public Hospital District No. 2

Turnout Time - Dispatch to Enroute

05/01/2018 to 04/30/2019

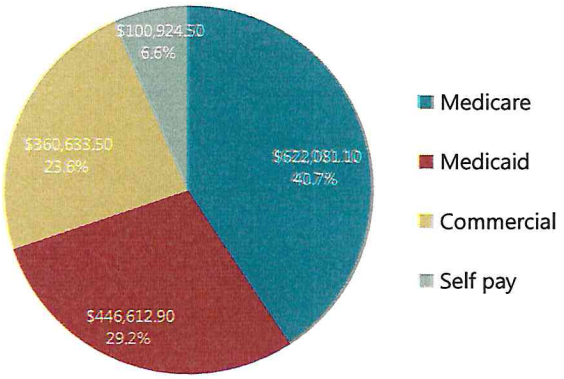
Apparatus	Responses	Turnout Time
A511 (CEFD)	3	5:03
CEFD Overall	*3*	*5:03*
A721 (FD7)	3	4:21
A731 (FD7)	4	1:45
A761 (FD7)	3	6:56
FD7 Overall	*10*	*4:05*
M931(HD2)	614	2:12
M991 (HD2)	802	2:02
M992 (HD2)	31	2:52
HD2 Overall	*1447*	*2:07*

Passed Calls



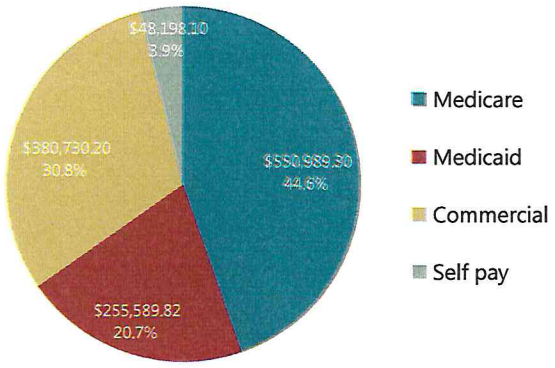
Payor Mix by Charges

01/01/2018 to 12/31/2018



Payor Mix by Charges

01/01/2017 to 12/31/2017



YTD values through end of previous month

Last updated 05/10/2019

Kittitas Valley Community Hospital District #2
Statement of Revenue and Expense

MEDICAL BILLABLE RUNS	62	59	3	281	247	34	235
AVERAGE CHARGE PER RUN	2,086	2,309	668	2,123	2,206	(83)	1,638

	Current Month			Year to Date			Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	5,483	2,840	2,643	27,870	11,360	16,510	8,442
RENTAL INCOME	22,769	22,769	0	94,845	94,833	12	95,996
OTHER OPERATING REVENUE	0	0	0	1,266	0	1,266	1,222
AMBULANCE REVENUE	129,359	136,237	(6,878)	596,662	544,945	51,717	384,952
TOTAL REVENUE	**157,610**	**161,846**	**(4,235)**	**720,643**	**651,138**	**69,505**	**490,612**
CONTRACTUAL ADJUSTMENTS	31,360	50,451	(19,091)	201,871	201,805	66	151,520
BAD DEBT	5,792	6,655	(863)	30,006	26,614	3,392	15,074
CHARITY CARE	677	945	(268)	677	3,781	(3,104)	6,283
DEDUCTIONS FROM REVENUE	**37,828**	**58,051**	**(20,223)**	**232,554**	**232,200**	**354**	**172,877**
NET OPERATING REVENUE	**119,782**	**103,795**	**15,987**	**488,090**	**418,938**	**69,151**	**317,735**
SALARIES AND WAGES	73,661	77,499	(3,838)	315,695	309,997	5,699	277,222
EMPLOYEE BENEFITS	23,890	24,526	(636)	98,667	98,109	558	77,163
PROFESSIONAL FEES	2,500	13,649	(11,149)	9,614	47,608	(37,994)	13,695
SUPPLIES	13,342	10,916	2,426	50,854	55,144	(4,290)	39,637
UTILITIES	2,503	2,592	(89)	10,069	10,364	(295)	10,045
PURCHASED SERVICES	7,532	23,420	(15,888)	85,573	90,912	(5,339)	71,635
CEUCC SUBSIDY EXPENSE	15,316	15,316	0	61,263	61,263	(0)	0
DEPRECIATION	24,495	29,477	(4,983)	95,426	117,906	(22,479)	102,898
INSURANCE	1,959	2,275	(316)	8,323	9,100	(777)	7,958
LICENSES AND TAXES	1,789	2,044	(255)	5,403	8,171	(2,767)	3,521
INTEREST EXPENSE	12,635	12,445	190	50,539	49,784	755	49,989
TRAVEL AND EDUCATION	128	4,025	(3,897)	4,184	8,650	(4,466)	6,869
OTHER DIRECT EXPENSES	1,416	1,833	(417)	4,038	3,636	402	1,486
EXPENSES	**181,165**	**220,017**	**(38,852)**	**799,648**	**870,643**	**(70,995)**	**662,119**
OPERATING INCOME (LOSS)	**(61,383)**	**(116,223)**	**54,839**	**(311,559)**	**(451,705)**	**140,146**	**(344,383)**
TAX LEVY INCOME	113,396	110,346	3,050	460,434	448,537	11,896	435,153
NON-OPERATING BOND ISSUE CC	0	0	0	0	0	0	0
NET INCOME (LOSS)	**52,013**	**(5,877)**	**57,890**	**148,875**	**(3,168)**	**152,042**	**90,770**

