



**Kittitas County Public Hospital District No. 2
BOARD OF COMMISSIONERS' MEETING**

April 15, 2019

6:30 p.m.

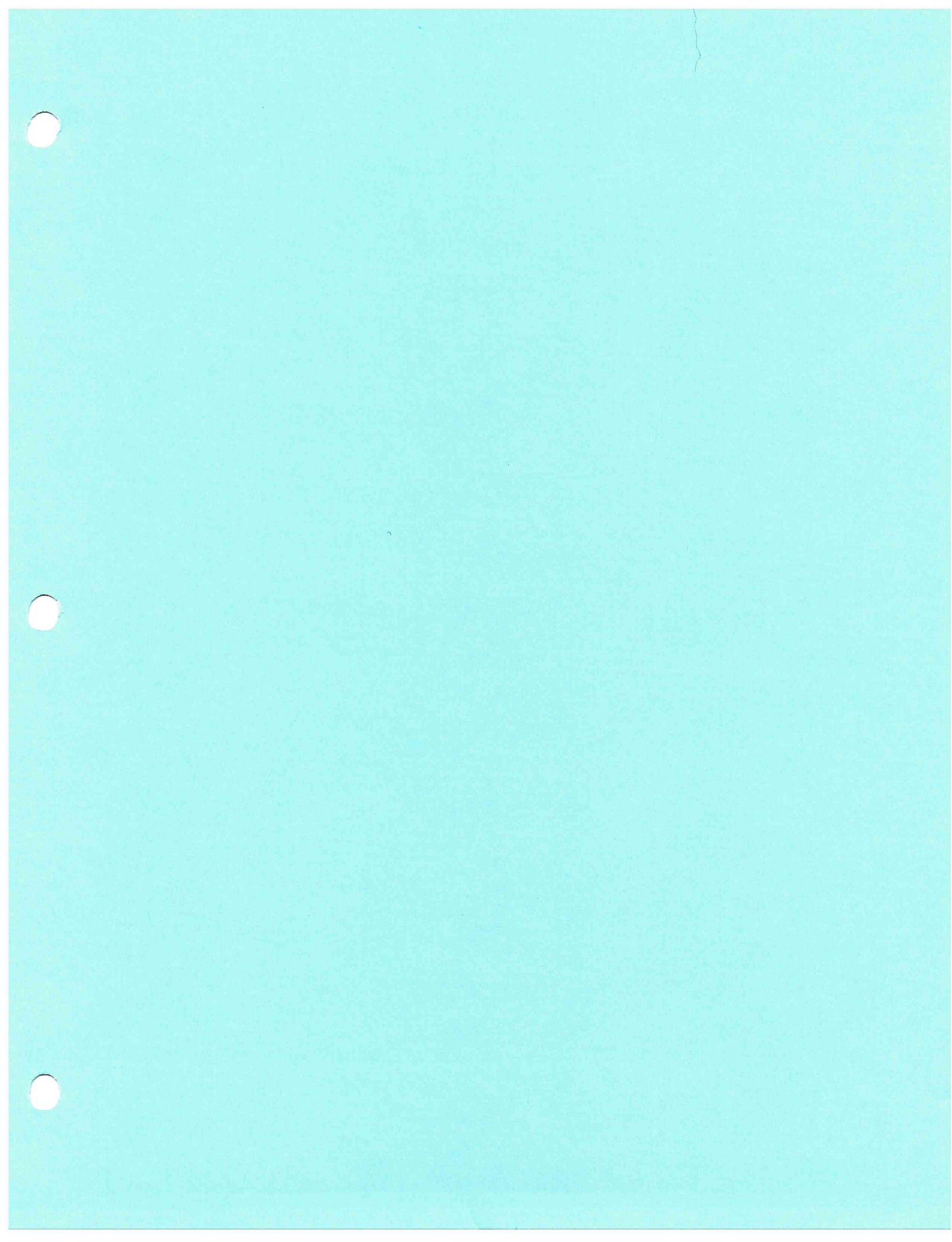
**Putnam Centennial Center, Kiwanis Room
719 E. 3rd St., Cle Elum, WA 98922**

AGENDA

- I. Introductions**
- II. Approval of Agenda**
- III. Approval of Minutes**
 - a. March 18, 2019*
- IV. Public Comments/Announcements/Correspondence**
- V. Reports:**
 - a. Operations Report (G. Scherer)
 - b. Superintendent's Report (J. Petersen)
 - c. Ancillary Report (R. Holden)
 - d. Finance Report, Approval of Expenses* (S. Olander)
 - e. Open Door Clinic Quarterly Report
 - f. Ambulance Garage (S. Olander)
- VI. Old Business**
- VII. New Business**
 - a. Medic 8 Build (G. Scherer)
 - b. Next Meeting Date: May 20, 2019
- VIII. Executive Session RCW**
- IX. Adjournment**

Key:

*Action Item





Kittitas County Public Hospital District #2

BOARD MEETING MINUTES

Meeting Date: Monday: March 18, 2019
Minutes of: Regular Meeting of the Board of Commissioners
Meeting Place: Putnam Centennial Center, Cle Elum, WA
Minutes Submitted By: Scott Olander, Treasurer

Call to Order:

Regular Meeting: Call to order made by Commissioner Rogalski at 6:30 p.m.

Introductions:

Commissioners: Floyd Rogalski, Hartwig Vatheuer, Fred Benjamin, Kevin Nicholson, Melissa Becker. Superintendent: Julie Petersen; Treasurer: Scott Olander; Ancillary Operations: Rhonda Holden; EMS Manager: Geoff Scherer. Guests: Erik Dodge and Brian Andringa with KDA Architecture

Approval of Agenda:

Action: A motion to approve the agenda was made by Commissioner Vatheuer and seconded by Commissioner Nicholson. Motion carried.

Oath of Office:

Action: Commissioner Rogalski administered the Oath of Office to Melissa Becker. Commissioners Becker and Rogalski signed the Oath of Office document in the presence of a local notary.

Approval of Minutes:

Action: A motion to approve the minutes of the February 28, 2019 Regular meeting was made by Commissioner Nicholson and seconded by Commissioner Vatheuer. Motion carried.

Public Comments/Announcements/Correspondence:

Operations Report:

The Commissioners reviewed the written operations report for February 2019. Geoff Scherer noted that February was a busy month. YTD there have been 22 more transports in 2019 than in 2018, an 18% increase. Geoff anticipates that the number of transports will return to their normal levels in March. Geoff drove the new ambulance to the meeting for so the commissioners could examine the new rig. Geoff received a \$1266 EMS Trauma grant. He will use the grant for training and to replace 10-year-old I/O drills and needles.

Superintendent's Report:

The Commissioners reviewed the written report for February 2019. Julie Petersen reported that District 7 has worked out an arrangement to have KVFR Chief Sinclair serve as District 7's Acting Chief. Chief Sinclair is exploring combining KVFR with District 7. Julie will reach out to Chief Sinclair to discuss collaboration opportunities between the districts.

Julie reported that negotiations with IAFF are expected to begin shortly. She requested that a commissioner be present to represent the District during the negotiations.

Julie invited the commissioners to attend a Special District 1 Board Meeting in April to review the plans for the Medical Arts Building.

Ancillary Report:

The Commissioners reviewed the written report for February 2019. Marketing will be working with a CWU intern in the spring of 2019. Rhonda asked if there was a desire to update or change the District 2 logo. Because the logo was only 10 years old there was no desire to change the logo. Commissioner Becker suggested that marketing use the intern to create an electronic format for the logo.

Finance Report:

The financial statements for February 2019 were reviewed by the Commissioners, including a review of actual versus budgeted revenue and expense variances. Due to positive volume variances YTD revenue is \$48,829 better than budget. Expense controls resulted in favorable expense variances. YTD Net Income is \$85,987 compared to budgeted net income of \$4,528

Action: A motion to approve the checks for February was made by Commissioner Vatheuer and seconded by Commissioner Benjamin. Motion carried.

Open Door Clinic:

Open Door volume report was reviewed by the Commissioners. Because monthly clinic volume is very low we will report Open Door Clinic activity only on a quarterly basis.

Ambulance Garage:

Erik Dodge and Brian Andringa with KDA Architecture presented bubble diagrams of options for the new ambulance garage. The option that appears to meet the identified current and future needs of the district is 10,000 sq. ft. Total projected project cost range from a low of \$3,712,000 to \$5,000,000. The projected construction cost per sq. ft. varied from a low of \$250 to high of \$300. Commissioner Becker questioned why the construction cost were so high relative to home construction costs. Mr. Dodge answered that the height of the garage and span were factors in driving up the cost. Another factor in higher construction costs mentioned by Julie is the requirement that the District must pay prevailing wage rates. Scott presented two projected financial statements through 2024 assuming the construction costs projected to be at \$1.7 and \$2.5 million, respectively. He will update the projections factoring in the increased garage cost projections. The commissioners requested that the garage exterior finish be designed to blend

in with the color and exterior finish of the Cle Elum Clinic building. KDA will continue to refine the garage design and cost estimates and present updated plans at the next board meeting.

Mr. Dodge reported that he contacted the city about rezoning the corner lot on Pine and Davis Street. When the city planner reviewed the lot covered by the rezone request he learned that all of the District owned land is zoned incorrectly. The city will update the property zoning to meet the District 2's land use needs. Rezoning will likely not be completed until June/July 2019.

Old Business:

None.

New Business:

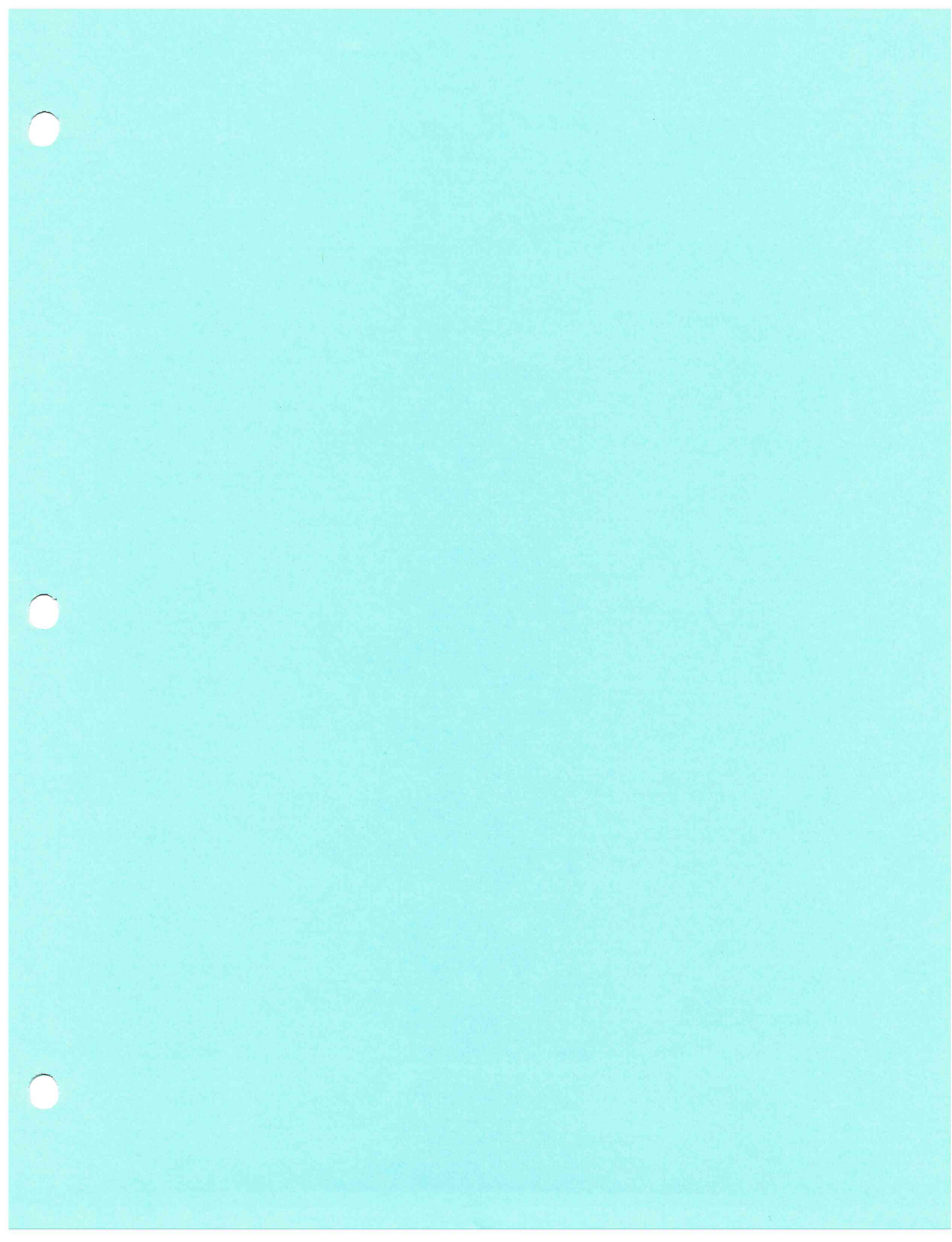
Next regular meeting date: April 15, 2019. Location to be confirmed prior to meeting.