DAYS CASH ON HAND	992.0
AR DAYS	72.0
CURRENT RATIO	14.32
COMMITTED CAPITAL FUNDS:	
2020 AMBULANCE	255,000
AMBULANCE GARAGE	5,000,000
TOTAL COMMITTED FUNDS	5,255,000.00
DAYS CASH AFTER COMMITTED	64.0

Kittitas Valley Community Hospital District #2
Statement of Revenue and Expense

MEDICAL BILLABLE RUNS	62	59	3	281	247	34	235
AVERAGE CHARGE PER RUN	2,086	2,309	668	2,123	2,206	(83)	1,638

	Current Month			Year to Date			Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	0	0	0	0	0	0	0
RENTAL INCOME	0	0	0	0	0	0	0
OTHER OPERATING REVENUE	0	0	0	1,266	0	1,266	0
AMBULANCE REVENUE	129,359	136,237	(6,878)	596,662	544,945	51,717	384,952
TOTAL REVENUE	**129,359**	**136,237**	**(6,878)**	**597,928**	**544,945**	**52,983**	**384,952**
CONTRACTUAL ADJUSTMENTS	31,360	50,451	(19,091)	201,871	201,805	66	151,520
BAD DEBT	5,792	6,655	(863)	30,006	26,614	3,392	15,074
CHARITY CARE	677	945	(268)	677	3,781	(3,104)	6,283
DEDUCTIONS FROM REVENUE	**37,828**	**58,051**	**(20,223)**	**232,554**	**232,200**	**354**	**172,877**
NET OPERATING REVENUE	**91,531**	**78,186**	**13,345**	**365,375**	**312,745**	**52,630**	**212,075**
SALARIES AND WAGES	73,716	77,267	(3,551)	315,297	309,068	6,230	276,172
EMPLOYEE BENEFITS	23,894	24,526	(632)	98,607	98,109	498	77,163
PROFESSIONAL FEES	0	0	0	0	0	0	0
SUPPLIES	15,356	10,858	4,498	50,824	54,908	(4,084)	39,607
UTILITIES	2,361	2,375	(14)	9,533	9,500	33	9,453
PURCHASED SERVICES	3,773	17,340	(13,567)	57,968	62,227	(4,259)	45,263
CEUCC SUBSIDY EXPENSE	0	0	0	0	0	0	0
DEPRECIATION	10,968	15,810	(4,842)	41,321	63,242	(21,921)	48,095
INSURANCE	523	575	(52)	1,942	2,300	(358)	1,135
LICENSES AND TAXES	1,789	2,044	(255)	5,403	8,171	(2,767)	0
INTEREST EXPENSE	0	0	0	0	0	0	0
TRAVEL AND EDUCATION	95	4,025	(3,930)	4,089	8,300	(4,211)	6,869
OTHER DIRECT EXPENSES	1,202	1,500	(298)	1,202	2,300	(1,098)	540
EXPENSES	**133,677**	**156,320**	**(22,643)**	**586,187**	**618,124**	**(31,937)**	**504,296**
OPERATING INCOME (LOSS)	**(42,147)**	**(78,134)**	**35,988**	**(220,812)**	**(305,379)**	**84,567**	**(292,221)**
TAX LEVY INCOME	56,391	54,215	2,176	225,428	216,864	8,564	212,674
NON-OPERATING BOND ISSUE C(	0	0	0	0	0	0	0
NET INCOME (LOSS)	**14,244**	**(23,919)**	**38,163**	**4,616**	**(88,515)**	**93,131**	**(79,546)**

Kittitas Valley Community Hospital District #2
Statement of Revenue and Expense

	Current Month			Year to Date			Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	5,483	2,840	2,643	27,870	11,360	16,510	8,442
RENTAL INCOME	22,769	22,769	0	94,845	94,833	12	95,996
OTHER OPERATING REVENUE	0	0	0	0	0	0	1,222
AMBULANCE REVENUE	0	0	0	0	0	0	0
TOTAL REVENUE	**28,252**	**25,609**	**2,643**	**122,715**	**106,193**	**16,522**	**105,660**
CONTRACTUAL ADJUSTMENTS	0	0	0	0	0	0	0
BAD DEBT	0	0	0	0	0	0	0
CHARITY CARE	0	0	0	0	0	0	0
DEDUCTIONS FROM REVENUE	**0**	**0**	**0**	**0**	**0**	**0**	**0**
NET OPERATING REVENUE	**28,252**	**25,609**	**2,643**	**122,715**	**106,193**	**16,522**	**105,660**
SALARIES AND WAGES	(55)	232	(287)	398	929	(531)	1,050
EMPLOYEE BENEFITS	(4)	0	(4)	60	0	60	0
PROFESSIONAL FEES	2,500	13,649	(11,149)	9,614	47,608	(37,994)	13,695
SUPPLIES	(2,014)	58	(2,072)	29	236	(207)	29
UTILITIES	142	217	(75)	536	864	(328)	592
PURCHASED SERVICES	3,760	6,080	(2,320)	27,605	28,685	(1,080)	26,372
CEUCC SUBSIDY EXPENSE	15,316	15,316	0	61,263	61,263	(0)	0
DEPRECIATION	13,526	13,667	(141)	54,106	54,664	(558)	54,803
INSURANCE	1,436	1,700	(264)	6,381	6,800	(419)	6,824
LICENSES AND TAXES	0	0	0	0	0	0	3,521
INTEREST EXPENSE	12,635	12,445	190	50,539	49,784	755	49,989
TRAVEL AND EDUCATION	32	0	32	95	350	(255)	0
OTHER DIRECT EXPENSES	214	333	(119)	2,835	1,336	1,499	946
EXPENSES	**47,488**	**63,697**	**(16,209)**	**213,462**	**252,519**	**(39,058)**	**157,823**
OPERATING INCOME (LOSS)	**(19,237)**	**(38,088)**	**18,852**	**(90,747)**	**(146,326)**	**55,579**	**(52,163)**
TAX LEVY INCOME	57,006	56,131	875	235,006	231,674	3,332	222,479
NON-OPERATING BOND ISSUE CC	0	0	0	0	0	0	0
NET INCOME (LOSS)	**37,769**	**18,043**	**19,726**	**144,259**	**85,347**	**58,911**	**170,316**