Announcements:

Executive Session:

There was no executive session.

There being no further business the meeting was adjourned at 7:57 p.m. by Commissioner Rogalski.



Operation's Manager Report – March 2019

	March 2019	March 2018
Incidents	106	86
Patient Count	107	88
Patient Transports	76	59
Patient Refusals	18	16
Year to Date Transports	219	180
Station #73 Transports	35	
Station # 99 Transports	38	
Passed Calls	2	

No. of Stipend Shifts	
District #7	2
Other	2
Cle Elum FD	0
Monthly Total	4

PERSONNEL

Stipend shifts decreased from 8 to 4 this month, with 2 EMT's taking part in the overnight program. I sent most of the Staff to Deputy Ryan Thompsons service on March 28th. Redmond Fire sent me two Firefighter/EMT's of back fill for 6 hours with our Medics while staff was at the service. I would like to move ahead to hire one per-diem Medic as the first quarter run numbers are higher than budgeted.

APPARATUS

M7 which is at station 72, has not been put into service because of delay in getting Stryker equipment shipped in a timely fashion. The Power-Load system will not be here until the middle of April. M6 continues to have exhaust leak problems. We will do a complete fix of the exhaust system when M7 is in service and we can pull M6 out for a week and also do the "B" service. Medic unit builds are 9 to 11 months out for Braun, I need to think about when to order the next build.

Year	Unit	Beg ODO	End ODO	Miles	Location	Comments
2019	M7	0	148	148	Station 72	Not in Service
2016	M6	75,895	78,169	2,274	Station 73	Back up
2016	M5	109,467	112,935	3,468	Station 99	In Use
2014	M4	132,859	134,365	1,506	Station 73	In Use

MISCELLANEOUS

- Medic 931 is no longer being station at the pass on weekends because ski area operations are winding up for the season. We did 36 transports since January 1, 2019.
- I have sent a medic unit to help KVFR two times in March.

Kittitas County Hospital District #2

Patient Transport Count per Destination

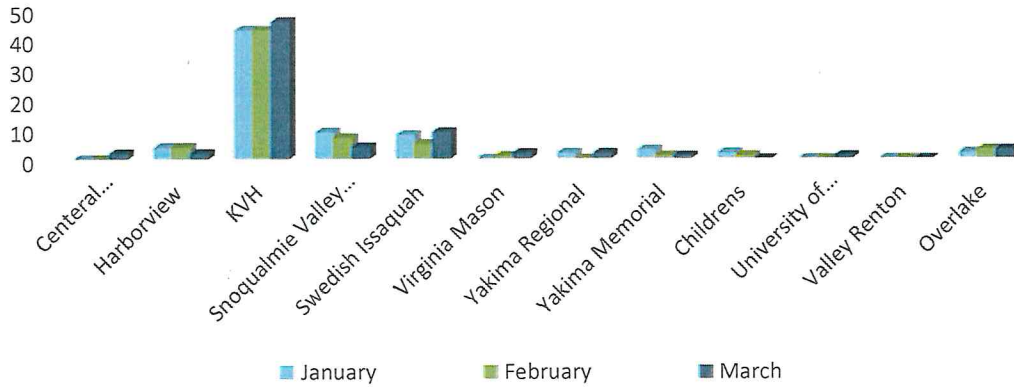
Hospital	January	February	March
Central Washington Hospital	0	0	2
Harborview	4	4	2
KVH	43	43	46
Snoqualmie Valley Hospital	9	7	4
Swedish Issaquah	8	5	9
Virginia Mason	0	1	2
Yakima Regional	2	0	2
Yakima Memorial	3	1	1
Childrens	2	1	0
University of Washington	0	0	1
Valley Renton	0	0	0
Overlake	2	3	3

	January	February	March
Out of County Transports	30	22	30

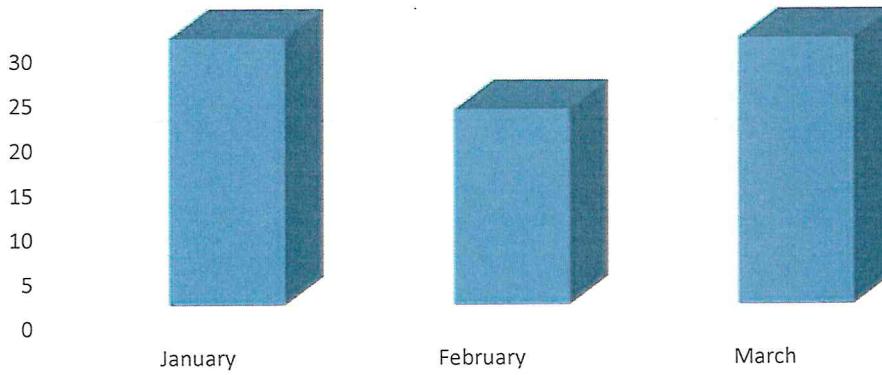
Patient Transport Count per Zone

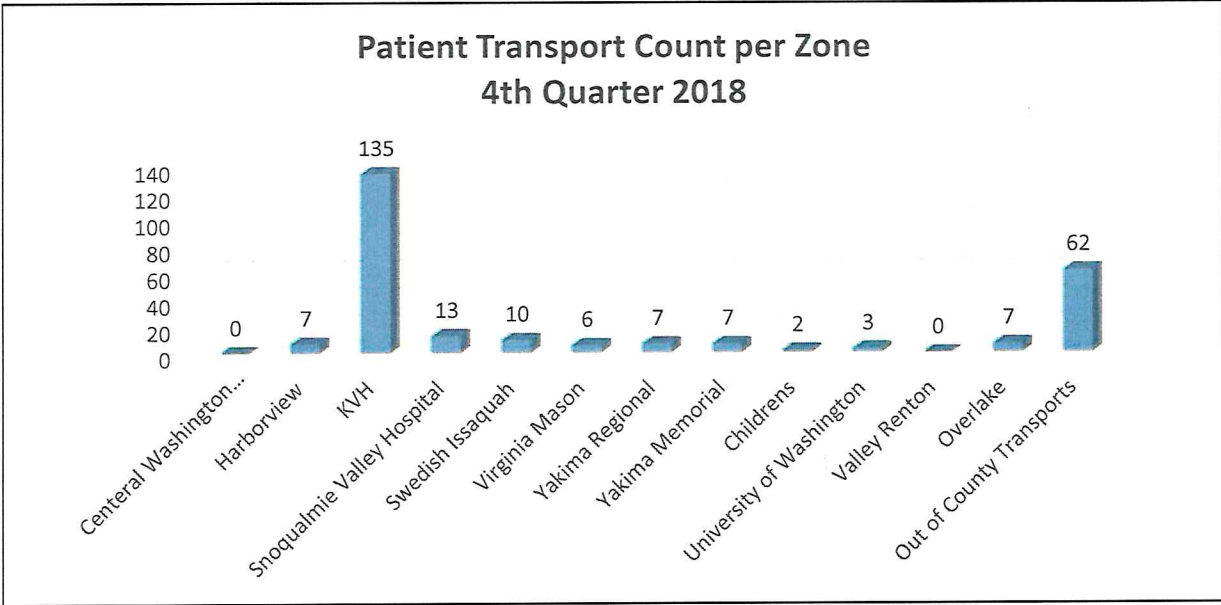
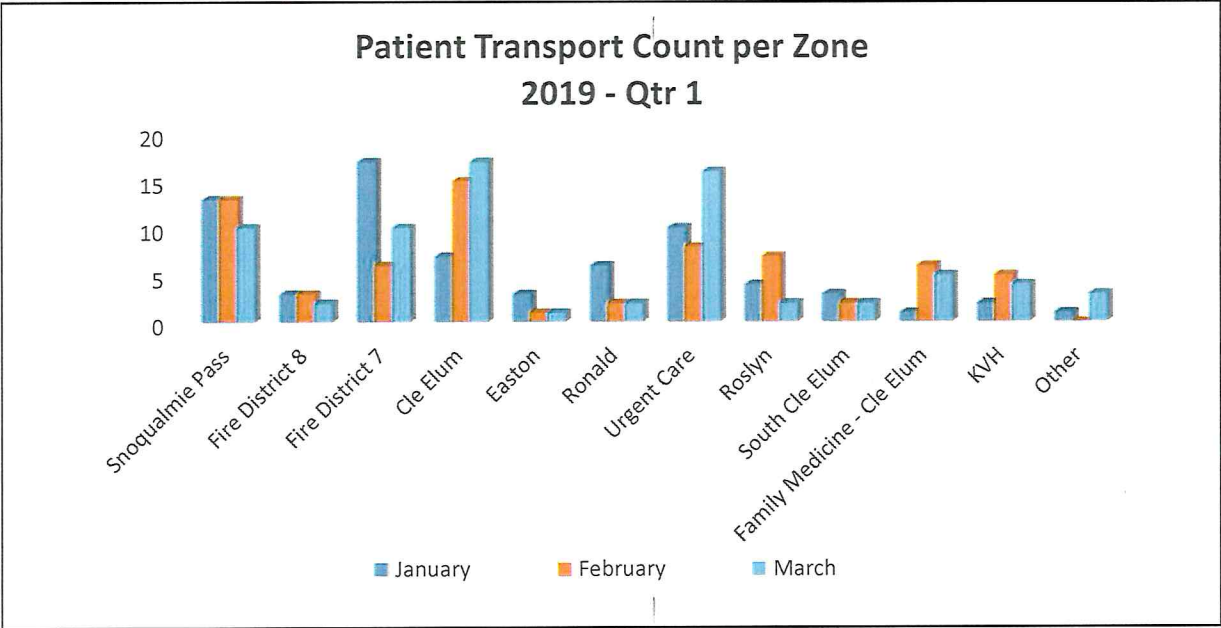
Zone	YTD	January	February	March
Snoqualmie Pass	26	13	13	10
Fire District 8	6	3	3	2
Fire District 7	23	17	6	10
Cle Elum	22	7	15	17
Easton	4	3	1	1
Ronald	8	6	2	2
Urgent Care	18	10	8	16
Roslyn	11	4	7	2
South Cle Elum	5	3	2	2
Family Medicine - Cle Elum	7	1	6	5
KVH	7	2	5	4
Other	1	1	0	3

Patient Transport Count per Destination 2019 - Qtr 1



Out of County Transports 2019 - Qtr 1

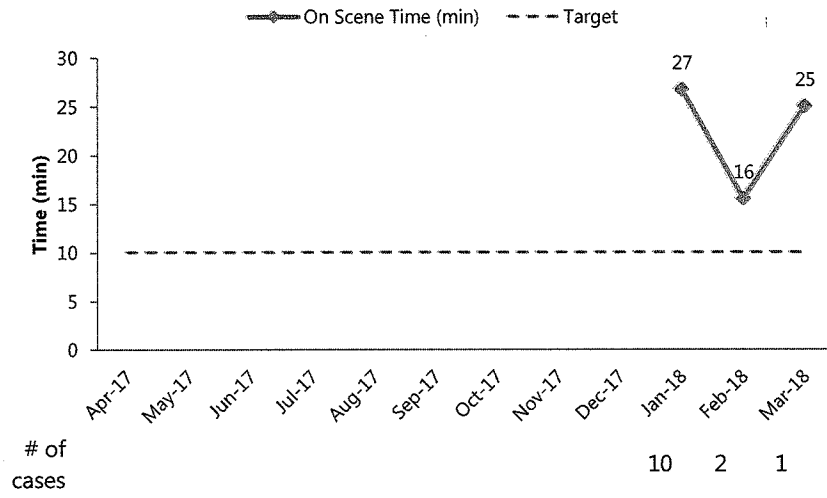




Kittitas County Public Hospital District No. 2

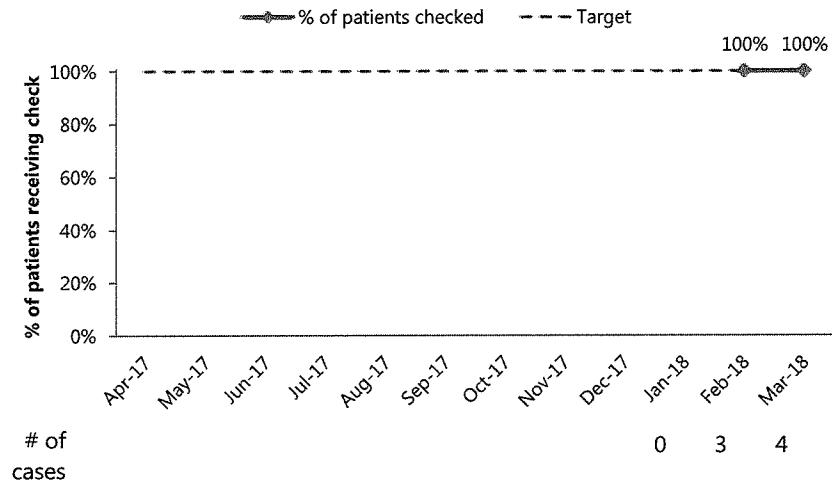
Quality Metrics

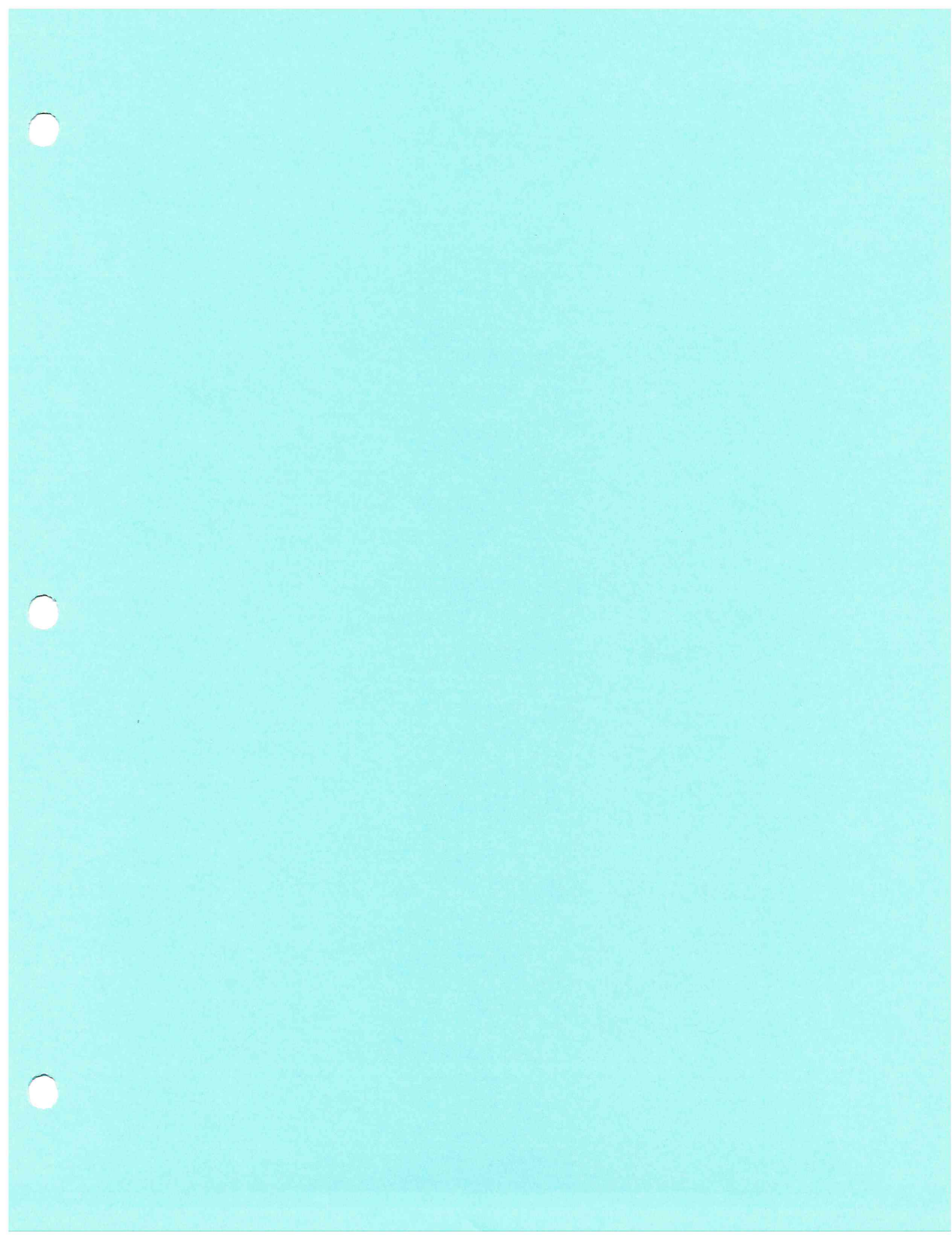
On Scene Time ↓



Glucose Checked ↑

for patients with stroke symptoms







SUPERINTENDENT'S REPORT – Julie Petersen

April 2019

Negotiations

We have been contacted by IAFF Local 4880 that they wish to enter into negotiations for the contract ending September 30, 2019. We are in the process of confirming dates with IAFF and our labor attorney.

Ambulance Garage

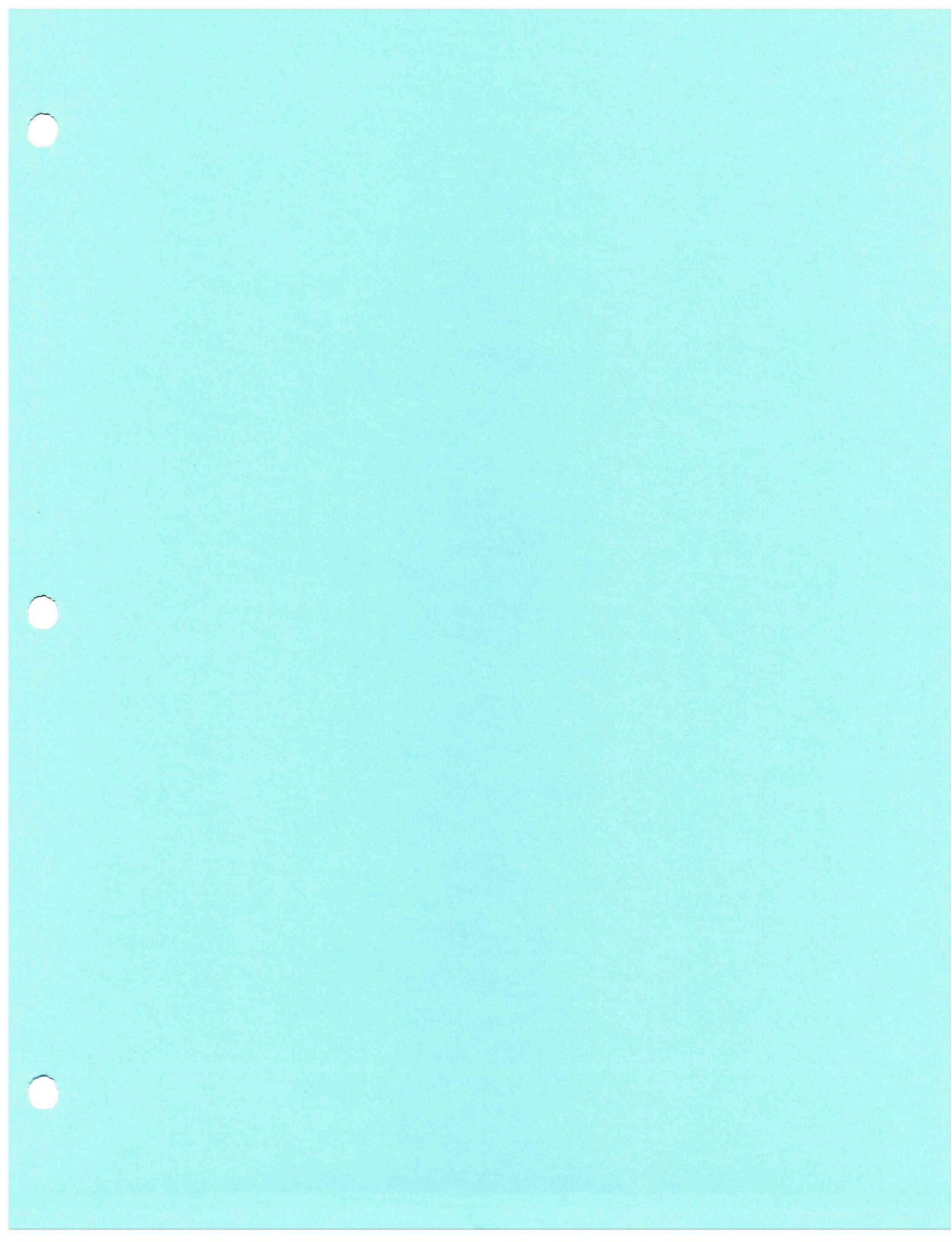
Due to my planned vacation, KDA will wait until the May Board meeting to update us on the plans for the ambulance garage.

FMC Clinic

The repair of FMC continues, with workers replacing the ceiling and then the carpet and trim. We have just been informed that the floor tile in both patient restrooms adjacent to the waiting area will need to be replaced. We will repair one restroom at a time to be able to continue to see patients during the repair. Total cost of the repairs to date are in excess of \$432,000.

Special Meeting Updates

March 27th was the Third Annual Kittitas County Provider Appreciation Dinner, with approximately 80 in attendance. April 27 is the annual KVH Foundation Gala. KVH will be holding a Special Board Meeting April 23rd from 6-8 PM at the Medical Arts Center to review the plans for the clinic project in advance of the public bid process.



Operations report to Hospital District #2 Board of Commissioners

April, 2019

Ancillary Service Operation Report:

- **Marketing Intern**

Our CWU Marketing Intern will be working to create an electronic version of the HD#2 logo and to upgrade the HD2 website. Input from the Commissioners regarding what to include on the website is welcome.

- **Global to Local**

On April 11, I participated in a meeting hosted by the Kittitas County Health Network (KCHN) at the Putnam Senior Center to discuss the Global to Local program, which focuses on identifying and overcoming barriers to basic health and economic resources. The Global to Local program has been quite successful in the Seattle area to improve access to preventative care and chronic disease management. A flyer with more information on the Global to Local program is included in your Board packet.

- **Hospice Friends**

The Ellensburg Hospice Friends has moved into their new location at 302 E. 2nd Ave, the former KVH OT/ST location and hosted an open house on April 10th. They continue to rent the Pasa House from HD2 to provide services in Cle Elum 2 days per week.

- **KVH OT/ST**

KVH Occupational Therapy & Speech Therapy moved to their new location at the 309 Annex. Please join us for an open house on May 7 from 4-6 PM. The new location features an Activities of Daily Living (ADL) room, a sensory room for autistic children and a pediatric climbing wall.

- **CLIA Inspection**

On 4/8/19 Medic One underwent a CLIA inspection by the DOH. This inspection reviews compliance with regulatory standards to ensure that we are providing high quality, reliable and accurate test results in these locations.

Respectfully submitted by Rhonda Holden, MSN, CENP



"It's access. Access to those healthcare facilities. Access to jobs and better jobs. Access to improved education. Those are the things that make great communities."

– Dan Dixon, G2L President

"Over the past four years Global to Local has become an integral partner in the work going on in SeaTac and we are starting to see real changes. These communities are now starting to advocate for the things that they need, which is something that we never saw before."

– Colleen Brandt-Schluter,
SeaTac Human Services
Manager

GLOBAL TO LOCAL

THE PROBLEM

Underserved populations often face barriers to basic health and economic resources, including lack of access to preventative care, contributing to mismanagement of chronic disease and shortened lifespan. Conventional means of solving these endemic challenges have failed.

THE APPROACH

Global to Local (G2L), created through a partnership between HealthPoint, Public Health—Seattle & King County, Swedish Health Services, the Washington Global Health Alliance and the cities of SeaTac and Tukwila, builds on the expertise of Washington state's global health institutions to bring strategies that have proven effective in developing countries to underserved communities in the United States. The goal is to use innovative, holistic and community-driven solutions to address health and economic development disparities in diverse, low-income populations.

DESIGNING THE MODEL

G2L identified communities that face the greatest disparities in the region. Twice as many people in South King County (the cities of SeaTac and Tukwila specifically) live below the federal poverty line than the overall King County average. Seventeen percent of all kindergarten students in Tukwila are homeless, and these cities experience 150 percent more diabetes related deaths than the King County average.

Recognizing that solutions must be community-driven, G2L conducted an in-depth assessment within the cities of SeaTac and Tukwila to better understand their needs and assets. G2L also worked with PATH, a Seattle-based global health organization, to identify successful global health strategies that could be modified to respond to these local challenges.



COMMUNITY-DRIVEN PROGRAMS

TO DATE, G2L:

"Our weekly exercise program improves health and strengthens the sense of community for Somali women in the area."

– Aisha Dahir,
Community Health Worker



Provided support for more than **12,000** people

"Together, we hope to bring new solutions to help answer the unique and growing needs of this community."

– Billy Chow,
Bartell Drugs' Director of
Pharmacy Operations and
Clinical Services



Identified, trained and provided tools to **dozens of community leaders** who are now making a positive difference in their neighborhoods



Partnered with over **40 community organizations**, leveraging resources to meet community needs



Raised more than **\$4 million** from public and private partners



PARTNERS & SPONSORS

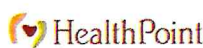
WIDE BASE OF SUPPORT

MORE INFORMATION

www.globaltolocal.org
206-359-0536
info@globaltolocal.org

G2L was founded by HealthPoint Community Clinic, Public Health—Seattle & King County, Swedish Health Services and the Washington Global Health Alliance, along with support from the cities of SeaTac and Tukwila.

A growing number of community partners and sponsors such as AT&T, Aetna Foundation, Bartell Drugs, Boeing, Novo Nordisk, Starbucks, Seattle Foundation and Washington State University continue to support G2L's ongoing work in the community.



KITTITAS COUNTY HEALTH NETWORK

The purpose of the Kittitas County Health Network (KCHN) is to **improve population health through cross-sector collaboration and systems integration**. Our vision is that **all people in Kittitas county are supported in achieving health and wellbeing**.