Kittitas County Hospital Dist 2

Balance Sheet

	Year to Date	Prior Year End	Change
CASH	3,351,232	3,736,723	(385,492)
ACCOUNTS RECEIVABLE	214,481	189,746	24,735
TAXES RECEIVABLE	1,268,011	54,634	1,213,377
PREPAIDS	27,086	4,078	23,008
INVESTMENTS	2,267,214	2,251,689	15,525
CURRENT ASSETS	**7,128,024**	**6,236,871**	**891,153**
LAND	843,524	843,524	0
BUILDINGS	5,353,048	5,353,048	0
VEHICLES	678,144	472,672	205,472
EQUIPMENT	356,422	356,422	0
PROJECTS IN PROCESS - GENERAL	8,647	0	8,647
ZERO DOLLAR HISTORY ASSET	0	0	0
PROPERTY, PLANT,& EQUIPMENT	6,396,260	6,182,141	214,119
ACCUMULATED DEPRECIATION	(3,134,172)	(3,038,746)	(95,426)
NON CURRENT ASSETS	**4,105,613**	**3,986,920**	**118,693**
DEFERRED OUTLOWS	104,300	104,300	0
ASSETS	**11,337,936**	**10,328,091**	**1,009,845**
ACCOUNTS PAYABLE	22,918	6,654	16,264
INTEREST PAYABLE	63,174	12,635	50,539
ACCRUED PAYROLL	7,134	28,890	(21,756)
ACCRUED BENEFITS	73,408	45,063	28,345
CEUCC SUBSIDY PAYABLE	61,263	180,186	(118,923)
CURRENT PORTION REVENUE BOND - LTGO	269,736	269,736	0
CURRENT LIABILITIES	**497,633**	**543,164**	**(45,531)**
LONG TERM REVENUE BOND - LTGO	4,189,608	4,189,608	0
NET PENSION LIABILITY	492,745	492,745	0
DEFERRED INFLOWS - PENSION	81,035	81,035	0
DEFERRED INFLOWS - LEVY	906,502	0	906,502
NONCURRENT LIABILITIES	**5,669,890**	**4,763,388**	**906,502**
LIABILITIES	**6,167,523**	**5,306,552**	**860,971**
NET INCOME (LOSS)	148,875	(0)	148,875
UNRESTRICTED FUND BALANCE	5,021,539	5,021,539	0
FUND BALANCE	**5,170,413**	**5,021,539**	**148,875**
TOTAL LIABILITIES AND NET POSITION	**11,337,936**	**10,328,091**	**1,009,845**