Network members participate at one of the following levels:

- *Board of Directors*: comprised of cross-sector agency leadership (top level) representative of the relevant ecosystem that provides high-level strategic direction for the Network and champions its work.
- *Leadership Council*: comprised of cross-sector agency representatives and community members who are highly engaged in leading community health improvement activities.
- *Work Groups & Task Forces*: sub-groups reporting to the Leadership Council that plan and implement strategies, engage community members, and track progress towards goals. Members are often relevant subject matter or community experts.

The work of the Network is guided by the **Kittitas County Community Health Improvement Plan (CHIP)**.

- How can we **improve the delivery of current community resources and healthcare services**?
 - Goals:
 - People in Kittitas County get the services, care, and resources they need in the most efficient manner.
 - Services and care are expanded and provided in a manner that overcomes organizational boundaries.
- How can we **address social and upstream factors to improve health outcomes** in our community?
 - Goals:
 - Different sectors in Kittitas County are aware of how social factors and trauma affect health and well-being.
 - Strengthen cross-sectoral systems and policies that support community members and address social and upstream factors of health.
- How can we adequately **sustain collaborative community health improvement efforts and increase cross sector communication**?
 - Goals:
 - KCHN has a long term backbone organization, a sustainability plan is implemented, and members are committed to community health improvement.
 - Information exchange between all community partners allows for easy, timely, and increased communication.

Questions? Contact Robin Read, Executive Director, robin@healthierkittitas.org, 509-607-1375



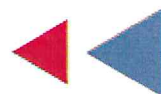
**UPPER KITTITAS COUNTY
HEALTH PRIORITIES
DISCUSSION**

**JOIN US FOR
LUNCH!**

Please RSVP:
marie@healthierkittitas.org

**JOIN US!
APRIL 11TH 11:30-1:00
PUTNAM CENTENNIAL CENTER
719 E 3RD ST
CLE ELUM, WA 98922**

Kittitas County Health Network and
Global to Local are partnering up to
identify the primary health concerns of
Upper Kittitas County. Please join us
for FREE LUNCH and discussion.



FREE DINNER FREE DINNER FREE DINNER

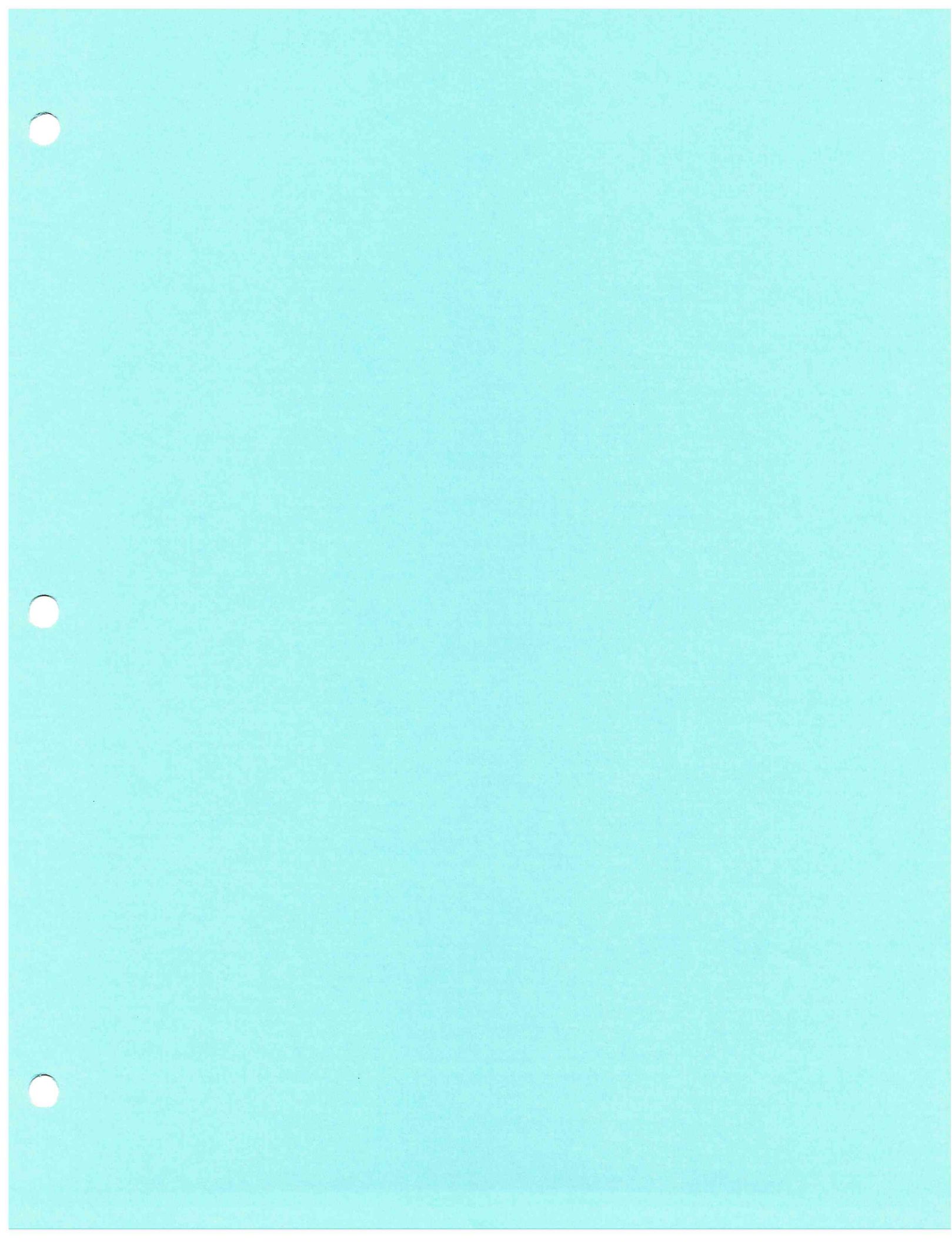
HOW HEALTHY IS UPPER KITTITAS COUNTY?

EAT, TALK, RAFFLE

APRIL 11TH, 2019 | 5:30PM TO 7:00PM
PUTNAM CENTENNIAL CENTER
719 E 3RD ST CLE ELUM, WA 98922

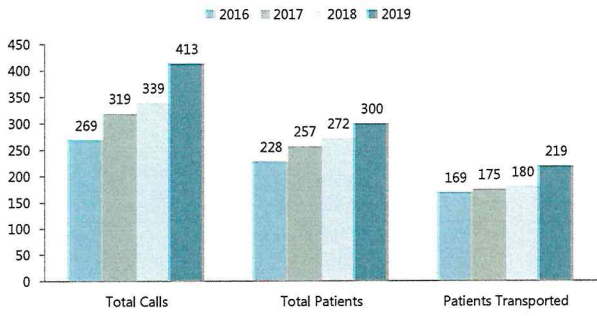
Kittitas County Health Network and Global to Local are partnering up to identify the primary health concerns in Upper Kittitas County. Please join us for **FREE DINNER**, discussion, and enter to win in a raffle.



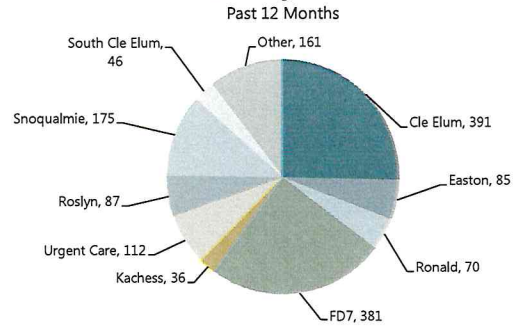


Kittitas County Public Hospital District No. 2

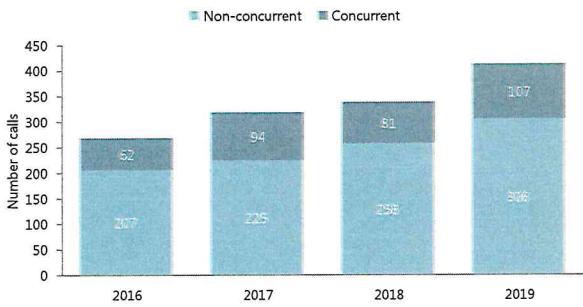
Volumes, YTD



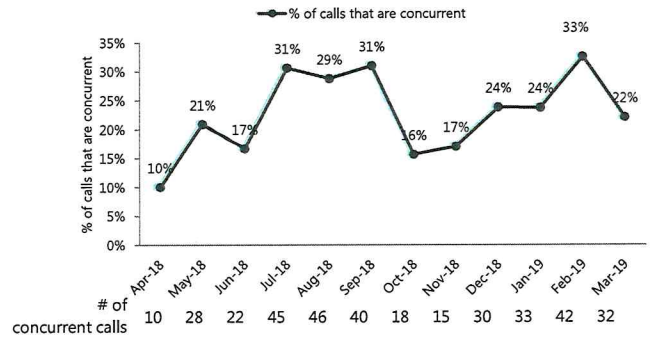
Calls by Zone



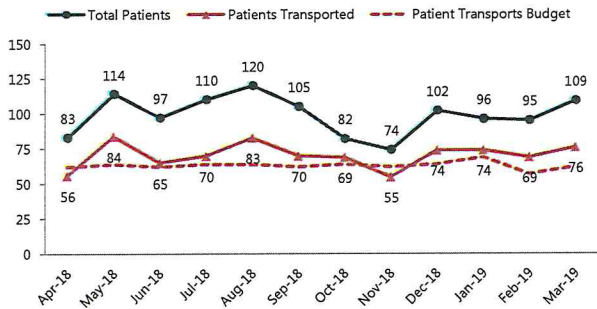
Concurrent Calls, YTD



Concurrent Calls



Patients and Transports



Days Cash on Hand



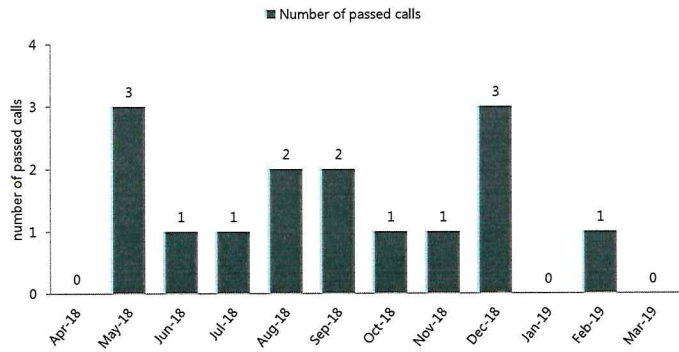
Kittitas County Public Hospital District No. 2

Turnout Time - Dispatch to Enroute

04/01/2018 to 3/31/2019

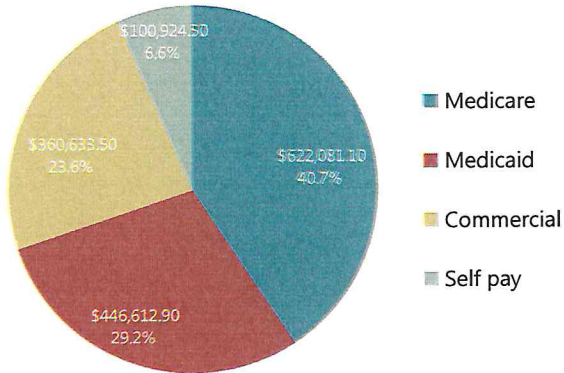
Apparatus	Responses	Turnout Time
A511 (CEFD)	2	6:28
<i>CEFD Overall</i>	2	6:28
A721 (FD7)	3	4:21
A731 (FD7)	3	1:42
A761 (FD7)	3	6:56
<i>FD7 Overall</i>	9	4:20
M931(HD2)	622	2:09
M991 (HD2)	781	2:01
M992 (HD2)	31	2:52
<i>HD2 Overall</i>	1434	2:06

Passed Calls



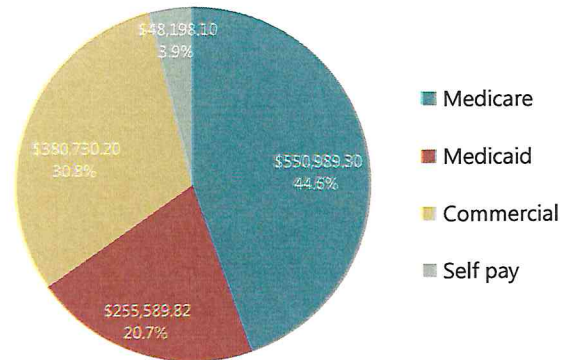
Payor Mix by Charges

01/01/2018 to 12/31/2018



Payor Mix by Charges

01/01/2017 to 12/31/2017



Kittitas Valley Community Hospital District #2
Statement of Revenue and Expense

	76	62	14	219	188	31	179
MEDICAL BILLABLE RUNS	76	62	14	219	188	31	179
AVERAGE CHARGE PER RUN	2,027	2,197	668	2,134	2,174	(40)	1,615
	Current Month			Year to Date			Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	8,696	2,840	5,856	22,387	8,520	13,867	6,398
RENTAL INCOME	23,107	23,107	0	72,077	72,065	12	71,997
OTHER OPERATING REVENUE	1,266	0	1,266	1,266	0	1,266	1,222
AMBULANCE REVENUE	154,027	136,237	17,790	467,304	408,708	58,596	289,094
TOTAL REVENUE	187,096	162,184	24,912	563,033	489,293	73,740	368,710
CONTRACTUAL ADJUSTMENTS	56,682	50,451	6,231	170,511	151,354	19,157	118,265
BAD DEBT	7,316	6,655	661	24,215	19,959	4,256	10,279
CHARITY CARE	0	945	(945)	0	2,836	(2,836)	6,288
DEDUCTIONS FROM REVENUE	63,998	58,051	5,947	194,726	174,149	20,577	134,832
NET OPERATING REVENUE	123,097	104,133	18,965	368,307	315,144	53,164	233,878
SALARIES AND WAGES	88,404	77,499	10,905	242,035	232,498	9,537	207,412
EMPLOYEE BENEFITS	27,063	24,526	2,537	74,777	73,583	1,194	55,874
PROFESSIONAL FEES	3,860	14,649	(10,789)	7,114	33,959	(26,845)	9,194
SUPPLIES	19,222	10,916	8,306	37,511	44,227	(6,716)	30,858
UTILITIES	2,527	2,592	(65)	7,566	7,772	(206)	6,901
PURCHASED SERVICES	26,627	24,300	2,327	78,040	67,492	10,548	48,118
CEUCC SUBSIDY EXPENSE	15,316	15,316	0	45,948	45,948	(0)	0
DEPRECIATION	24,097	29,477	(5,381)	70,932	88,428	(17,496)	77,174
INSURANCE	2,023	2,275	(252)	6,364	6,825	(461)	5,920
LICENSES AND TAXES	1,350	2,044	(694)	3,615	6,127	(2,512)	2,410
INTEREST EXPENSE	12,635	12,445	190	37,904	37,339	565	37,492
TRAVEL AND EDUCATION	340	125	215	4,057	4,625	(568)	5,723
OTHER DIRECT EXPENSES	992	333	659	2,621	1,803	818	765
EXPENSES	224,454	216,497	7,957	618,483	650,626	(32,143)	487,841
OPERATING INCOME (LOSS)	(101,357)	(112,365)	11,008	(250,176)	(335,482)	85,307	(253,962)
TAX LEVY INCOME	112,232	110,546	1,686	347,037	338,191	8,846	328,641
NON-OPERATING BOND ISSUE COST	0	0	0	0	0	0	0
NET INCOME (LOSS)	10,875	(1,819)	12,693	96,861	2,709	94,152	74,678
DAYS CASH ON HAND	981.0						
AR DAYS	66.2						
CURRENT RATIO	15.15						
COMMITTED CAPITAL FUNDS:							
2020 AMBULANCE	255,000						
AMBULANCE GARAGE (ESTIMATE)	5,000,000						
TOTAL COMMITTED FUNDS	5,255,000.00						
DAYS CASH AFTER COMMITTED	50.0						

Kittitas Valley Community Hospital District #2
Statement of Revenue and Expense

MEDICAL BILLABLE RUNS	76	62	14	219	188	31	179
AVERAGE CHARGE PER RUN	2,027	2,197	668	2,134	2,174	(40)	1,615
	Current Month			Year to Date			Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	0	0	0	0	0	0	0
RENTAL INCOME	0	0	0	0	0	0	0
OTHER OPERATING REVENUE	1,266	0	1,266	1,266	0	1,266	0
AMBULANCE REVENUE	154,027	136,237	17,790	467,304	408,708	58,596	289,094
TOTAL REVENUE	155,293	136,237	19,056	468,570	408,708	59,862	289,094
CONTRACTUAL ADJUSTMENTS	56,682	50,451	6,231	170,511	151,354	19,157	118,265
BAD DEBT	7,316	6,655	661	24,215	19,959	4,256	10,279
CHARITY CARE	0	945	(945)	0	2,836	(2,836)	6,288
DEDUCTIONS FROM REVENUE	63,998	58,051	5,947	194,726	174,149	20,577	134,832
NET OPERATING REVENUE	91,295	78,186	13,109	273,844	234,559	39,285	154,262
SALARIES AND WAGES	87,581	77,267	10,314	241,582	231,801	9,781	206,728
EMPLOYEE BENEFITS	26,999	24,526	2,473	74,713	73,583	1,130	55,874
PROFESSIONAL FEES	0	0	0	0	0	0	0
SUPPLIES	17,178	10,858	6,320	35,468	44,049	(8,582)	30,828
UTILITIES	2,384	2,375	9	7,172	7,125	47	6,457
PURCHASED SERVICES	18,553	17,345	1,208	54,195	44,887	9,308	28,015
CEUCC SUBSIDY EXPENSE	0	0	0	0	0	0	0
DEPRECIATION	10,119	15,810	(5,691)	30,353	47,431	(17,079)	36,071
INSURANCE	627	575	52	1,419	1,725	(306)	739
LICENSES AND TAXES	1,350	2,044	(694)	3,615	6,127	(2,512)	0
INTEREST EXPENSE	0	0	0	0	0	0	0
TRAVEL AND EDUCATION	309	125	184	3,994	4,275	(281)	5,723
OTHER DIRECT EXPENSES	0	0	0	0	800	(800)	0
EXPENSES	165,100	150,925	14,175	452,510	461,803	(9,294)	370,435
OPERATING INCOME (LOSS)	(73,805)	(72,739)	(1,066)	(178,666)	(227,244)	48,579	(216,173)
TAX LEVY INCOME	55,711	54,215	1,496	169,037	162,649	6,389	159,705
NON-OPERATING BOND ISSUE C	0	0	0	0	0	0	0
NET INCOME (LOSS)	(18,094)	(18,524)	430	(9,628)	(64,596)	54,967	(56,468)

Kititas Valley Community Hospital District #2
Statement of Revenue and Expense

	Current Month			Year to Date			Prior
	Actual	Budget	Variance	Actual	Budget	Variance	YTD
INTEREST INCOME	8,696	2,840	5,856	22,387	8,520	13,867	6,398
RENTAL INCOME	23,107	23,107	0	72,077	72,065	12	71,997
OTHER OPERATING REVENUE	0	0	0	0	0	0	1,222
AMBULANCE REVENUE	0	0	0	0	0	0	0
TOTAL REVENUE	31,802	25,947	5,856	94,463	80,585	13,879	79,616
CONTRACTUAL ADJUSTMENTS	0	0	0	0	0	0	0
BAD DEBT	0	0	0	0	0	0	0
CHARITY CARE	0	0	0	0	0	0	0
DEDUCTIONS FROM REVENUE	0	0	0	0	0	0	0
NET OPERATING REVENUE	31,802	25,947	5,856	94,463	80,585	13,879	79,616
SALARIES AND WAGES	823	232	591	453	697	(244)	684
EMPLOYEE BENEFITS	64	0	64	64	0	64	0
PROFESSIONAL FEES	3,860	14,649	(10,789)	7,114	33,959	(26,845)	9,194
SUPPLIES	2,044	58	1,986	2,044	178	1,866	29
UTILITIES	144	217	(73)	394	647	(253)	444
PURCHASED SERVICES	8,073	6,955	1,118	23,845	22,605	1,240	20,103
CEUCC SUBSIDY EXPENSE	15,316	15,316	0	45,948	45,948	(0)	0
DEPRECIATION	13,977	13,667	310	40,579	40,997	(418)	41,103
INSURANCE	1,396	1,700	(304)	4,945	5,100	(155)	5,181
LICENSES AND TAXES	0	0	0	0	0	0	2,410
INTEREST EXPENSE	12,635	12,445	190	37,904	37,339	565	37,492
TRAVEL AND EDUCATION	31	0	31	63	350	(287)	0
OTHER DIRECT EXPENSES	992	333	659	2,621	1,003	1,618	765
EXPENSES	59,354	65,572	(6,218)	165,974	188,823	(22,849)	117,405
OPERATING INCOME (LOSS)	(27,552)	(39,625)	12,073	(71,510)	(108,238)	36,728	(37,789)
TAX LEVY INCOME	56,521	56,331	190	178,000	175,543	2,457	168,935
NON-OPERATING BOND ISSUE CC	0	0	0	0	0	0	0
NET INCOME (LOSS)	28,969	16,706	12,263	106,490	67,305	39,185	131,146

Kittitas County Hospital Dist 2

Balance Sheet

	<u>Year to Date</u>	<u>Prior Year End</u>	<u>Change</u>
CASH	3,271,327	3,736,723	(465,396)
ACCOUNTS RECEIVABLE	200,604	189,746	10,858
TAXES RECEIVABLE	1,389,122	54,634	1,334,487
PREPAIDS	21,549	4,078	17,471
INVESTMENTS	2,264,813	2,251,689	13,124
CURRENT ASSETS	7,147,415	6,236,871	910,544
LAND	843,524	843,524	0
PROPERTY, PLANT, & EQUIPMENT	6,387,614	6,182,141	205,472
ACCUMULATED DEPRECIATION	(3,109,677)	(3,038,746)	(70,932)
NON CURRENT ASSETS	4,121,461	3,986,920	134,541
DEFERRED OUTLOWS	104,300	104,300	0
ASSETS	11,373,176	10,328,091	1,045,085
ACCOUNTS PAYABLE	29,733	6,654	23,078
INTEREST PAYABLE	50,539	12,635	37,904
ACCRUED PAYROLL	2,725	28,890	(26,165)
ACCRUED BENEFITS	72,893	45,063	27,830
CEUCC SUBSIDY PAYABLE	45,948	180,186	(134,238)
CURRENT PORTION REVENUE BOND - LTGO	269,736	269,736	0
CURRENT LIABILITIES	471,573	543,164	(71,591)
LONG TERM REVENUE BOND - LTGO	4,189,608	4,189,608	0
NET PENSION LIABILITY	492,745	492,745	0
DEFERRED INFLOWS - PENSION	81,035	81,035	0
DEFERRED INFLOWS - LEVY	1,019,814	0	1,019,814
NONCURRENT LIABILITIES	5,783,203	4,763,388	1,019,814
LIABILITIES	6,254,776	5,306,552	948,224
NET INCOME (LOSS)	96,861	(0)	96,861
UNRESTRICTED FUND BALANCE	5,021,539	5,021,539	0
FUND BALANCE	5,118,400	5,021,539	96,861
TOTAL LIABILITIES AND NET POSITION	11,373,176	10,328,091	1,045,085