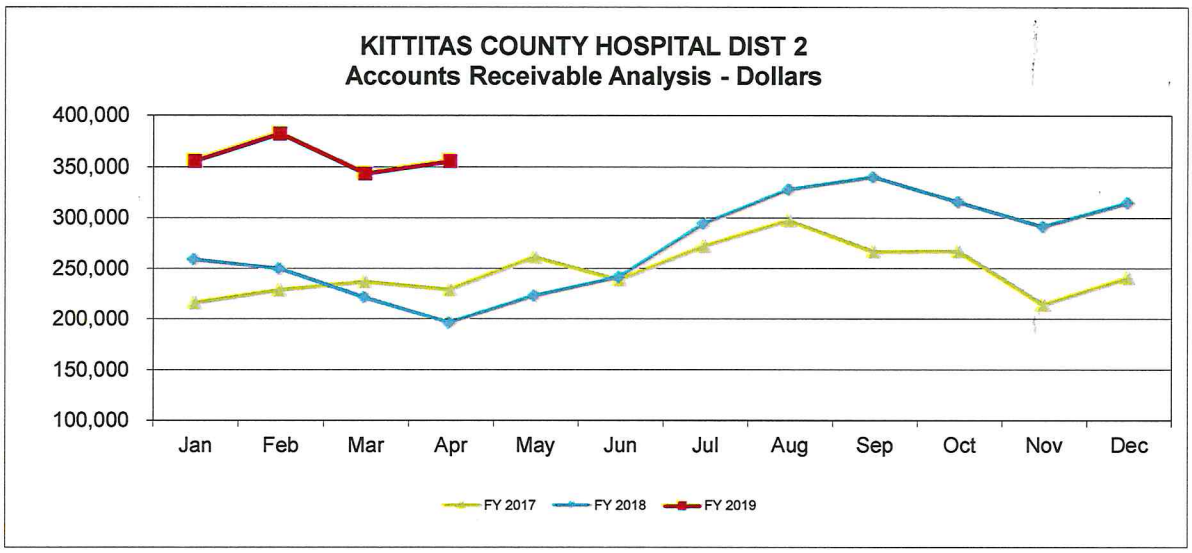
Kittitas County Hospital Dist 2

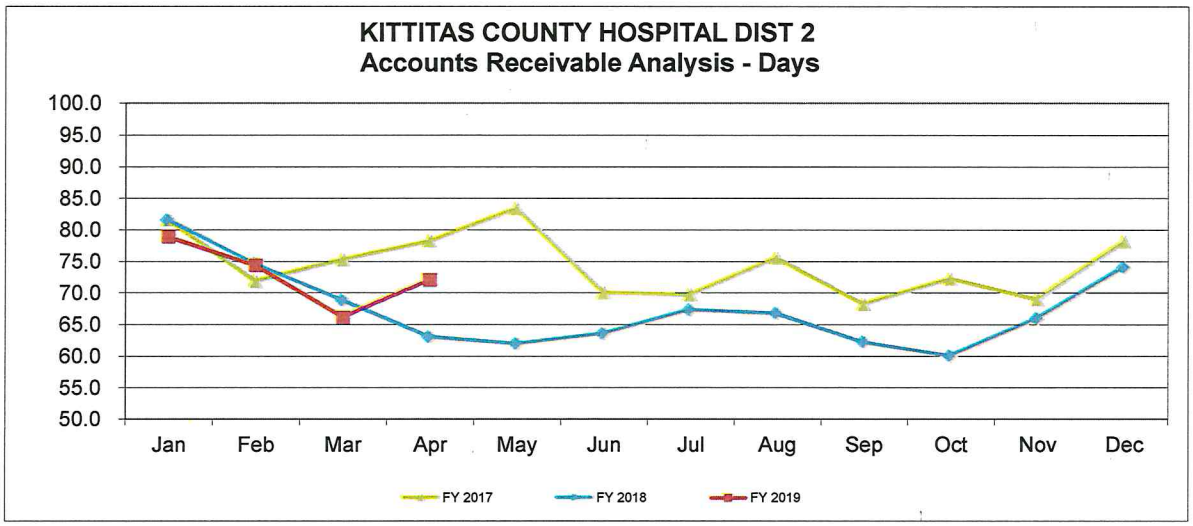
Statement of Cash Flows

	CASH
NET BOOK INCOME	148,875
ADD BACK NON-CASH EXPENSE	
DEPRECIATION	95,426
NET CASH FROM OPERATIONS	**244,301**
CHANGE IN CURRENT ASSETS	
PATIENT ACCOUNTS AND OTHER RECEIVABLES	(24,735)
PROPERTY TAX RECEIVABLE	(1,213,377)
PREPAID EXPENSE	(23,008)
TOTAL CHANGE IN CURRENT ASSETS	**(1,261,120)**
PURCHASE OF PROPERTY, PLANT & EQUIPMENT	(214,119)
INCREASE IN INVESTMENTS	(15,525)
PROCEEDS FROM SALE/MATURITY OF INVESTMENTS	
TOTAL CHANGE IN ASSETS	**(1,490,764)**
CHANGES IN CURRENT LIABILITIES	
ACCOUNTS PAYABLE	16,264
INTEREST PAYABLE	50,539
ACCRUED PAYROLL	(21,756)
ACCRUED BENEFITS	28,345
CEUCC SUBSIDY PAYABLE	(118,923)
TOTAL CHANGE CURRENT LIABILITIES	**(45,531)**
PRINCIPLE PAYMENT ON REVENUE BOND	0
DEFERRED INFLOWS OF RESOURCES	906,502
NET CHANGE IN CASH	**(385,492)**
BEGINNING CASH ON HAND	3,736,723
ENDING CASH ON HAND	**3,351,232**

KITTITAS COUNTY HOSPITAL DIST 2
Accounts Receivable Analysis

	Apr-19	Mar-19	Feb-19	Jan-19	Dec-18	Nov-18	Oct-18	Sep-18	Aug-18	Jul-18	Jun-18	May-18
SYS DESIGN EMS												
A/R Dollars	355,627	343,726	382,562	355,769	314,138	290,860	315,042	339,493	327,325	293,791	240,886	222,260
A/R Days	72	66	74	79	74	66	60	62	67	67	64	62





KITTITAS COUNTY HOSPITAL DIST 2

BOARD MEETING APRIL 2019

ACCOUNTS PAYABLE WARRANTS/ EFTS TO BE APPROVED				**PAYMENT DATE:**
# 1 WARRANT NUMBERS:	10520-10537	NET AMOUNT:	**$36,001.69**	9-Apr-19
# 2 WARRANT NUMBERS:	10538-10569	NET AMOUNT:	**$46,413.31**	22-Apr-19
			$82,415.00	