Kittitas County Hospital Dist 2

Statement of Cash Flows

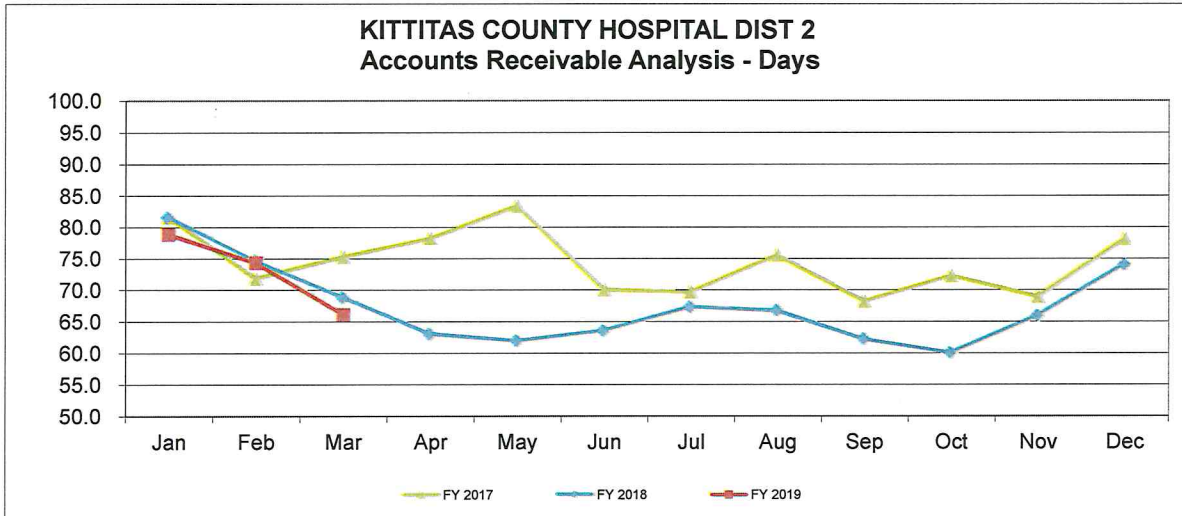
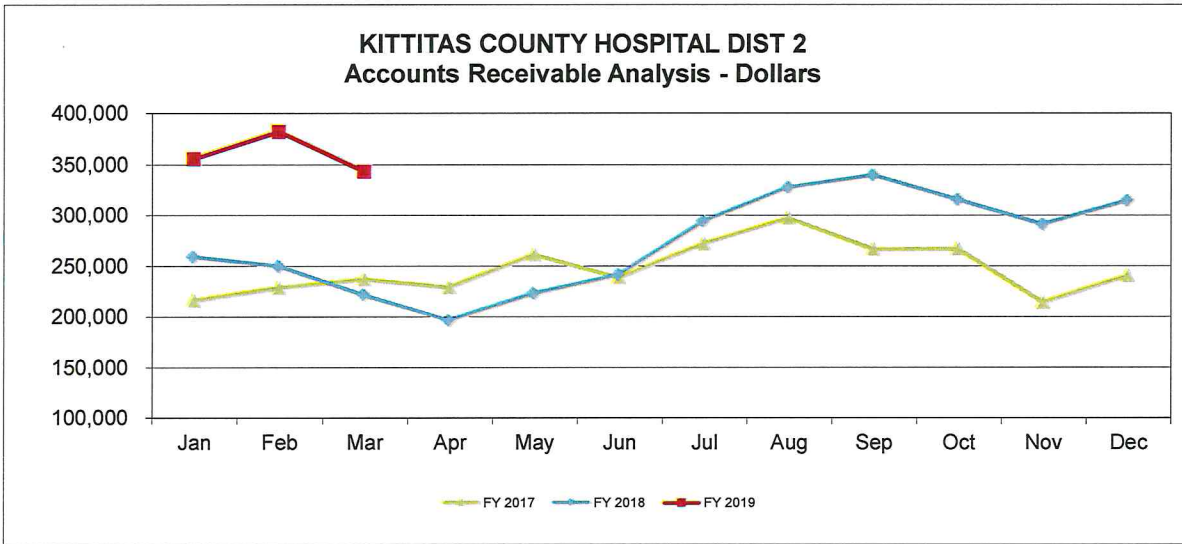
	<u>CASH</u>
NET BOOK INCOME	96,861
ADD BACK NON-CASH EXPENSE	
DEPRECIATION	70,932
NET CASH FROM OPERATIONS	167,793
CHANGE IN CURRENT ASSETS	
PATIENT ACCOUNTS AND OTHER RECEIVABLES	(10,858)
PROPERTY TAX RECEIVABLE	(1,334,487)
PREPAID EXPENSE	(17,471)
TOTAL CHANGE IN CURRENT ASSETS	(1,362,816)
PURCHASE OF PROPERTY, PLANT & EQUIPMENT	(205,472)
INCREASE IN INVESTMENTS	(13,124)
PROCEEDS FROM SALE/MATURITY OF INVESTMENTS	
TOTAL CHANGE IN ASSETS	(1,581,413)
CHANGES IN CURRENT LIABILITIES	
ACCOUNTS PAYABLE	23,078
INTEREST PAYABLE	37,904
ACCRUED PAYROLL	(26,165)
ACCRUED BENEFITS	27,830
CEUCC SUBSIDY PAYABLE	(134,238)
TOTAL CHANGE CURRENT LIABILITIES	(71,591)
PRINCIPLE PAYMENT ON REVENUE BOND	0
DEFERRED INFLOWS OF RESOURCES	1,019,814
NET CHANGE IN CASH	(465,396)
BEGINNING CASH ON HAND	3,736,723
ENDING CASH ON HAND	3,271,327



KITTITAS COUNTY HOSPITAL DIST 2
Accounts Receivable Analysis

SYS DESIGN EMS

	Mar-19	Feb-19	Jan-19	Dec-18	Nov-18	Oct-18	Sep-18	Aug-18	Jul-18	Jun-18	May-18	Apr-18
A/R Dollars	343,726	382,562	355,769	314,138	290,860	315,042	339,493	327,325	293,791	240,886	222,260	195,991
A/R Days	66	74	79	74	66	60	62	67	67	64	62	63





KITTITAS COUNTY HOSPITAL DIST 2

BOARD MEETING MARCH 2019

ACCOUNTS PAYABLE WARRANTS/ EFTS TO BE APPROVED

CHECK DATE:

# 1 WARRANT NUMBERS:	10452-10488	NET AMOUNT:	\$236,824.09	11-Mar-19
# 2 WARRANT NUMBERS:	10489-10490	NET AMOUNT:	\$16,710.02	12-Mar-19
# 3 WARRANT NUMBERS:	10491-10519	NET AMOUNT:	\$46,738.87	25-Mar-19
			<u>\$300,272.98</u>	

PAYROLL WARRANTS / EFTS TO BE APPROVED

PPE 03-02-19		NET AMOUNT:	\$26,048.31	8-Mar-19
PPE 03-16-19		NET AMOUNT:	\$22,409.47	22-Mar-19
			<u>\$48,457.78</u>	

TOTAL NET WARRANTS & EFT'S

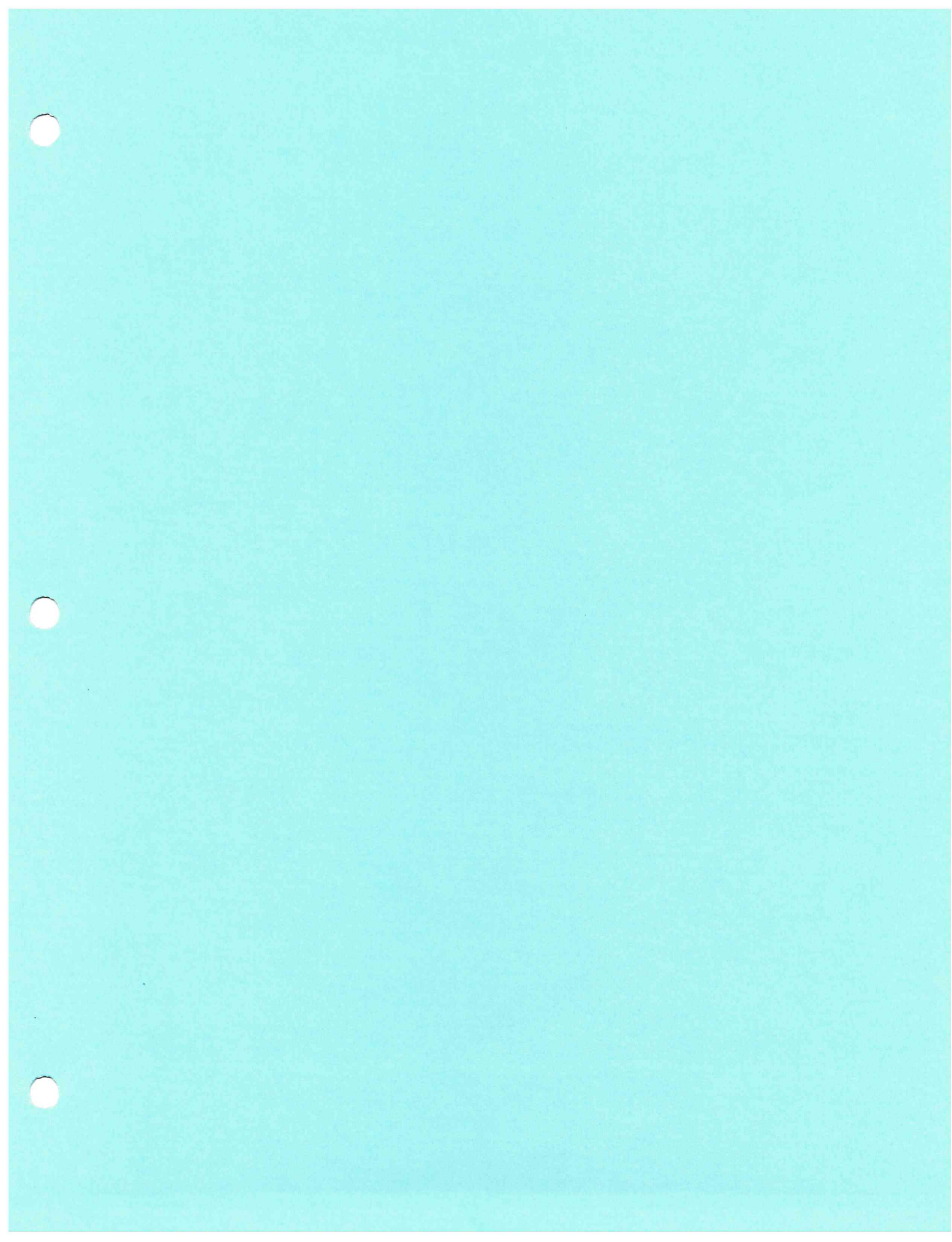
\$348,730.76

Upper Kittitas County Public Hospital District #2
 Detailed Statement of Accounts Payable Transactions
 Month of March 2019



Account Class	Check No	Vendor	Amount
Balance Sheet	10452	AFLAC	817.59
	10457	BRAUN NW INC	205,472.48
	10463	DANIEL H BRUNNER, CHAPTER 13 TRUSTEE	150.00
	10465	DEPARTMENT OF RETIREMENT SYSTEMS	3,046.23
	10466	DEPARTMENT OF RETIREMENT SYSTEMS	366.00
	10467	DIMARTINO ASSOCIATES	85.58
	10472	IAFF 4880	1,143.00
	10491	AFLAC	817.59
	10496	DANIEL H BRUNNER, CHAPTER 13 TRUSTEE	150.00
	10497	DEPARTMENT OF RETIREMENT SYSTEMS	351.00
	10498	DEPARTMENT OF RETIREMENT SYSTEMS	2,702.43
	10499	DIMARTINO ASSOCIATES	12.00
	10503	HUB INTERNATIONAL NORTHWEST LLC	16,592.00
	10504	IAFF 4880	1,169.00
	10517	THE CINCINNATI INSURANCE COMPANY	6,916.00
	Employee Benefits	10455	BENEFIT SOLUTIONS, INC.
10465		DEPARTMENT OF RETIREMENT SYSTEMS	2,061.30
10467		DIMARTINO ASSOCIATES	12.00
10489		BENEFIT SOLUTIONS, INC.	825.00
10490		BENEFIT SOLUTIONS, INC.	15,885.02
10493		BENEFIT SOLUTIONS, INC.	825.00
10498		DEPARTMENT OF RETIREMENT SYSTEMS	1,784.36
10499		DIMARTINO ASSOCIATES	85.58
Professional Fees	10468	DINGUS ZARECOR & ASSOC PLLC	1,000.00
	10500	DINGUS ZARECOR & ASSOC PLLC	2,000.00
	10508	KDA ARCHITECTURE INC	859.75
Supplies	10454	ARROW INTERNATIONAL INC	1,775.73
	10456	BOUND TREE MEDICAL LLC	144.99
	10458	CARDINAL HEALTH 112, LLC	57.69
	10469	GALLS, LLC	394.18
	10471	GOOD TO GO	20.50
	10473	INTERMOUNTAIN	8.62
	10474	JAMES OIL CO., INC.	925.01
	10477	KITTITAS VALLEY HEALTHCARE	150.60
	10478	LIFE ASSIST, INC.	1,677.31
	10482	NORTHERN KITTITAS CO TRIBUNE	36.27
	10483	OXARC INC	416.60
	10486	SHIRTS AND MORE PLUS ENGRAVING	634.50
10487	SONYA VRAVES	35.40	
10488	STATE DEPARTMENT OF TRANSPORTATION	1,953.84	

	10492	AMAZON	412.02
	10495	CLE ELUM HARDWARE & RENTAL	4.71
	10501	GALLS, LLC	318.05
	10502	GOOD TO GO	8.70
	10507	JAMES OIL CO., INC.	652.20
	10511	LIFE ASSIST, INC.	934.56
	10515	STATE DEPARTMENT OF TRANSPORTATION	1,139.12
Utilities	10459	CENTURYLINK	107.20
	10460	CITY OF CLE ELUM	675.46
	10476	KITTITAS COUNTY FIRE DISTRICT #7	200.00
	10480	MCI	36.42
	10484	PUGET SOUND ENERGY	835.99
	10505	INLAND NETWORKS	231.26
	10509	KITTITAS COUNTY FIRE DISTRICT #7	200.00
	10518	VERIZON	475.89
Purchased Services	10453	ALADTEC, INC.	3,075.84
	10461	CITY OF CLE ELUM FIRE DEPARTMENT	200.00
	10464	DEPARTMENT OF LABOR & INDUSTRIES	48.46
	10475	JOHN STORCH	300.00
	10476	KITTITAS COUNTY FIRE DISTRICT #7	240.00
	10477	KITTITAS VALLEY HEALTHCARE	4,881.28
	10479	MCGUIRES LANDSCAPING & WINTER SVC LLC	2,281.50
	10481	MICROSOFT	405.01
	10492	AMAZON	109.61
	10494	CLE ELUM FARM & HOME	31.27
	10495	CLE ELUM HARDWARE & RENTAL	26.98
	10506	JACKSON HORSLEY	400.00
	10509	KITTITAS COUNTY FIRE DISTRICT #7	2,266.24
	10510	KITTITAS VALLEY HEALTHCARE	2,017.72
	10512	MICROSOFT	405.01
	10514	SETH MOTORS	286.98
	10516	SYSTEMS DESIGN	1,699.60
	10519	WILLETTE'S TOWING LLC	570.24
Insurance	10503	HUB INTERNATIONAL NORTHWEST LLC	104.00
Travel & Education	10470	GEOFF SCHERER	308.56
	10485	SCOTT OLANDER	31.32
Other Direct Expenses	10462	DAILY RECORD	250.73
	10477	KITTITAS VALLEY HEALTHCARE	58.15
	10482	NORTHERN KITTITAS CO TRIBUNE	502.75
	10513	NORTHERN KITTITAS CO TRIBUNE	180.00
			<u>300,272.98</u>





Executive Director Report

Compiled by Angie Love; for tracking the month March, 2019 Patient Statistics

	Ellensburg	Cle Elum	MMS-Physicals	Total
Former Patient	28	2	33	53
New Patients	13	1		14
Total	35	3		67

Statistics Summary: For the month of March the patient's symptoms include RX refills, testing, lab results, back pain, high blood pressure, tooth pain, diabetes, cough/flu patients, abdominal pain, counseling and many others symptoms. The patient visits are around the same as last month.