PAYROLL WARRANTS / EFTS TO BE APPROVED			
PPE 03-30-19	NET AMOUNT:	**$26,741.75**	5-Apr-19
PPE 04-13-19	NET AMOUNT:	**$21,427.33**	19-Apr-19
		$48,169.08	

TOTAL NET WARRANTS & EFT'S	**$130,584.08**

Upper Kittitas County Public Hospital District #2
Detailed Statement of Accounts Payable Transactions
Month of March 2019

Account Class	Check No	Vendor	Amount
Balance Sheet	10524	DANIEL H BRUNNER, CHAPTER 13 TRUSTEE	150.00
	10526	DEPARTMENT OF RETIREMENT SYSTEMS	351.00
	10527	DEPARTMENT OF RETIREMENT SYSTEMS	3,024.65
	10545	DANIEL H BRUNNER, CHAPTER 13 TRUSTEE	150.00
	10546	DEPARTMENT OF LABOR & INDUSTRIES	3,234.77
	10547	DEPARTMENT OF RETIREMENT SYSTEMS	366.00
	10548	DEPARTMENT OF RETIREMENT SYSTEMS	2,797.44
	10550	EMPLOYMENT SECURITY DEPARTMENT	507.17
	10557	KDA ARCHITECTURE INC	8,646.65
	10558	KITTCOM	11,244.08
Employee Benefits	10520	BENEFIT SOLUTIONS, INC.	15,885.02
	10527	DEPARTMENT OF RETIREMENT SYSTEMS	1,997.92
	10548	DEPARTMENT OF RETIREMENT SYSTEMS	1,809.75
Professional Fees	10549	DINGUS ZARECOR & ASSOC PLLC	2,500.00
Supplies	10521	CARDINAL HEALTH 112, LLC	978.96
	10525	DAY WIRELESS SYSTEMS	4,989.90
	10529	JAMES OIL CO., INC.	772.45
	10530	KITTITAS COUNTY TREASURER	29.47
	10531	LIFE ASSIST, INC.	988.77
	10533	OXARC INC	383.96
	10534	PHYSIO-CONTROL INC	2,717.55
	10538	AMAZON	40.80
	10539	AMAZON	91.73
	10540	CENTRAL CASCADE EMBROIDERY	42.38
	10552	GALLS, LLC	718.20
	10553	GOOD TO GO	23.75
	10556	JAMES OIL CO., INC.	978.67
	10560	KITTITAS VALLEY HEALTHCARE	1,028.75
	10561	LIFE ASSIST, INC.	1,914.12
	10564	OXARC INC	316.00
	10566	STATE DEPARTMENT OF TRANSPORTATION	1,486.05
	10567	STRYKER MEDICAL	3,611.48
Utilities	10522	CITY OF CLE ELUM	587.10
	10535	PUGET SOUND ENERGY	889.30
	10541	CENTURYLINK	107.20
	10542	CITY OF CLE ELUM	108.92
	10554	INLAND NETWORKS	250.51
	10559	KITTITAS COUNTY FIRE DISTRICT #7	200.00
	10562	MCI	34.89
	10565	PUGET SOUND ENERGY	28.82

Easton's new fire chief is Rache

by Jim Fossett
jim@nkctribune.com

CLE ELUM – Easton Fire Chief **Steve Jensen** has retired. Recently, the *NKC Tribune* caught up with his successor, *Rachel Carson*, to introduce her to our readers. Here's what she had to say.

It's been said you're the first female district fire chief in Kittitas County?

"While I may be the first, there are many female firefighters in our county who have served as career firefighters, volunteers and officers. It is truly an honor to serve but I look forward to the day when these kinds of things are no longer landmarks."

What districts have you been volunteering in and for how long?

"I volunteered with Kittitas County Fire District 1 in Thorp for five years, Kittitas County Fire District 7 in Cle Elum for three years and Kittitas County Fire District 3 in Easton for about one and a half years. All totaled, I'm in my eighth year with the fire service.

"I'm one of the career firefighters with District 7 hired with the SAFER grant."

How many volunteers in Easton?

"Easton has 15 all trained in EMS, fire and all-hazards response. We have five volunteers who have just completed their 206-hour recruit academy training which, in combination with ongoing EMS training, allows us to offer a higher level of service to our communities."

Easton Fire Department, the school and the store are the hubs of the town heavily involved with the community. What's your plan as the new chief?

"I've identified four priorities. My first is to conserve the legacy and level of dedicated service the district has historically provided to its community and mutual aid neighbors.

"Second is to provide the foundation for safe, efficient and competent all-hazard response.

"Third is to ensure our volunteers have every opportunity to pursue their interests within the fire service.

"Fourth is to ensure Easton Fire Department remains a cornerstone of our community.

"Also, we'll continue to pursue advanced training and professional development.

"I'll be working with our commissioners to build and implement a strategic plan and will be relying on community input and volunteer participation to make it happen.

"We'll be partnering with mutual aid neighbors and working on enhancing our operational abilities and taking our place in countywide mitigation efforts."

At this writing what are the department's needs?

"We need dedicated and community-minded people to volunteer. The best part is that not everyone has to fight fire or work in EMS.

"There is a need for support personnel to manage inventory, or provide food for responders during major events, or operate as command aides, communication techs, driver/operators and so much more."

About Rachel

Carlson was born in Napa County and moved with her family to Washington when she was 15.

"I came to Kittitas County in 2001 to finish my BA degree and ended up staying. I've been living in the Upper County for four years now and am loving it."

From Whatcom Community College she earned an Associate in Arts & Science degree in Administration in Justice. She has a BA from Central Washington University and a Masters in Public Administration and Public Policy from Liberty University in Lynchburg, Virginia.

In addition to possessing standard Fire and EMS certifications she's working on certifications for officer development, instructor development and emergency management command and control.

She's a co-op instructor for the Washington State Fire Training Academy and she's working on becoming an instructor at the National Fire Academy.

She brings to the table a valuable skill.

MEET EASTON'S ne
here with retiring C

"I'm a volunteer
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"I've written and
FEMA federal grants
grants and private cor
grants for several c
ments throughout the
It's a great opportunity
communities and c
ments with limited bu

County Treasurer's staff in Cle Elum April 2 through May 3

CLE ELUM – The Kittitas County treasurer's office announced that during the

ments can be made on Tuesday and Friday afternoons from 1:00 to 4:00 p.m. in meet-

'e chief is Rachel Carlson

erational abilities and taking our place in countywide mitigation efforts."

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MEET EASTON'S new Fire Chief Rachel Carlson, shown here with retiring Chief Steve Jensen. Photo courtesy of Jenny Jensen

"I'm a volunteer grant writer. My goal is to help smaller, rural districts equip themselves to better serve their communities," she said.

"I've written and won FEMA federal grants, DNR grants and private corporate grants for several departments throughout the state. It's a great opportunity to help communities and departments with limited budgets."

Carlson has four children ages 7 to 17. "They are the light of my life," she smiled.

Asked what she does in her spare time, Carlson replied, "I enjoy downtime with the kids, traveling, outdoor activities and being with family. I also enjoy working with youth programs and am looking forward to getting a fire department Explorer program going in this county."

Long-Term Care Trust Act signed into law

by Hannah Howell

OLYMPIA – A first-in-the-ation bill to address Wash-ıgton's looming long-term are crisis passed the state enate. The *Long-Term Care 'rust Act* (HB1087) received ipartisan support and passed vith a 26-22 margin.

Said **Sterling Harders**, ›resident of the Service Em-›loyees International Union 75, "Washington leads the na-ion in long-term care, and ›assing the Act is another rea-on why we're one of the best.

"The Act gives families the ecurity of knowing they will get the care they need when hey need it most, without hav-ng to spend down their life avings to access Medicaid.

"It will help Washington ›lan for the future as more ınd more baby boomers need ›aid caregivers in our state."

There are over 850,000 un-›aid family caregivers in Washington, many of whom quit or reduce time at their jobs to help provide care for their loved ones. This results in an average of $300,000 in lost income per caregiver over their lifetime.

The situation threatens to blow a hole in the state's Medicaid budget as well.

Without action, Washington's spending on Medicaid-funded long-term care will skyrocket by 91 percent to $4.01 billion per year.