Volunteer Statistics

Volunteer	Ellensburg	Cle Elum	Total
Medical	11	4	15
Non-Medical	14	0	14
Partner	8	4	12
Total	34	8	43

Medical professionals include: Dr. Bob Schneider; Dr. Asriel, Cindy Gregory; Mara Fusfield, NP, Maureen Woon, Marissa Krager, Clint Thompson, Nataszhya DeSkala, Drue Larson. Kelly Behne, Ben Keggi

Non-Medical Volunteers include: Heather Clerf, Susan Camacho, Jacob Darley, David Farr, Cameron Cupp, Johnathan Basterrechea, Alex Williams, Katie Rodenberg, Haillie Resmussen, Maggie Hall, Madison Woodworth, Bria Cedarquist Grayson Long & Scout Wesselman

Partner volunteer include: Union Gospel Mission Clinic; Safeway; Fish Food Bank, Health District #2, Super One Pharmacy, KVH, CHCW, Creekside Dental, United Way, MTL.

Week	Hours	Miles	Notes
1	35	32	Clinic: Ellensburg
2	35	72	Clinic: Ellensburg, Cle Elum
3	35	30	Clinic: Ellensburg
4	35	62	Clinic: Ellensburg, Cle Elum
Total	140	196	

Activity Summary: In addition to my routine responsibilities such as attending hosted clinics, managing the clinic's phone, email, preparing a monthly Executive Director report and other administrative duties my list of projects in March include:

- Preparing for intern/New volunteers
- Outreach in Upper County/dental clinic
- Cornerstone takeover event/



Hospital District #2 Financial Results and Projections (assumes \$3.5 million new building)

Hospital District #2 Year Over Year Changes

	2017	2018	Budget 2019	2020	2021	Projected 2022	2023	2024	2017	2018	2019	2020	2021	2022	2023	2024
Sources of Funds - EMS																
EMS Taxes	630,641	649,813	650,584	824,384	840,872	857,689	874,843	892,340	10%	3%	0%	27%	2%	2%	2%	2%
EMS Gross Charges	1,234,300	1,531,031	1,634,841	1,700,235	1,768,244	1,836,974	1,912,533	1,989,034	8%	24%	7%	4%	4%	4%	4%	4%
Deductions (% of Gross charges)	(513,180)	(666,676)	(696,608)	(748,103)	(778,027)	(809,148)	(841,514)	(875,175)	-42%	-44%	-44%	-44%	-44%	-44%	-44%	-44%
EMS Net Revenue	721,220	864,355	938,233	952,131	990,217	1,029,825	1,071,018	1,113,859	9%	20%	9%	1%	4%	4%	4%	4%
Total Sources of Funds - EMS	1,351,761	1,514,168	1,588,817	1,776,516	1,831,089	1,887,515	1,945,862	2,006,199	9%	12%	5%	12%	3%	3%	3%	3%
Uses of Funds - EMS																
Salaries & Benefits	1,006,741	1,133,471	1,221,520	1,307,026	1,398,518	1,496,415	1,601,164	1,713,245	5.8%	12.6%	7.8%	7.0%	7.0%	7.0%	7.0%	7.0%
Supplies	115,537	111,231	144,273	147,158	150,102	153,104	156,166	159,289	27.7%	-3.7%	29.7%	2.0%	2.0%	2.0%	2.0%	2.0%
Management Fees	45,474	49,334	57,000	57,570	58,146	83,727	59,314	59,908	17.8%	8.5%	15.5%	1.0%	1.0%	44.0%	-29.2%	1.0%
Other	139,207	142,294	197,378	202,292	195,225	197,177	199,149	208,140	18.1%	2.2%	38.7%	2.5%	-3.5%	1.0%	1.0%	4.5%
Depreciation	153,209	136,343	189,725	307,931	393,017	352,838	345,561	351,460	-7.5%	-11.0%	39.2%	63.3%	27.6%	-10.2%	-2.1%	1.7%
Total Uses of Funds - EMS	1,460,168	1,572,673	1,809,896	2,021,978	2,195,007	2,283,250	2,361,353	2,492,042	7%	8%	15%	12%	9%	12%	4%	6%
Net Contribution - EMS	\$ (108,407)	\$ (58,505)	\$ (221,079)	\$ (245,462)	\$ (363,919)	\$ (395,735)	\$ (415,492)	\$ (485,843)	-14%	-46%	278%	11%	48%	9%	5%	17%
Sources of Funds - Admin																
HD Taxes	643,818	666,258	682,922	824,384	840,872	857,689	874,843	892,340	4%	3%	3%	21%	2%	2%	2%	2%
Rental Income	284,901	287,993	276,984	278,868	284,626	290,504	296,503	302,626	12%	1%	-4%	1%	2%	2%	2%	2%
Interest & Other	26,966	50,972	34,080	22,745	23,512	23,943	24,682	27,279	-35%	89%	-3%	-33%	3%	2%	3%	11%
Total Sources of Funds - Admin	955,685	1,005,223	993,986	1,125,997	1,149,011	1,172,137	1,196,028	1,222,245	5%	5%	-1%	13%	2%	2%	2%	2%
Uses of Funds - Admin																
Salaries & Benefits	1,995	3,886	2,785	2,980	3,189	3,412	3,651	3,906	-62%	95%	-28%	7%	7%	7%	7%	7%
Supplies	689	155	700	714	728	743	758	773	-54%	-78%	352%	2%	2%	2%	2%	2%
Management Fees	24,840	21,904	27,000	27,270	27,543	27,818	28,096	28,377	80%	-12%	23%	1%	1%	1%	1%	1%
Other	126,293	161,505	204,000	144,199	153,307	159,439	166,135	167,070	3%	28%	26%	-29%	6%	4%	4%	1%
Urgent Care Subsidy	-	180,186	183,790	187,466	191,140	194,887	198,706	202,601	0%	2%	0%	-2%	0%	0%	-1%	-1%
Depreciation	164,095	167,933	164,000	160,812	160,812	158,775	156,720	156,720	-4%	-3%	0%	-6%	-7%	-8%	-8%	1%
Interest on Loan	154,671	149,693	149,344	140,095	130,529	120,635	110,402	111,675	1%	45%	7%	-9%	1%	0%	0%	1%
Total Uses of Funds - Admin	472,589	685,262	731,519	665,536	667,248	667,746	666,523	671,123	9%	-34%	-18%	76%	4%	5%	5%	4%
Net Contribution - Admin	483,102	319,961	262,367	462,460	481,762	504,391	529,506	551,122	18%	-30%	-84%	436%	-46%	-8%	5%	-43%
Total	\$ 374,695	\$ 261,456	\$ 41,288	\$ 216,998	\$ 117,844	\$ 106,656	\$ 114,014	\$ 65,280								
Capital Purchases	258,653	-	3,839,228	330,000	340,000	250,000	50,000	230,000								
Principal Payments	146,303	266,451	269,736	278,985	288,551	298,445	308,678	307,405								
YE Cash & Investments	3,945,445	5,988,412	2,274,461	2,351,218	2,394,340	2,468,190	2,727,862	2,763,917								
Days Cash on Hand	891	1,119	379	387	379	370	395	380								

Hospital District #2 Financial Assumptions

Assumption:
 100% of Levy is collected
 EMS Gross Charges increase 4% every year
 Deductions are 44% of charges
 Salaries & Benefits increase 7% each year
 EMS Supplies increase at 2%
 Management fees & Other 1%
 Labor negotiations & consultation added (2019 & 2022)
 Principal, Interest & Rental Income from FS Schedules
 Depreciation based on Capital Purchases schedule
 Interest Income 1% of PY Cash
 Subsidy based on schedule approved 11-19-18 (1.96% increase)

Rent schedule saved at:
 Subsidy schedule saved at:
 Cap Purch/Depreciation sched:
 Debt Interest/principal sched:

\\whf\proj\Department\Folders\Accounting\DISTRICT 2\Budget\2019 Budget\KVH Rent New Rates approved 11-19-18.pdf
 \Budget\2019 Budget\Upper County Subsidy New Rates approved 11-19-18.pdf
 \Budget\2019 Budget\06_Capital Purchases Plan\2019 - 2024 Capital Plan created 03-11-19.xlsx
 \Bond Funding & Tax Levy\2018 Bond Refinancing\Amortizations Combining Debt Service - 2018-10-18.xlsx

Hospital District #2 Financial Results and Projections (assumes \$4.5 million new building)

Hospital District #2 Year Over Year Changes

	Actual		Budget		Projected											
	2017	2018	2019	2020	2021	2022	2023	2024	2017	2018	2019	2020	2021	2022	2023	2024
Sources of Funds - EMS																
EMS Taxes	630,641	649,813	650,584	824,384	840,872	857,689	874,843	892,340	10%	3%	0%	27%	2%	2%	2%	2%
EMS Gross Charges	1,234,300	1,531,031	1,634,841	1,700,235	1,768,244	1,838,974	1,912,533	1,989,034	8%	24%	7%	4%	4%	4%	4%	4%
Deductions (% of gross charges)	(513,180)	(666,676)	(696,608)	(748,103)	(778,027)	(809,148)	(841,514)	(875,175)	-42%	-44%	-43%	-46%	-44%	-44%	-44%	-44%
EMS Net Revenue	721,420	864,355	939,233	952,131	990,217	1,029,825	1,071,018	1,113,859	9%	20%	9%	1%	4%	4%	4%	4%
Total Sources of Funds - EMS	1,351,761	1,514,168	1,589,817	1,776,516	1,831,089	1,887,515	1,945,862	2,006,199	9%	12%	5%	12%	3%	3%	3%	3%
Uses of Funds - EMS																
Salaries & Benefits	1,006,741	1,133,471	1,221,520	1,307,026	1,398,518	1,495,415	1,601,164	1,713,245	5.8%	12.6%	7.8%	7.0%	7.0%	7.0%	7.0%	7.0%
Supplies	115,937	111,231	144,273	147,158	150,102	153,104	156,166	159,289	27.7%	-3.7%	29.7%	2.0%	2.0%	2.0%	2.0%	2.0%
Management Fees	45,474	49,334	57,000	57,570	58,146	58,727	59,314	59,908	17.8%	8.5%	15.5%	1.0%	1.0%	44.0%	-29.2%	1.0%
Other	139,207	142,294	197,378	202,292	195,225	197,177	199,149	208,140	18.1%	2.2%	38.7%	2.5%	-3.5%	1.0%	1.0%	4.5%
Depreciation	153,209	136,343	189,725	332,931	418,017	377,828	370,561	376,460	-7.5%	-11.0%	39.2%	75.5%	25.6%	-9.6%	-1.9%	1.6%
Total Uses of Funds - EMS	1,460,168	1,572,673	1,809,896	2,046,978	2,220,007	2,308,250	2,386,353	2,517,042	7%	8%	15%	13%	8%	4%	3%	5%
Net Contribution - EMS	\$(108,407)	\$(58,505)	\$(224,079)	\$(270,462)	\$(388,919)	\$(420,735)	\$(440,492)	\$(510,843)	-14%	-46%	278%	22%	44%	8%	5%	16%
Sources of Funds - Admin																
HD Taxes	643,818	666,258	682,922	824,384	840,872	857,689	874,843	892,340	4%	3%	3%	21%	2%	2%	2%	2%
Rental Income	284,901	287,993	276,984	278,868	284,626	290,504	296,503	302,626	12%	1%	-4%	1%	2%	2%	2%	2%
Interest & Other	26,956	50,972	34,080	12,745	13,412	13,742	14,379	16,873	-35%	89%	-33%	-63%	5%	2%	5%	17%
Total Sources of Funds - Admin	955,685	1,005,223	993,986	1,115,997	1,138,911	1,161,936	1,185,725	1,211,839	5%	5%	-1%	12%	2%	2%	2%	2%
Uses of Funds - Admin																
Salaries & Benefits	1,995	3,886	2,785	2,980	3,189	3,412	3,651	3,906	-62%	95%	-28%	7%	7%	7%	7%	7%
Supplies	689	135	700	714	728	743	758	773	-54%	-78%	352%	2%	2%	2%	2%	2%
Management Fees	24,840	21,904	27,000	27,270	27,543	28,096	28,370	28,644	80%	-12%	23%	1%	1%	1%	1%	1%
Other	126,293	161,505	204,000	144,199	153,307	159,439	166,135	167,070	3%	28%	26%	-29%	6%	4%	4%	1%
Urgent Care Subsidy		180,186	183,790	187,466	191,140	194,897	198,706	202,601								
Depreciation	164,095	167,933	164,000	160,812	160,812	160,812	158,775	156,720	0%	2%	0%	-2%	0%	0%	-1%	-1%
Interest on Loan	154,671	149,693	149,344	140,095	130,529	120,635	110,402	111,675	-4%	-3%	0%	0%	-7%	-8%	-8%	1%
Total Uses of Funds - Admin	472,583	685,262	731,619	663,536	667,248	667,746	665,523	671,123	1%	45%	7%	-9%	0%	0%	0%	1%
Net Contribution - Admin	483,102	319,961	262,367	452,460	471,662	494,190	519,203	540,716	9%	-34%	-18%	72%	4%	5%	5%	4%
Total	\$ 374,695	\$ 261,456	\$ 41,288	\$ 181,998	\$ 82,744	\$ 73,455	\$ 78,711	\$ 29,873	18%	-30%	-84%	341%	-55%	-11%	7%	-62%
Capital Purchases	298,653		4,839,228	330,000	340,000	250,000	50,000	230,000								
Principal Payments	146,303	266,451	269,736	278,985	288,551	298,445	308,678	307,405								
YE Cash & Investments	3,945,445	5,988,412	1,274,461	1,341,218	1,374,240	1,437,889	1,687,258	1,712,907								
Days Cash on Hand	891	1,119	213	221	217	215	244	235								