Said Senator **Guy Palumbo**-D, "This is an issue where what's morally right and what's fiscally responsible are one and the same. We as a society have a moral duty to make sure that Washington families can afford the long-term care they need without spending their way down into poverty. And as responsible stewards of the public treasury, we need to prepare for the coming 'silver tsunami' and its effects on our state budget."

Said **Tim Wheeler**, whose wife had Alzheimer's disease and passed away in March when she stopped eating or drinking, "To me, this will always be the *Joyce Wheeler Memorial Long-Term Care Trust Act*."

Wheeler said he believes she made the decision to end her life after they'd struggled to find the resources to pay for her care.

Like the rest of the nation, Washington's age demographics are shifting.

The number of people needing long-term care services and support continues to grow, while the number of family caregivers able to provide that care continues to shrink. The Act could make Washington the first state to address this looming crisis with a long–term care benefit.

The benefit would first be payable in 2025. Workers would begin paying a premium of 58 cents per $100 of income in 2022, and vest after five years.

The total benefit available would be nearly $37,000, which could be used toward a comprehensive array of long-term care services and supports. This includes in-home care, assisted living, a skilled nursing facility, or even paying a family member to help care for them. The benefit could also be used to pay for meal delivery or construction of a wheelchair ramp.

A broad coalition of long-term care providers, advocates for seniors, and business stakeholders supported the measure. Coalition members include AARP, Adult Family Home Council of Washington State, Alzheimer's Association Washington State Chapter, ElderCare Alliance, LeadingAge Washington, Puget Sound Advocates for Retirement Action, Washington Association of Area Agencies on Aging, Washington Health Care Association, and Washington State Senior Citizens' Lobby.

About the author: Hannah Howell hails from an organization called Washingtonians for a Responsible Future.

bank official.

"Based on changes in customer behavior across Washington, Wells Fargo communicated to customers that we would move out of our Cle Elum location in July and would serve those customers through our Ellensburg branch, 24/7 Phone Bank, wellsfargo.com and mobile banking.

"While branches continue to be important in serving our customers' needs, our investment in digital capabilities has enabled us to seamlessly serve our customers and provide choices in how they bank with us. As a result, more transactions are happening

gives customers in-app insights to spending patterns and opportunities to save, and balance alerts that help customers avoid negative outcomes.

"Bankers can also demonstrate how to deposit a check and gain access to a card-free ATM, or instantly send money to friends and family via Zelle, all on a mobile phone.

"As to our employees in Cle Elum, Wells Fargo is committed to helping them identify career opportunities within Wells Fargo, as well as within the community. Affected team members will receive separation benefits, career transition assistance and

sures, we continue to serve si nificantly more markets tha any other national bank peer including in rural areas.

"Across Washington, Wel Fargo has 3,200 employee serving customers from 14 branches and 243 ATMs.

"In Central Washingto Wells Fargo has branches i Brewster, Chelan, Ellensbur Leavenworth, Omak, Orovill Tonasket, Wenatchee and Y kima.

"Wells Fargo is a financi and volunteer supporter c Central Washington Unive sity.

"We will continue to inve in rural economic and com munity development, includ ing $3.3 million donated t hundreds of Washington no profits in 2018."

Events on the horizon

- **Wednesday, May 8**, 10am-3pm, free ***Wildflower and Wind Power Walk***, at the Wild Horse Renewable Energy Center, 25905 Vantage Highway in Ellensburg. INFO: 509-964-7815.
- **Saturday, May 11**, National Association of Letter Carriers annual ***Stamp Out Hunger Food Drive*** collected by Cle Elum Post Office. Put your non-perishable donations in a bag by your mailbox or drop off in the lobby and they will deliver it to a local community food bank.

FUN-

"Nobody has too many advocates i world by themselves. They end up top of drama and you can see wher lucky enough to grow up with pare got back from school and we ate di in a stable household. As I saw mor somehow. But what can one perso Program and felt an immediate con process, background check screenir mentee. Little did I know this relat than me trying to do the right thing answer any question my mentee ha at school or creating unnecessary d That was unexpected. Because of h played with "Pet Shop" dolls, gone t rotary phone at the museum, learne faces on pancakes at IHOP, won a p lipstick, and so much more! She bec memories. She helped me set aside "boringly adult". I thank her and Yo