Hospital District #2 Financial Assumptions

Assumption:

- 100% of Levy is collected
- EMS Gross Charges increase 4% every year
- Deductions are 44% of charges
- Salaries & Benefits increase 7% each year
- EMS Supplies increase at 2%
- Management fees & Other 1%
- Labor negotiations & consultation added (2019 & 2022)
- Principal, Interest & Rental Income from FS Schedules
- Depreciation based on Capital Purchases schedule
- Interest Income 1% of PY Cash
- Subsidy based on schedule approved 11-19-18 (1.96% increase)

Rent schedule saved at: \\whfsprc\DepartmentFolders\Accounting\DISTRICT 2\Budget\2019 Budget\KVH Rent New Rates approved 11-19-18.pdf
 Subsidy schedule saved at: \\Budget\2019 Budget\Upper County\Subsidy New Rates approved 11-19-18.pdf
 Cap Purch/Depreciation sched: \\Budget\2019 Budget\06_Capital Purchases Plan\2019 - 2024 Capital Plan created 03-11-19.xlsx
 Debt Interest/principal sched: \\Bond_Funding & Tax Levy\2018 Bond Refinancing\Amortizations\Combining Debt Service - 2018_10.18.xlsx

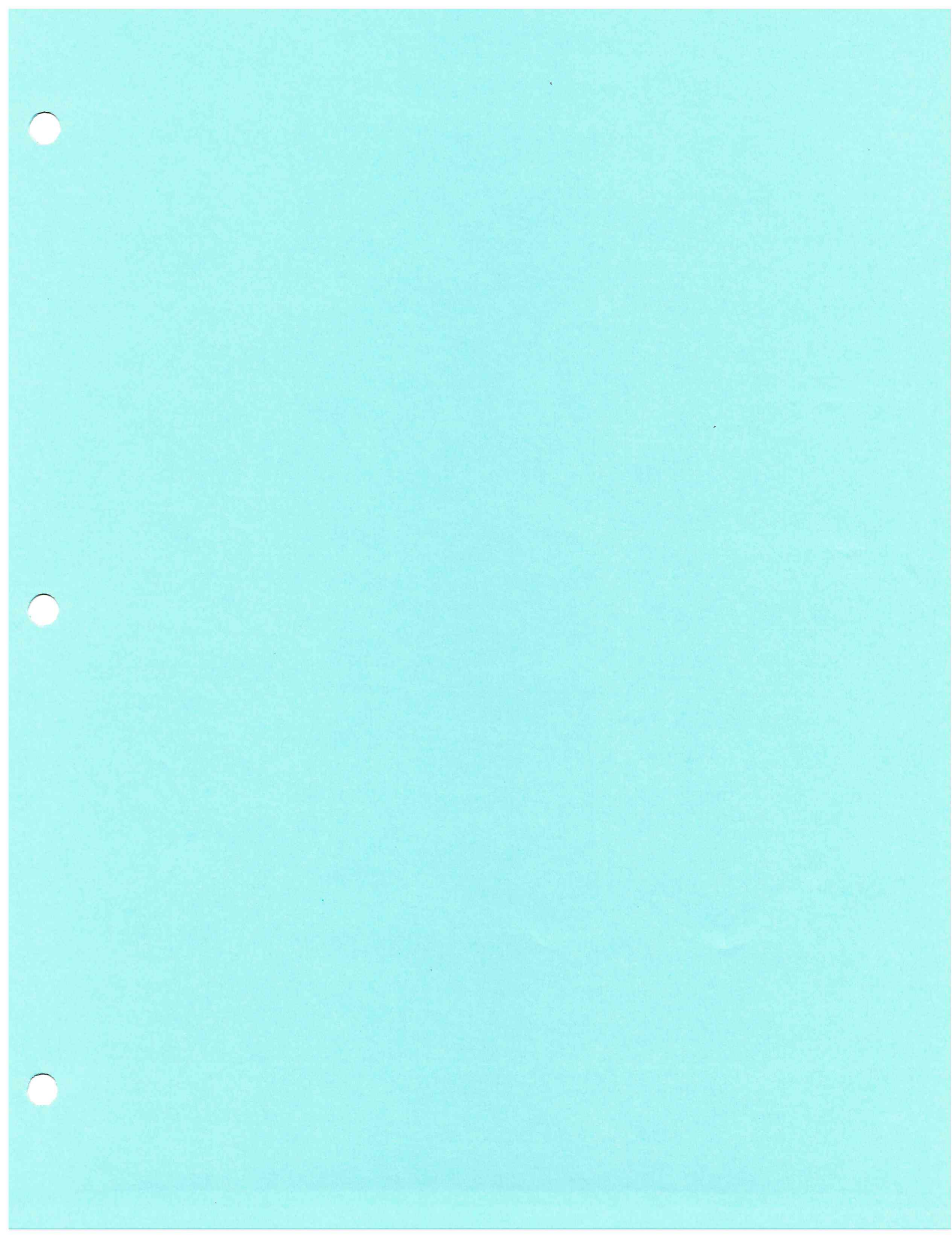
Hospital District #2 Financial Results and Projections (assumes \$5 million new building)

	2017	2018	Budget 2019	2020	2021	Projected 2022	2023	2024	2017	2018	2019	2020	2021	2022	2023	2024
Sources of Funds - EMS																
EMS Taxes	630,641	649,813	650,584	824,384	840,872	857,689	874,843	892,340	10%	3%	0%	27%	2%	2%	2%	2%
EMS Gross Charges	1,234,300	1,531,031	1,634,841	1,700,235	1,768,244	1,836,974	1,912,533	1,989,034	8%	24%	7%	4%	4%	4%	4%	4%
Deductions (*% of Gross Charges)	(513,180)	(666,676)	(696,608)	(748,103)	(778,027)	(809,148)	(841,514)	(875,175)	-42%	-44%	-43%	-44%	-44%	-44%	-44%	-44%
EMS Net Revenue	721,120	864,555	938,233	952,131	990,217	1,029,835	1,071,018	1,113,859	9%	20%	9%	1%	4%	4%	4%	4%
Total Sources of Funds - EMS	1,351,761	1,514,168	1,588,817	1,776,516	1,831,089	1,887,515	1,945,862	2,006,199	9%	12%	5%	12%	3%	3%	3%	3%
Uses of Funds - EMS																
Salaries & Benefits	1,006,741	1,133,471	1,221,520	1,307,026	1,398,518	1,496,415	1,601,164	1,713,245	5.8%	12.6%	7.8%	7.0%	7.0%	7.0%	7.0%	7.0%
Supplies	115,597	111,231	144,273	147,158	150,102	153,104	156,166	159,289	27.7%	-3.7%	29.7%	2.0%	2.0%	2.0%	2.0%	2.0%
Management Fees	45,474	49,334	57,000	57,570	58,146	83,727	59,314	59,908	17.8%	8.5%	15.5%	1.0%	1.0%	44.0%	-29.2%	1.0%
Other	139,207	142,294	197,378	202,292	195,225	197,177	199,149	208,140	18.1%	2.2%	38.7%	2.5%	-3.5%	1.0%	1.0%	4.5%
Depreciation	153,209	136,343	189,725	345,431	430,517	390,328	383,061	388,960	-7.5%	-11.0%	39.2%	81.1%	24.6%	-9.3%	-1.9%	1.5%
Total Uses of Funds - EMS	1,460,168	1,572,673	1,809,896	2,059,478	2,232,507	2,320,750	2,398,853	2,529,542	7%	8%	15%	14%	8%	4%	3%	5%
Net Contribution - EMS	\$ (108,407)	\$ (58,505)	\$ (221,079)	\$ (282,962)	\$ (401,419)	\$ (433,235)	\$ (452,992)	\$ (523,343)	-14%	-46%	278%	28%	42%	8%	5%	16%
Sources of Funds - Admin																
HO Taxes	643,818	666,258	682,922	824,384	840,872	857,689	874,843	892,340	4%	3%	3%	21%	2%	2%	2%	2%
Rental Income	284,901	287,993	276,984	278,868	284,626	290,504	296,503	302,626	12%	1%	-4%	1%	2%	2%	2%	2%
Interest & Other	26,966	50,972	34,080	7,745	8,362	8,642	9,227	11,670	-35%	89%	-32%	-77%	8%	3%	7%	26%
Total Sources of Funds - Admin	955,685	1,005,223	993,986	1,110,997	1,133,861	1,156,836	1,180,574	1,206,636	5%	5%	-1%	12%	2%	2%	2%	2%
Uses of Funds - Admin																
Salaries & Benefits	1,995	3,886	2,785	2,980	3,189	3,412	3,651	3,906	-62%	95%	-28%	7%	7%	7%	7%	7%
Supplies	689	155	700	714	728	743	758	773	-54%	-78%	352%	2%	2%	2%	2%	2%
Management Fees	24,840	21,904	27,000	27,270	27,543	27,818	28,096	28,377	80%	-1.2%	23%	1%	1%	1%	1%	1%
Other	126,293	161,505	204,000	144,199	153,307	159,439	166,135	167,070	3%	28%	26%	-29%	6%	4%	4%	4%
Urgent Care Subsidy	-	180,186	183,790	187,466	191,140	194,887	198,706	202,601	0%	2%	2%	-2%	0%	0%	-1%	-1%
Depreciation	164,095	167,933	164,000	160,812	160,812	158,775	156,720	156,720	-4%	-3%	0%	-6%	-7%	-8%	-8%	-8%
Interest on Loan	144,671	149,693	149,344	140,095	130,529	120,635	110,402	111,675	-4%	45%	7%	-9%	1%	0%	0%	1%
Total Uses of Funds - Admin	472,583	685,262	731,619	663,536	667,248	677,746	686,523	697,123	1%	18%	-34%	-18%	4%	5%	5%	4%
Net Contribution - Admin	483,102	319,961	262,367	447,460	466,612	489,090	514,051	535,513	9%	-34%	-84%	298%	-60%	-14%	9%	-80%
Total	\$ 374,635	\$ 261,456	\$ 41,288	\$ 164,498	\$ 65,194	\$ 55,854	\$ 61,059	\$ 12,170								
Capital Purchases	258,653	-	5,339,228	330,000	340,000	250,000	50,000	230,000								
Principal Payments	146,303	266,451	269,736	278,985	288,551	298,445	308,678	307,405								
YE Cash & Investments	3,945,445	5,988,412	774,461	836,218	864,190	922,739	1,166,956	1,187,402								
Days Cash on Hand	891	1,119	129	138	137	138	169	163								

Hospital District #2 Financial Assumptions

- Assumption:**
- 100% of Levy is collected
 - EMS Gross Charges increase 4% every year
 - Deductions are 44% of charges
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Rent schedule saved at: [\\kohnfsord\Department\Folders\Accounting\DISTRICT_2\Budget\2019_Budget\KVH_Rent_New_Rates_approved_11-19-18.pdf](#)
 Subsidy schedule saved at: [\Budget\2019_Budget\Upper_County_Subsidy_New_Rates_approved_11-19-18.pdf](#)
 Cap Purch/Depreciation sched: [\Budget\2019_Budget\06_Capital_Purchases_Plan\2019 - 2024_Capital_Plan_created_03-11-19.xls](#)
 Debt Interest/principal sched: [\Bond_Funding & Tax Levy\2018_Bond_Refinancing\Amortizations_Combining_Debt_Service - 2018-10-19.xlsx](#)



OPEN HOUSE

HOSPICE FRIENDS

WHEN

April 10th, 2019
Anytime between 9AM - 4PM

WHERE

Hospice Friends
302 E. 2nd Ave
Ellensburg

WWW.HOSCPHIE-FRIENDS.ORG
509-968-5117

TOUR OUR NEW SPACE



LUNCH

11:30 AM - 1:00 PM

RIBBON CUTTING

Noon

PRESENTATION: SOCIAL MEDIA WINNERS

12:15PM